FINANCIAL TIMES



Weaving machinery

Speed breakthrough from many sheds

Technology, Page 13



Volkswagen Painted into a corner?



US banking

Here comes another International wave of mergers

Today's survey Project Finance

Separate sections

TUESDAY DECEMBER 3 1996

showing signs of robust growth

The US economy is still growing robustly. according to two reports out yesterday. Overall manufacturing business conditions improved last month and construction spending surged in October. But the data seemed to unsettle the markets, where stocks and bonds were down in morning trade. Page 18; Bonds, Page 28; World stocks. Page 40



Irish finance minister Ruari Quinn (left) shared a joke with Dutch counterpart Gerrit Zalm as European finance ministers gathered in Brussels. But once talks began, ministers remained deadlocked over a key aspect of a system for ensuring that states in a single currency keep up budgetary discipline after joining. EU diplomats said there was disagreement over the definition of a severe recession that could permit a government to avoid sanctions. Page 10; Bonn hints at softer stance, Page 3; Observer, Page 17

Russian general to go: Gen Vlatimir Semyonov, commander of Russia's land forces faces dismissal for "actions incompatible with his post", although the order dismissing him had not yet been signed last night. The general denied any wrongdoing. Page 2

The Exxel Group, a leverage buyout group headed by former Citibank executive Juan Navarro, paid \$440m for Supermercados Norte, Argentina's second biggest supermarket chain by sales. Given a buoyant Buenos Aires stockmarket and investors' apparent appetite for Argentine supermarket chains, Exxel also plans a public share offering. Page 19

China reassures Pakistan: China yesterday sought to reassure Pakistan that closer ties with India would not be at the expense of relations with Islamabad, Page 8

ert, Swiss-based owner of Rothmans tobacco and Vendome luxury goods, raised interim operating profits by 21 per cent to £453.5m (\$757m) after a strong performance by its tobacco business. Page 19

UK sets up genetics commission: Britain has set up a commission to advise on human genetics. It will consider social, ethical and economic consequences of developments in the

Surgery for Havel: Czech surgeons removed a small malignant tumour from Czech President Vaclav Havel's lung. Doctors believe the illness has been caught at an early stage.

Moldova poll: A leading communist turned social democrat, was elected president of Moldova after beating the former Soviet republic's first post-independence leader in a weekend runoff vote. Preliminary results gave Petru Lucinschi an eight-point winning margin. Page 2

Row over diplomat: France asked Zaire to waive the diplomatic immunity of Ramazani Baya, its ambassador to Paris. Two French boys were killed in a collison with his car last month.

Dissident back in prison: Chinese dissident Chen Longde, who attempted suicide in August, has been sent back to a labour camp after being discharged from hospital, his family said.

Recal Electronics of the UK issued a profits warning that stunned investors, who had been told in August that operating profits were looking good. Shares in the defence and electronics group dropped as it forecast full year pre-tax profits of £50m (\$83.5) against £70.4m last year. Page 25 and Lex; London stocks, Page 36

Burmese students protest: About 1,500 Burmese students took to the streets after a peaceful sit-in protest on a Rangoon campus. They were objecting to leaflets urging them to improve their behaviour.

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O THE FINANCIAL TIMES LIMITED 1996 No 33,156

Mahathir Mohamad, the to manufacture advanced

Malaysian prime minister. Dr semiconductor wafers in Mal-

Mahathir said recently Malay- aysia. Officials did not disclose

trate on overseas investments, the venture, yet to be finalised, in the last plan.

FT/SP-A Wio Indices.... Managed Funds 31-33

US economy still Nato to start talks with Russia showing signs

By Bruce Clark and Peter Wise in Lisbon

West moves to allay Moscow's concerns over arms Nato is prepared to offer Russia assurances over both artillery and aircraft held by endorsed at a meeting of Nato conventional and nuclear

ward enlargement of the alliance, it emerged at a European security summit yesterday.

A meeting in Lisbon of 54 governments from Europe, North America and the former Soviet Union agreed that wideranging negotiations on conventional forces in Europe

weapons in the hope of soften-

ing its objections to the east-

(CFE) would start in January. The talks, expected to last about 18 months, will aim to update the 1990 CFE treaty which set limits on the tanks.

Nato and the Warsaw Pact. foreign ministers in Brussels Since then the pact has disnext week, but it would stop short of a guarantee not to solved and at least three memdeploy nuclear arms eastwards bers, Poland, Hungary and the Czech republic, are expected to under any circumstances. Diplomats said the western

join Nato by 1999. The agreement on a CFE moves were part of a "charm review, which corresponds to a longstanding Russian demand, will be followed up with an assurance that Nato sees no reason to deploy nuclear arms on the soil of new members for the foreseeable future, Nato officials said. They said language to this

was likely to be

offensive" intended to allay Russia's concerns, which were restated firmly yesterday by Mr Victor Chernomyrdin, the Russian prime minister.

"We have clearly stated our strong opposition to plans to extend, right up to our frontiers, the North Atlantic alliance and its military infra-

Europe (OSCE). "Surely it is clear that the emergence in the geopolitical situation in and the future strengthening the world," he added.

Russia's president Boris Yeltsin, who caused chaos at Budapest two years ago with an attack on Nato's expansions plans, reiterated his point in a ge to the Lisbon meeting but used softer language: "Europe stands on the thresh-

structure," he told the Lisbon old of very important decisummit of the Organisation for sions. We have to define our Security and Co-operation in position with respect to the main problems of European security, the development of Europe of new dividing lines the disarmament process, the would lead to a worsening of adaptation of the CFE treaty.

of the OSCE." Diplomats said that by stressing the modernisation of the previous OSCE summit in the CFE accord, and the upgrading of the OSCE to give it a bigger role in European conflict resolution - two areas where the west was willing to make concessions - Mr Yeltsin

was leaving the way open

for a compromise with Nato. Disputes between Armenia and Azerbaijan emerged as the biggest stumbling block to a broad agreement on the construction of a new security sys-tem in Europe, including both Nato and the OSCE.

Azerbaijan was threatening to block the summit's final communiqué today unless it includes language that clearly upholds its sovereignty over Nagorno-Karabakh, where ethnic Armenians have proclaimed independence. It was also threatening to block the extension into next year of the current CFE agreement.

Lukashenko shows hard edge, Page 2; Observer, Page 17

Dow Corning offers \$2bn for implant claims

By Richard Waters in New York

Dow Corning, besieged by lawsuits over faulty silicon breast implants, yesterday launched a plan to resolve its 18-month bankruptcy, offering \$2bn to settle health claims from women and a further \$1bn to repay banks, bondholders and creditors in full.

The proposal has already come under attack from lawyers for the women involved. however, and is likely to undergo considerable change before any conclusion.

Mr Stanley Chesley, one of the lead lawyers for the plainthink it is woefully low."

The amount offered to settle the implant claims is slightly lower than the figure the company was to have paid under a 1993 agreement between all US implant makers and lawyers for the thousands of women affected. Dow Corning is the biggest producer of silicon gel.

The earlier plan collapsed when 440,000 Women, many more than expected, filed claims for compensation. That. and uncertainties over whether its insurers would meet part of the cost, eventually led Dow Corning to seek protection against creditors under Chapter 11 of the US

bankruptcy code. The company now proposes that \$1.4bn of the settlement should come into play only if a specially convened jury rules that the implants were responsible for the wide range of ail-

ments claimed by critics. These include a range of

By James Kynge in Kuala Lumpur

Malaysia's government

investment agency.Khazanah

Nasional, has adopted a novel

industrial development strategy. It will seek to buy or form

strategic links with foreign

companies that have technologies needed by the country.

Khazanah has identified 19

foreign companies that inter-

est it, senior officials say. They

nies but said they were of

Asian, US and European ori-

gin. All were thought able to

supply important technologies,

know-how or strategic posi-

tions in key regional markets.

Khazanah is chaired by Dr

sian companies should concen-

World Trade News

declined to name the compa-

immune system. Mr Chesley dismissed this approach as unacceptable.

The differences from the 1993 settlement appeared in part to indicate that Dow Corning viewed the proposal, lodged yesterday with the federal bankruptcy court in Bay City, Michigan, as the first step in a protracted negotiating procedure.

Asked if the plan represented a starting point for discussions with plaintiffs' lawyers, Mr Richard Hazleton, chairman, said: "It's possible. Now that we have it on file, we will be talking to them.'

The structure of the pro-\$2bn settl reflects a sea change in scientific thinking under way in the past 18 months.

A body of studies has built up, suggesting that a link between silicon implants and many of the illnesses claimed has yet to be established.

To resolve this question, Dow Corning proposed a so-called "common issues" trial, under which a jury would be presented with scientific evidence by an independently selected panel of

experts. Though rare, this legal procedure is becoming more common in the US as a way of settling mass legal actions. said Mr Hazleton.

The remaining \$600m of the settlement not covered by this hearing would be put in a trust fund and used to meet medical costs not in dispute, Dow Corning added. These include the cost of removing implants as well as injuries connective tissue disorders caused when implants rupture and damage to the body's auto- or cause internal scarring.

Malaysia seeks expertise

through foreign companies

important new direction for

past, Khazanah has acted as a

M\$35bn-M\$40bn (\$13.8bp-

venture with LG Group, the

South Korean electronics con-

Japanese electronics company,

of the technology ladder.

a move he believed would lift but said it was substantial exports and help cut the coun- Wafer fabrication was singled

Khazanah and Malaysia. In the lished this month.

direction is a proposed joint cate, an official said.

The identification of the Malaysia's industrialisation by companies represents an the nation's Second Industrial

pany for interests in partially- turer, by Proton, Malaysia's

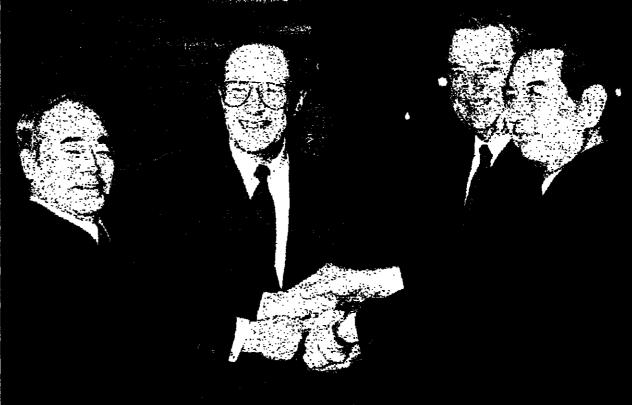
assets are now estimated at involve Khazanah. But the fact

is to speed the nation's ascent to generate internally for

Typical of Khazanah's new Khazanah was keen to repli-

glomerate, and Hitachi, the driven by powerful factors. A

Khazanah's proposed stake in growth, up from 28.7 per cent



Hands-on approach: Japanese defence agency chief Fumio Kyuma (left), US defence secretary William Perry, US ambassador Walter Mondale and Japan's foreign minister Yukihiko Ikeda reach agreement about military bases on Okinawa. Report, Page 18

Saga Petroleum buys Kuwait oil group

By Robert Corzine in London

Saga Petroleum, Norway's largest independent explorer. has won the auction of Santa Fe Exploration, the Kuwaitiowned North Sea oil company,

Shares in Saga were suspended on the Oslo Bourse yesterday afternoon in anticipation of a formal announceporate assembly of directors, shareholders, union repretatives and government officials, was due to meet last night to give the final go

ahead to the deal. Saga is expected to finance the acquisition through

Master Plan 1996-2005, pub-

The recent acquisition of

the deal brought engineering

talent Malaysia could not hope

Economists said Khazanah's

intention to venture abroad is

central target in Malaysia's

1996-2000 plan is for productiv-

ity gains to contribute 41 per

cent of gross domestic product

borrowing facilities, and will tional oil companies. The bid controversial diversification not need to make a rights by Conoco, the oil subsidiary strategy. issue, according to advisers.

the state-owned Kuwait Petro- of Saga. leum Corporation, drew

of the DuPont chemical com-The auction of Santa Fe, a pany of the US, was said to Saga a substantial position in wholly owned subsidiary of have been "very close" to that the UK oil industry, especially

Kuwait bought Santa Fe in numerous bids from interna- the early 1980s as part of a

The acquisition will give

Continued on Page 18



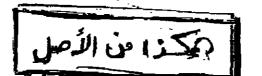
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EU urges incentives for employers and jobless to tackle unemployment and 'dependency culture'

Call for social security systems reform

European Union social affairs ministers yesterday backed calls to reform social security systems that hinder job creation, for the first time accepting a link between generous social protection and Europe's unemployment problem.

The policy statement, agreed at a social ministers' meeting, marks a significant shift in thinking among member states. Countries such as Belgium, Germany and France have resisted openly linking Europe's generous social protection schemes with its high rates of unemployment.

"This is the first sign that the debate is changing. Member states are finally beginning to accept that inflexible benefit systems can artificially increase levels of unemployment," an EU diplomat said, adding that most countries accepted it was no longer possible EU official said the Commis-"simply to underpin the sion had to "tread carefully" and re-integrating the unem-

In the wake of the French truckers' about "social dumping", the term for dispute, the French government indi-cated yesterday it intended to make a fresh push to harmonise working conditions within the European Union, even to the extent of removing the UK's right to opt out of certain social legislation, writes David Buchan in

In the 1991 Maastricht treaty negotiation, the UK was given an opt-out from most subsequent social legislation by its partners, which signed a separate "social protocol" enshrining their wider legislative ambitions in this field.

Yesterday, a government minister said France would now like to use the current inter-governmental conference to integrate this social protocol into the treaty, thereby making it apply to all EU members, including Britain.

Agreement on the resolu- deregulation. "This is a very urges governments to avoid tion comes weeks after a delicate issue for most memfurious row in the European Commission over whether or not to publish statistics linking high unemployment to labour market rigidities. An

fuelled by the French truckers' protest. The latters' working conditions are

competitive debasement of pay and

work conditions, appears to have been

in part blamed on competition from other European hauliers, destined to become more intense in 1999, with the complete deregulation of road transport to allow hauliers from one EU country to carry purely internal freight within another EU state.

Mr Bernard Pons, French transport minister, is said to intend now to redouble his efforts for EU harmonisa-tion around the improved terms French trackers have won, including pay for hours spent waiting as well as driving, and a reduction in the retirement age from 60 to 55.

Yesterday, Mr Michel Barnier, France's EU affairs minister, delivered The French government's concern a broadside against a UK company this interpretation of the law.

"excessive charges on taxes

and labour" which could have a "detrimental impact

The resolution calls on

member states to build

incentives into social protec-

on employment".

which he alleged was infringing EU law by offering "cheap labour" to hotels in his Alpine constituency in Haute Savoie. Brandishing a circular letter from

Hotel & Catering Staff Supplies, a Rotherham-based company in the UK offering to supply hotel staff at rates some 8-20 per cent cheaper, because of welfare charges lower in the UK than in France, Mr Barnier said he was 'horrified" a UK company should apparently be helping native Savoy-ards escape French social security. But the Rotherham company said it

only hired non-French nationals to work in France, and insisted it was perfectly legal for UK citizens to work on short-term contracts in France while continuing to pay UK social

Mr Barnier's aides did not dispute

EU social benefit schemes discourage job seekers from taking up low-wage employ-ment because benefits are often higher than potential wages. "The issue is how we can build incentives into benefit systems for the job-less and for employers," the benefit systems, tax regimes and compulsory deductions from wages to give people incentives to seek work, and employers an incentive to

recruit from the jobless. However, the resolution also contains a clear commitment to social protection schemes, pointing out they "can make a significant contribution to the maintenance of social peace" and "can contribute considerably to the positive economic development in the EU".

The commitment to review social protection schemes is echoed in a report on employment and growth. agreed jointly by social ministers and economic and finance ministers yesterday. The report will be passed on to the heads of government summit in Dublin next week.

The report points out that "non-wage labour costs are too high, due in particular to social-insurance contributions and to ill-balanced taxation on the different sources of income"

poll victor sets out priority

By Matthew Kaminski in Kiev

Mr Petru Lucinschi, the Moldovan president-elect. vesterday said resolving the conflict with the Russianspeaking separatist region of Trans-Duestr would be his top priority.

The parliamentary speaker ousted the incumbent, Mr Mircea Snegur, in Moldova's first presidential elections on Sunday, winning 54 per cent of the vote, results showed yesterday.

Turnout was 73 per cent. The defeat of Mr Snegur marks only the second democratic handover of power in the former Soviet Union. Ukraine was the first case.

The Organisation for Secu-Europe, which sent observsaid the elections were free and fair and noted no serious irregularities.

Mr Lucinschi, 56, called the stalemate in Trans-Dnestr, a region of 700,000 people that split after a brief war in 1992, a "painful headache".

Trans-Dnestr. where Russian troops are based, undermines Moldova's attempts at attracting foreign investment and tapping international capital markets with a \$50m eurobond issue next year. Numerous peace talks have broken down.

The region plans its own unrecognised poll later this month which Mr Igor Smirnov, the self-styled president. looks certain to win. Mr Lucinschi, who doubled his performance in the first round of voting, may be able to offer the Trans-Dnestrian leadership a sweeter

autonomy deal than the dis-

trusted Mr Snegur, observers said vesterday. Backed by left-centre parties, Mr Lucinschi's campaign sought out ethnic minority voters and promised warmer relations with Russia, the small country's chief trading partner and

Mr Snegur, a moderate in office, embraced nationalist campaign themes in Sunday's poll. He won 46 per cent support, gaining little on his performance in the first round on November 17.

energy supplier.

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Editor Richard Lambert

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Moldova VW bullish in GM dispute

and re-integrating the unem- tion systems by tackling the

cocked a snook at General Motors and its Adam Opel Javier Garcia Sanz to the future. crucial boardroom post of head of group purchasing.

Mr Sanz is one of eight managers whose dismissal GM had demanded as a condition for an out-of-court confirmed Mr José Manuel settlement of its US lawsuit against VW over alleged industrial espionage. Instead, Mr Sanz has been

promoted to the job vacated bellicose approach, VW last week by the resignation of Mr José Ignacio López, the fomer GM executive at the heart of the battle between the two companies. Mr Sanz and seven other former GM managers moved to VW soon after the defection of Mr López, in 1993.

Zimmermann, a former GM manager unconnected to the "López affair" to become head of group logistics. Mr they remained confident rity and Co-operation in Zimmermann, who has about VW's legal position, in headed production at Skoda, spite of an announcement VW's Czech subsidiary, since early this year, formerly ran man criminal prosecutors Opel's main Rüsselsheim plant in Germany.

VW's shares fell by 5 per cent to DM587 yesterday on the back of foreign selling as investors reacted to the latest twists in the affair The promotions demon-

strate VW's unyielding approach to the acrimonious battle with GM, in spite of a number of legal setbacks suffered recently in the civil and criminal cases in which it is involved in the US and Germany.

olkswagen, the Ger- VW sources yesterday man car manufac- defended its decision to pay turer, yesterday Mr Lôpez a substantial financial settlement. It is even considering employing subsidiary by promoting Mr him as a consultant in

ber states," he added.

The resolution says mem-

ber states should "incorpo-

rate into their social protec-

tion policies . . . the objectives

GM had demanded the outright dismissal of Mr López, and the seven managers who followed him. Apart from the resignation of Mr López, VW Gutierrez, another of the seven, had resigned last In spite of its apparently

claimed it was prepared to settle with GM. The com-pany claimed it had approached GM three times, but had been rebuffed partly because of internal divisions between GM's hawkish managers in Europe and more compro-VW also promoted Mr Rolf mise-minded staff in the US. GM has denied any split and accused VW of disinformation. The VW sources said expected shortly from Gerthat they will launch proceedings against Mr Lopez and two other executives

who moved from GM. According to VW, the criminal case will be limited to the relatively minor charge of copying and not returning proprietary documents, rather than putting them to use at VW or conspiracy to disadvantage GM or Opel. The sources claimed GM only brought this year's US civil action to embarrass VW after it became clear In a further indication of that the German criminal its resolute public approach, case would not be as compre- for the affair.



hensive as GM had hoped. companies have already held talks about meeting GM's demand for substantial financial compensation, possibly in the form of purchases of car parts from Del-GM's components subsidiary. VW was also helieved to have been prepared to market its products less aggressively in some unspecified regions where GM is trying to gain market share as an additional concession. A major sticking point was, however, the precise form of words of a document which VW would have signed accepting some regret

One problem was believed According to VW, the two to have been whether signing such a document might have constituted a tacit admission of guilt by the signatories

In spite of the uncompromising approach adopted by both sides in their battle. It is believed Mr Ferdinand Piech, VW's chairman, has become less obdurate in recent weeks. With the renegotiation of his own employment contract looming next year, Mr Piech may have grown more sensitive to the wider commercial and political implications of the dispute for VW.

Haig Simonian

Lukashenko shows firm hand

Belarus crisis has strengthened president, says Matthew Kaminski

resident Alexander Lukashenko of Belarus yesterday showed the Organisation for Security and Co-operation in Europe some of the firmness he has inflicted on his parliamentary opposition. In response to US criticism

of his growing authoritarianism, he said: "It is bad when states use double standards in their foreign policy.' When a Norwegian reporter asked whether Belarus was a pluralist democracy, the president shot back: "More so than your country, I assure you.'

He told the European secu rity summit in Lisbon: "There is no political crisis in our country, and there is not even a hint of a split in our society - about whose existence our internal opposition is so firmly con-

He added: "Nobody has the right to declare illegitimate the democratic expression of our entire people," referring to the controversial referendum on November 24 that be used to extended his presidential term beyond 2000 and remove opposition deputies from the parliament. The US had called the vote

which observers criticised and which was held in defiance of standing law - "a sham". But the Kremlin, the president's chief ally, warmly backed him, noting "no grounds" for considering the vote illegitimate. In return, Mr Lukashenko is likely to push for union with

After the referendum Mr



President Alexander Lukashenko: combative against critics

Lukashenko last week swept aside the last obstacle to ates a Soviet-style vertical enforcing his new constitutional order by barring from the chamber several dozen deputies who had been holding out.

The new lower house was formed on Thursday. The 110 - out of 199 - deputies voted in chorus, under Mr Lukashenko's paternal gaze. As the rest had been dismissed, no dissent was heard. The president wrote and signed a law dismissing an impeachment motion against him.

The new constitution crepolitical structure where the president dictates policy. It gives the president 30 new powers and control of

of emergency and referen-His victory was all the sweeter for looking so precarious in the week before the vote.

appointments to the courts

and the new bicameral par-

liament. He can call a state

As several cabinet members - the prime minister in Lisbon

included - resigned and size able public protests were held, the opponents in parliament had grounds for optimism. Some predicted the president might back down from his push for broad powers. Others called

But Mr Lukashenko engaged his disparate opponents in talks. As a compromise deal broke down, he blamed the deputies on the fawning state television and forced through the referendum. Afterwards no more than a few hundred protested against the constitutional changes.

Many Belarusans shunned questions about the new order. Svaboda, an opposition newspaper printed in neighbouring Lithuania, disappeared from the streets and vendors speculated that the latest edition had been stopped at the border.

An opposition leader, Mr Stanislau Bohdankebich, whose political future now looks bleak, said he could now only "wait for the Belarusan people to wake up". That, however, is unlikely.

Mr Lukashenko knows his electorate well. A dynamic speaker, he has a natural flair for modern politics in a Soviet setting. His popularity ratings stay high even as the economy stagnates. He even seems to have emerged stronger from the crisis.

"His great advantage is benign, ill-informed public," a western ambassador says. Additional reporting by Bruce Clark and Peter Wise

Business hits at Swiss poll result

By William Hall in Zurich

Switzerland's overwhelming rejection of a liberalising of the country's labour laws over the weekend was sharply criticised by Swiss employers yesterday.

The Arbeitgeberverband,

the Swiss employers' association, said the rejection had sent a "regrettable signal", and Switzerland had missed an opportunity to give its depressed economy a boost. In a referendum, 67 per cent of Swiss voters rejected a change in labour laws which would have opened the way for more overtime working and lifted a ban on Swiss women working night shifts. It was one of the strongest No votes in a country which has more referendums than anywhere else in the world.

The decision will be seen as a sign of Switzerland's unwillingness to embrace more modern labour practices. But Swiss voters also narrowly rejected a tightening of its laws on asylumseekers which could have had a more damaging impact on the country's international image.

The strength of the opposition to the proposed liberalisation of Swiss labour laws surprised some observers. It was rejected by every canton and by more than two out of three Swiss voters.

The proposed changes to the labour law would have ended the ban on women working night shifts in industry, and extend the definition of the normal working day from 8pm to 11pm. The current law only allows work from 6am to 8pm and this makes it hard to schedule two-shift working.

Companies can work longer hours but they need to get official authorisation. The change in the law would also allow Swiss shops to stay open on six Sundays a

The proposal automatically to turn away asylum seekers without the neces sary documents, and to require others to turn over any earnings to the Swiss government to cover their upkeep, was defeated by 53.7 per cent of the voters. The rightwing Swiss People's party had sponsored the initiative because it believed the current laws allowed "clandestine immigration".

The proposal had struck a strong chord with Swiss voters, who are worried about losing their jobs to foreign workers and upset at the scale of the taxes needed to finance asylum-seekers.

The Swiss government. firmly against the proposal. had been concerned a vote in favour of taking a tougher line on foreign asylum-seekers would worsen its problems in repairing its international image in the wake of accusations about its wartime role in turning back Jewish refugees.

Swiss voters have traditionally rejected earlier antiforeigner initiatives from the Swiss People's party. But the narrowness of the vote and the strong support for the proposal in the Germanspeaking cantons are a sign Switzerland is becoming less liberal.

EUROPEAN NEWS DIGEST

Moscow sacks another general

The shake-up at the top of the Russian military claimed a fresh victim yesterday as the defence ministry announced that General Vladimir Semyonov, commander of the ground forces, had been fired for activities "which slurred the honour and dignity of a serviceman". But there was confusion later after the presidential press service said that although President Boris Yeltsin "essentially agreed" with Gen Semyonov's dismissal, he had not yet signed the necessary decree.

Gen Semyonov, who was appointed in 1991, protested against his dismissal. "I have not received any clear or convincing reasons for my dismissal from the defence ministry," he said. However, the unusually harsh wording of the defence ministry statement suggested there had

been a sharp clash. Several generals have been sacked in recent months as the new defence minister, Gen Igor Rodlonov, has swept away much of the old guard responsible for the conduct of John Thornhill, Moscou the Chechen war.

EU acts on sex discrimination

European social affairs ministers yesterday cleared the way for agreement on rules which will ensure that plaintiffs and defendants share the burden of proof in sex

Under the directive a plaintiff will have to provide evidence of discrimination. The burden of proof will then rest with the defendant who will have to prove that there was no infringement of the "principle of equal treatment". "At the moment the burden of proof lies with the plaintiff. This directive will shift that burden to the defendant, usually an employer." Mrs Eithne Fitzgerald, the Irish labour affairs minister, said. This would "meet a major concern of women's groups". The directive will not apply in the UK as it was introduced under the social protocol of the Maastricht treaty from which Britain has an opt-out. Caroline Southey, Brussels

Estonia cabinet posts agreed

Estonia's new minority government yesterday announced six more cabinet appointments to the 18-member team. The Baltic state's sixth government fell on November 22 when the Reform party, the junior coalition partner, walked out after Mr Tiit Vähi, prime minister, signed a secret co-operation pact with the rival Centre party.

The ruling Coalition party and Rural Union, which hold 41 out of 101 seats in parliament, rebuffed the prime minister's attempt at bringing Centre into the cabinet. however, and opted for a less stable minority government.

Five of the six new portfolios previously held by Reform go to non-party ministers in a move aimed at getting opposition party support in parliament. Mr Toomas Ilves, former Estonian ambassador in Washington, becomes foreign minister while the economics ministry goes to Mr

Hospital stay for Havel

President Václav Havel of the Czech Republic is to remain in hospital for up to 10 days after doctors yesterday removed a small malignant turnour and half of one lung, but his office said his prognosis was "favourable".

Mr Havel, 60, a heavy smoker who lost his wife Olga to cancer earlier this year, was admitted to hospital last week after failing to throw off a persistent flu. After tests, doctors decided to undertake exploratory surgery to investigate a small spot on his lungs, which led to the removal of half of his right lung. Mr Havel is carrying out presidential duties from hospital. Vincent Boland, Prague

BT seeks fines for laggards

British Telecommunications, warning against a slippage in the timetable for European telecoms liberalisation. esterday called for fines on countries delaying reforms. Str Peter Bonfield, BT chief executive, said the EU should be ready to impose financial penalties on reluctant implementers" that had a "tradition of

non-compliance" with EU directives. The BT chief, who was speaking at an FT conference on world telecommunications, was believed to be referring to EU countries such as Spain and Portugal which as yet have no independent regulators. Nicholas Denion, London

Serbia under protest pressure

Tens of thousands of demonstrators marched through the snow in Belgrade yesterday, continuing their protests against President Slobodan Milosevic and his annulment of local elections claimed as victories by the opposition. The regime had warned that police would move against

the protesters but, apparently fearing bloodshed, they were reluctant to move against the crowds. Serbia came under pressure at the European security summit in Lisbon yesterday to show restraint. Trying to stop the protests through violence or threat of violence would dramatically increase the distance between the regime in Belgrade and the international community." said Mr Carl Bildt, international mediator for Bosnia. Laura Silber, Belarade, and Peter Wise, Lisbon

French car sales tumble

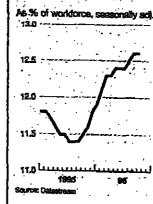
The French car market ran out of steam in November. with registrations of new vehicles falling by nearly 22 per cent to 135,294, against 172,849 in November 1995. according to the Committee of French Car Manufacturers.

A sharp decline had been widely expected after the ending earlier in the year of a government incentive scheme for new car buyers, but the extent of the downturn surprised some analysts. In the first 11 months of the year, registrations totalled 1.98m - ahead 11.2 per cent from corresponding 1995 levels. David Owen, Paris

ECONOMIC WATCH

Editorial comment, Page 17

French unemployment eases



French unemployment edged down by 12,000 - or 0.4 per cent - in October, but the monthly jobless rate remained a record 12.6 per cent. Figures released by the labour ministry put the number unemployed at fractionally over 3.1m - an increase of 5.3 per cent on a year ago. The month-on-month decline had been particularly pronounced among men under 25 years old. Mr Alain Juppé, prime minister, described the figures as "encouraging" but did not want to sound

triumphant over one month and one set of numbers. His comments came as Mr Jean Gandois, head of the Patronat, the employers' federation, called for greater flexibility in the labour market. "We must exempt the act of taking people on from every formality," he said. Meanwhile, the National Federation of Public Works has predicted a sixth consecutive recessionary year in 1997 in the public works sector. It said that activity would fall by 5-7 per cent and that unemployment in the sector would rise. David Owen, Paris

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A CALL DIVISION

Lawyers warn Anxiety over Emu starts to creep in on dangers of loophole

By Graham Bowley, Economics Staff

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The

The single. European currency could be used as an excuse to get out of lossmaking financial contracts, prompting a flood of costly and disruptive litigation, bankers and lawyers are warning.

They are pressing governments to close a loophole they believe has been introduced in draft legislation drawn up by the European Commission which is to be presented to European heads of state at their Dublin meeting this month.

Legislation to ensure continuity of agreements may be used to get out of obligations

The legislation was meant to guarantee the continuity of financial agreements such as bond and derivatives contracts during the changeover to European economic and monetary union. It was drawn up after long consultation between the Commission and banks.

The fear was that contract holders might exploit lation has gone so far in clauses in their contracts to claim that Emu freed them of their obligations.

The introduction of the euro will mean contracts denominated in participating currencies will have to be converted into the euro. Bankers said they were satisfied with early copies of the draft legislation but that later versions had been amended. They believe looser wording means that "change of circumstance" clauses could be exploited to get out of obligations.

There is a concern that some European banking groups may have lobbied hard to amend the draft because they wanted to tiate their contracts if they proved loss-making.

The controversy surrounds Article 3 of the European Commission's so-called Draft 235 legislation.

Early drafts stated that the introduction of the euro should not alter financial contracts, subject to "anything which parties may have expressly agreed with reference to the introduction of the euro". But the latter

reference to the euro was excluded from later drafts. The tension has arisen because European authorities have tried to strike a balance between giving absolute priority to the terms of individual contracts on the one hand and to overriding them where necessary to provide absolute continuity during the change-over to

Mr Cliff Dammers, secretary-general of the International Primary Markets Association, which represents banks and securities firms, said: "The danger is that by leaving the legislation so unspecified people will use the change of ctrcumstance clause to try to get out of contracts".

the euro on the other.

The UK Treasury said it had consulted widely among London-based financial institutions and that the proposals had met with general

The European Commission similar edge of anxiety has said the draft legislation was crept in for many bankers in nearing the final stages of discussion although it was possible it could still be changed. Final agreement is expected within the next two months.

Mr Richard Tredgett, an associate at Allen & Overy, the law firm, said: "The message needs to be driven home to people drafting this legislation that we are concerned about this. The legiseliminating most risks that we need to put it all beyond

Banks are showing the strain as costs rise, says George Graham



ers about the imminence of the first **Preparing** stage of for Emu

monetary union. His country, the Netherlands, is as sure as any European Union member that it is likely to join the first wave of Emu in little more than two years; his bank, ABN-Amro, began detailed preparations for the single currency two years ago and started to make provisions for the transitional costs last year.

Yet even Mr Kalff finds no room for complacency. "I am reasonably confi-

dent, but no one in the bank can guarantee to me that we will be ready on time. From time to time we still come across something that no one had thought about," he

In the last few months a Europe. Panic is still a long way off, but some of their early confidence that they could take Emu in their stride has begun to erode in the face of the technological and organisational complexity of preparing for an event which remains so ill-defined.

In June, a survey of 205 banks for Cap Gemini Sogeti, the Paris-based computer services and consulting group, showed that 91 per cent were confident their information technology infrastructure would be

Mr Jan Kalff ready to meet the timetable should be for Emu. This was a remarkcalmer than able level of optimism, conmost Euro- sidering 54 per cent had yet pean bank- to formalise a strategy and only 15 per cent had allocated a budget for the neces-

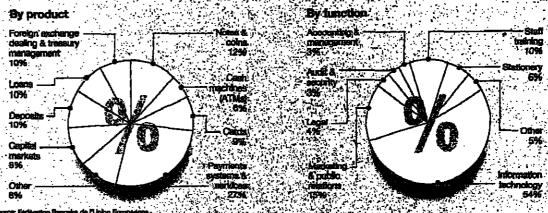
sary changes. Mr Colin Stringer, manag-European ing consultant at Hoskyns, Cap Gemini's UK consulting arm, says a much greater degree of urgency is now evi-

> Initial estimates compiled 18 months ago by the European Banking Federation suggested the conversion might cost the banking system a total of Ecu8bn-Ecu10bn (\$10.1bn-\$12.6bn) around 2 per cent of annual operating costs over a three to four year period.

But that estimate was based on the assumption that the single currency would be introduced in a "Big Bang". The phased introduction at the wholesale level in 1999, to be followed three years later by a full scale switch to euro notes and coins, is generally

reckoned to double the costs. Nevertheless, individual banks have suggested that their own estimated costs will be manageable: about DM150m (\$98m) for Bayerische Vereinsbank, for example, £300m (\$501m) for Barclays Bank, Fl 200m (\$117m) for ING Group, FM150m (\$32.6m) for Postipankki and Sch500m (\$46m) for Creditanstalt

Revenue losses, on the other hand, now look likely to be much greater than initially expected. Emu will wipe out foreign exchange trading between member



The cost of change at the banks: percentage of total cost of transition to a single currency

currencies, taking a huge ther hurry nor direct. slice out of revenues for some continental banks. But lie in the wholesale banking it will also reduce other trea- market, where the change surv income and cut earnings from cross-border payments and correspondent banking relationships.

Merita, the Finnish banking group, estimated last month that it would lose FM200m-FM300m a year in revenue as a result of Emu. more than the direct cost of preparing for the single currency, which it put at FM200m in total.

Banque Nationale de Paris has circulated a leaflet to its banking partners warning that the euro, coupled with the new Target system linking national payment mechanisms across Europe, will lead to a significant reduction in the number of accounts it keeps with correspondent banks.

What has bankers most worried is their dependence on factors outside their simplest of programmes can direct control; on software do so. houses, which they can hurry along but cannot absolutely direct, and on governments, which they can nei- 2000 compliant. Monetary

The immediate problems over to the euro is scheduled

for January 1, 1999. Most software for both the front and back office comes in off-the-shelf packages such as Midas Kapiti and Wall Street. Some vendors. have started to organise user groups to look at how they will need to rewrite existing packages, but a tug of war still lies ahead over who will

pay for the changes. Even banks starting from scratch - with a new office or branch overseas, for example - are finding they cannot inoculate themselves against Emu. Requests for proposals now commonly ask software vendors to certify that their package is "Emu-compliant", but so much remains undecided about the workings of the single currency that only the

"It is possible to put your hand on your heart and say that your software is Year

the same time, but they are as different as chalk and cheese." Mr Stringer says.

Preparing a retail bank for the euro opens up a much vaster array of problems not just IT conversions but also resizing cash machines and tills for the new notes. reprinting brochures, training staff

But the assumption that the retail phase can wait until 2002 is steadily collaps-

It's not possible to ringfence wholesale transactions, so we believe that the market dynamic in the wholesale sector will spill over into retail," says Mr Stewart MacKinnon, head of the Emu unit at the Association for Payment Clearing Services, the federation which runs the UK's payment systems.

Apacs, however, has decided to go ahead with the development of a euro payment mechanism for large value payments on the assumption that the UK will not be one of the first mem-

which are much more likely participants than the UK. have also decided they cannot separate wholesale from retail and are preparing their retail payment mecha nisms to be ready to handle

euros from 1999. That spills over into a range of other decisions. French banks, for example, have now concluded that they will have to print separate cheque books with a

clear euro symbol. For many banks, however, preparation for Emu has become not simply a question of reaching the finishing line in time, but of gaining an advantage over their rivals, especially at a time when so much of their revenue will be wiped out by the creation of the euro.

"It would make us look bad indeed should Emu fail to start and run smoothly. The ability to handle the euro from the start has become a matter of competition between European hanks," says Mr Jürgen Sarrazin, chairman of Germany's Dresdner Bank.

Emu: who's going to make it J P Morgan Calculator 2/12/96

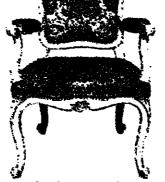
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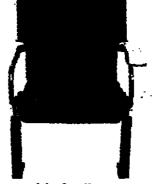
tor provides a weakly snapshot of the prot any in formino e single European currency in 1999

gists at investment bank J P Morgan calculate ti pating rate interest payments on an investment for flood-rate ones.

looking at the current difference between Prench franc and D-Mark awa and comparing it to the difference you would expect to see if Emu were











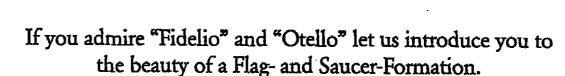












Mr Jürgen Stark, German state secretary for finance. told a news conference at the finance ministers' meet ing in Brussels that there could be a "political agree-ment" on the outlines of the pact at the EU summit in

By Lionel Barber in Brussels

Germany last night floated

hints of a compromise dur-

ing tense EU negotiations on

a budget stability pact for

countries taking part in eco-

disc

Diplomats seized on his remarks as evidence that an isolated Bonn government was preparing a tactical retreat on its demand for near-automatic sanctions against countries running cessive deficits in the single currency zone.

Dublin on December 13 and

The stability pact and the size of penalties have turned into the most difficult obstacle to an agreement on currency and budgetary discipline in the future monetary

Hopes of a deal rest on striking a balance between Germany's desire for guarantees that sanctions will be applied against fiscal delinquents and the 14 other EU countries which favour a less rigid approach. They want ministers to have the last word on when to apply

penalties. Mr Kenneth Clarke, British Chancellor of the Exchequer, said he was confident there would be movement among various countries, but added: "We have to ensure that whatever emerges is workable and not inflexible and remains completely under the political control of ministers.

stance on stability pact Under the proposed plans, countries running annual deficits above 3 per cent of gross domestic product, the Maastricht treaty's definition of an excessive deficit, could face stiff fines if they failed to curb public spend-

Bonn hints at softer

But if a government could show a severe recession was

EU finance ministers agreed yesterday to let the Nordic restrictions on the amounts of alcohol and cigarettes travellers may bring home from elsewhere in the bloc until after the turn of the century, Reuter reports from

Brussels. Under the deal reached at Finland and Denmark will phase out their travel allowance curbs by

December 31, 2003. Sweden - which refused to agree a final date for ending restrictions - will be exemption from EU single market rules until June 30. 2000, when it will be

reviewed by the EU again. to blame for deterioration of its public finances, it might be able to escape the sanctions, which include public censure and fines.

Germany wants a recession defined as a 2 per cent annual decline in GDP. Others prefer a range covering a fall in output of between 0.5 and 2.0 per cent, thus allowing EU finance ministers dis-

The central player at the Brussels talks was Mr Theo Waigel, German finance minister, who arrived late after attending the funeral of a colleague in Munich. Mr

nent of the stability pact, seen in Germany as an insurance policy against EU leaders softening the entry criteria for the single currency to include weaker currencies such as the lira.

Mr Stark last month threatened to delay a deal beyond Dublin if Germany did not win satisfaction. But he changed tone yesterday: 'There will be political ments. What we will not have finished is the final negotiation on the legal

The negotiations coincide with renewed debate between France and Germany, the chief proponents of Emu, over the Bundesbank's monetary stance and exchange rate policies.

Mr Jean Arthuis, French finance minister, said ministers had to decide whether a government had an excessive deficit on a "case-bycase basis".

In an implicit criticism of Germany's tough bargaining stance, he added: "When you're in a community you have to try to reach a consensus rather than imposing your point of view".

A political deal on the stability pact would allow EU leaders to declare Emu remains on track when they meet in Dublin, and give officials more time to negotiate the fine legal print before next summer's EU summit in Amsterdam,

EU leaders plan to unveil a deal in Amsterdam covering budget and currency discipline, including a reformed "hub and spokes" Exchange Rate Mechanism governing relations between currencies in and outside the euro zone. Talking to a regular at "Palais Garnier" or the "Wiener Staatsoper", investment goals and preferences as well as the desired level of

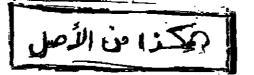
we'd think twice before entering into an in-depth discussion about opera. However, we'd strike up a conversation about caps and floors any time to show you that investing is an art form and requires

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Ecuador in economic reform drive

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Ecuador's President Abdalá Bucaram has put convertibility of the country's currency ling i "at the heart of a new economic policy" which poor. includes plans for privatisation in the oil and electricity the poor and thereby encour-

Announcing long-awaited plans on Sunday night, Mr Bucaram said the policy was aimed at generating real gross domestic product growth of 4-5 per cent in 1997 and more than 6 per cent thereafter. Annual inflation, currently 25 per cent, and interest rates would be reduced to international levels. he said.

resources, especially in the energy and mining sectors. announced plans to in the oil sector, private strengthen the functioning In the oil sector, private companies will be able to of the ministry of finance as carry out risk investments well as a series of tax in exploration, production, reforms. transport and storage. The state company PetroEcuador will be split up and its different activities transferred to added tax to widen the tax the private sector, starting base. There would be reduc-with 49 per cent of its distri-tions in corporate income

Bucaram pledged another passed by Congress in September. This would allow a majority instead of a minor- coincide with the proposals ity stake to pass into private

The convertibility programme, which begins on July 1 next year, is modelled on the Argentine system. the axis. Growth can be Ecuador's currency, the achieved with greater discisucré, will be pegged to the pline and political decision." US dollar at a fixed nominal exchange rate of 4 sucrés to

Ecuador's foreign exchange reserves will have at least to match sucres in circulation.

Many analysts see the government itself as the real bank's powers to accommodate shocks - from, for example, a drop in the price of oil, Ecuador's largest

the currency. Mr Domingo Cavallo, the former Argentine economy minister who has been advis-

week in Buenos Aires that the convertibility project would help encourage support for other necessary reforms in Ecuador by tackling inflation and increasing the purchasing power of the

"It's a method of helping aging them to support other

necessary changes," he said. The plan includes measures to minimise the risk of shocks to the economy. An oil stabilisation fund will accumulate windfall gains when international oil prices rise and release them when prices fall. This would also cushion public revenues from such volatility. Mr Buçaram said "iron

The government plans to financial discipline" would make better use of what it be necessary for the convert-regards as under-exploited ibility plan to work. The president also

These include compulsory invoicing and elimination of exemptions from value bution subsidiary Petrocom- tax from 25 per cent to 10 per cent for re-invested profits In the electricity sector Mr and abolition of an 8 per reform of a privatisation law at stimulating the domestic savings rate.

> "Many of these reforms of the private sector," said Mr Nicolas Espinosa, president of Quito's Chamber of Commerce. "But we do not agree with convertibility as

But the government believes Ecuador needs convertibility as a form of economic and financial disci-

This limits the central risk to such an ambitious programme since it lacks technical skills, transparency or capacity for concilia-

"There will be a a half of economic boom but we need structural reforms to have real results in two years' time," said Mr Pablo ing Mr Bucaram, said last Lucio Paredes, an economist

Ecuador: putting the house in order

Real GDP growth (%)

Rio bank put up for sale

By Geoff Dyer in São Paulo

Banerj, the troubled Brazilian bank owned by the state of Rio de Janeiro, is to be privatised for a minimum price of R\$480m (US\$466m) at an auction on December 17, the state government announced yesterday.

The Rio government also said the International Finance Corporation, the World Bank's private sector arm, was interested in investing in Banerj, either through loans to the new owner or by taking an equity

An IFC investment in Banerj would be the first time the organisation has participated directly in a pri-vatisation in Brazil, according to a World Bank official in Brasilia. Seven financial institu-

tions have already pre-qualified to bid for Baneri, includforeign two organisations, Bank of Boston and General Electric Capital Corporation. Potential Brazilian bidders include the two largest private banks, Bradesco and Itau and Banco BBA Creditan-

The same institutions, together with Golden Cross, have also qualified to bid for Baneri Seguros, the insurance company which is also being sold on December 17 for a minimum price of 21\$43.3m. The deadline for pire qualification is Decem-

Banerj, which is Brazil's dond largest state-owned bank with 193 branches, was put under central bank control in December 1994 following fears of a liquidity crisis

by a private bank, Banco Bozano Simonsen since the beginning of this year.

In September the government approved a plan to split the bank into two before the sale. The new bank, which will take on the structure and assets of Banerj, will be created with a US\$200m capital injection from the existing bank. At the end of last year Baneri had negative shareholders equity of \$1.8bn.

The auction will use the closed envelope bidding method which the state of Rio adopted for the successful sale of its electricity distribution company, Cerl, last month. The eventual sale price for Cerj, which was acquired by a consortium led by Chilectra of Chile, was 30 per cent higher than the minimum price.

The Banerj auction will give an indication of the potential demand for Banespa, the São Paulo state bank, which was transferred to the federal government last week and which is now a possible privatisation can-

An independent institution is due to be appointed shortly by the Brazilian government to administer Banespa, which was the largest of the state-owned banks.

The World Bank has already lent money to the Brazilian federal railway system to help its preparations for privatisation. It is also considering a number of other loans to Brazilian state governments, including Rio de Janeiro, to assist administrative reform

Peruvian leader's popularity plummets in spite of acceptance into Apec

Old Fujimori magic loses its sparkle

Even Mr Alberto Pujimori's diplomatic success in securing Peru's acceptance as a full member of the Asia Pacific Economic Co-operation forum (Apec) has failed to halt the slide in his popularity: his approval ratings have moved below the 50 per cent marker, according to almost all Lima's opinion

and research organisations. Polls show the president's once-admired authoritarian streak is now considered his chief defect. A perceived lack of concern for workers' welfare comes second. Though he is feted on foreign trips, two-thirds of would not vote for him. Compounding his prob-

lems on the domestic front. Mr Fujimori has found himself uncomfortably at odds with the higher echelons of Peru's ever-influential armed forces, normally viewed as his staunchest allies.

The arrest by military officers last week of General Rodolfo Robles, a respected retired army officer who has been an outspoken critic of a series of political blunders

The president who once human rights violations, has could do no wrong whipped up a storm of pronow appears unable test at home and abroad. Mr Fujimori has been forced into a series of contortions, agreeing with public con-demnation of the heavy-handed actions of the supreme council of military justice, while reiterating his unconditional support for

Peru's military brass. The Robles incident has rekindled deep-seated suspicions among Peru's political and intellectual classes of the relationship between President Fujimori and the armed forces. At the same time disapproval of Mr Fuji-Peru's disadvantaged always a bastion of support - has risen sharply from 15 per cent early this year to 45 per cent.

The whole of 1996 has been negative for Fuilmori." says Ms Glovanna Penaflor of the Imasen polling group. "The style that didn't bother people before does now. They see him as eager to cling to power and that's something the Peruvian elec-

torate has always punished." The once uncannily astute Mr Fuilmori has committed



Fujimori: under fire from many directions

handling of his second reelection initiative is the

most obvious. Having first engineered a law of dubious constitutionality, Mr Fujimori's govern- first time in uniting Peru's ing alliance then did every- generally weak and fragthing possible to avoid a mented political opposition.

in recent months. The poor potentially damaging refertiming and subsequent mis- endum on the re-election issue. Blatant disregard by the same majority of both the popular will and standard congressional procedures has succeeded for the

shadowy Mr Vladimiro Mozitesinos, a central if unofficial figure in the presidential entourage. Charges of the security adviser's involve-ment with illegal drugs trafficking have been officially scotched, but popular suspicions remain.

Underpinning the political malaise are economic concerns. Anticipated secondhalf growth has failed to materialise and gross domestic product is expected to register 2.5 per cent growth by the year's end: in effect zero per capita growth. Businessmen, once unani-

mously pro-Fujimori, are now vociferous in their com-plaints that the cooling of what had been considered an overheated economy has been exaggerated. Even this year's economic successes negotiating a three-year extended fund facility with the International Monetary Fund, debt rescheduling with the Paris Club and the signing of a Brady debt accord - are viewed as craven obedience to unreasonable demands by creditors.

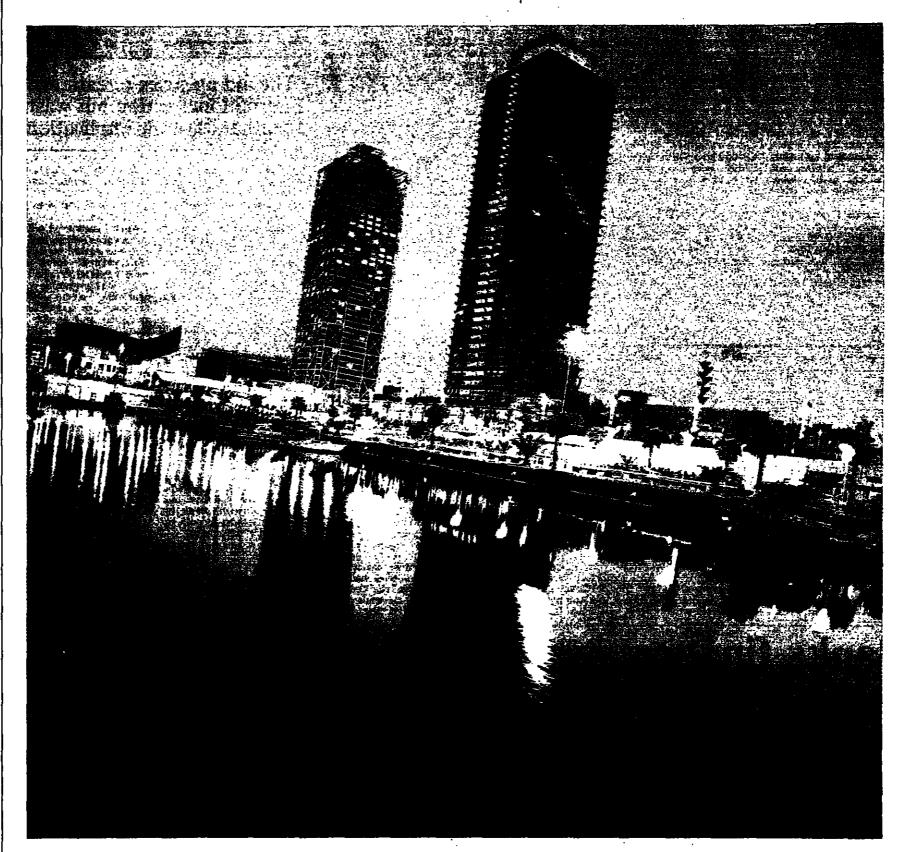
ment was hardly improved an incoherent series of by scandals surrounding the apparently populist measures. He has announced a cut in the minimum tax on business assets and a reduced income tax rate for agriculture; created "spe-cial" import zones in the extreme north and south; backtracked on cutbacks in compensation for arbitrary dismissals; and promised an

exporters' incentive package. He continues tirelessly to criss-cross the country almost daily, inaugurating schools, roads and health posts. But the old magic seems to be losing its spar-kle.

Mr Fujimori's popularity decline is, however, "not necessarily irreversible," says Mr Alfredo Torres of the Apoyo polling and research organisation. "The Fujimori's authoritarianism are the main perceived probiems. If he could be more conciliatory and decentralise government, he'd win back a

But, for many observers, that would be like asking the leopard to change his spots.

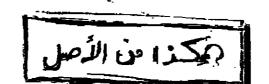
Sally Bowen



THE CONFERENCE VENUE WITH ALL THE FACILITIES TO TRANSLATE A PASSION FOR BUSINESS INTO A PASSION FOR LIFE

It's impossible to come to Spain purely on business. Take a look out of your hotel window. That's all the incentive you'll need to clinch the deal, finish the speech, sign the contract and change into your party clothes.





Iraq signs up | Zaire rebel forces capture key town first oil sales contracts

By Robert Corzine

Iraq has begun signing agreements with international oil companies keen to buy Iraqi crude under the resurrected United Nations oil-for-food plan, it said yesterday.

Mr Mohammed Saeed al-Sahaf, Iraqi foreign minister, was quoted in Baghdad newspapers vesterday as saying Iraq had already struck deals with foreign companies, though he did not name those involved.

Last week Somo, Iraq's state-owned international oil marketing company, set the price of traqt crude at a discount of \$1.55 a barrel to global benchmark. The dis-

'Buying a spot cargo of Iraqi oil is not worth the political fire you'll draw'

count will be \$3 compared with West Texas Intermediate, the main US benchmark. In London, the Department of Trade and Industry, which oversees the enforcement of sanctions against Iraq, said more than 40 companies had expressed interest in buying Iraqi crude oil.

Some industry executives thought the first cargoes might be snapped up mainly by crude oil brokers and traders, who have a lower political profile than large, publicly-quoted oil companies. "Buying a spot cargo of much as possible to Asian Iraqi oil is not worth the political fire you'll draw," said one US oil executive.

He predicted US oil companies wanting to buy Iraqi crude will probably do so inialthough privately-owned oil companies may be more prethe Iraqis. He noted, however, that "the economics are not that great for US

Although a number of international oil companies have expressed an interest in buying Iraqi crude, the relatively small amounts involved are expected to limit the number of buyers. Under the UN plan, Ireq will be able to sell \$2bn-worth of oil every six months. At current prices, that would require exports of 500,000-550,000 barrels a day.

Aside from the specialised brokers and traders, potential buyers fall into several categories, according to oil traders.

Big buyers of Iraqi crude Brent Blend, the North Sea in the past may be keen to crude oil that serves as a re-establish relationships with Somo. These include companies such as Coastal Corporation of the US, which before the 1990 invasion of Kuwait bought about 10 per cent of Irag's exports.

But companies which have relied on Saudi Arabia and Kuwait to make up for lost Iraq exports in recent years may decide not to test their relationships with such big suppliers until Iraq's full return to the market.

Companies which have been negotiating oil development deals with Iraq, such as Elf Aquitaine and Total of France, are also frequently cited as being willing to support Iraq's limited re-entry into world markets by buying early cargoes.

It remains unclear whether Iraq will try to concentrate sales in any particular market. If it wants to maximise revenues, it will probably try to send as markets through its Mina Al-Bakr terminal on the Gulf.

Some traders suggest Baghdad may want its limited exports to have as broad tially through brokers, an impact as possible, in which case it will want to

from the key town of Beni.

250kms north of Goma. They

kms to the north, now

looked in danger.

across the border.

said Bunia, another town 150

But it was not immedi-

ately clear whether the sol-

diers, looting and raping as

they fied, had been routed

by the Rwandan-backed Alli-

ance of Democratic Forces

for the Liberation of Congo-

Threats to the stability of central Africa grew yesterday amid reports that Kisangani, the largest town in eastern Zaire, had fallen to Rwandan-backed rebels. The news came as Zaire

accused Uganda of "unprovoked aggression" following further border clashes, and Burundi's civil war showed signs of flaring back into

Although reports that parts of Kisangani had fallen to the rebels could not immediately be confirmed, Zairean forces were in retreat elsewhere, leaving the eastern border region in

Contradicting earlier accounts by military offi-cials, Uganda's defence min-Local witnesses confirmed ister denied Zatrean claims

suffered a series of humiliat-ing defeats since Tutsi-domi-shelled frontier positions held by an Islamic goerrilla nated rebels launched their movement opposed to Presi-October assault, had been ousted over the weekend dent Yoweri Museveni

But it seemed increasingly likely that Uganda, a close ally of Rwanda and with a history of tense relations with Zaire, had been tempted to join forces with the ADFL to rid itself of a security threat that has been plaguing its border for

The ADFL's swift recent advance across the region -Zaire (ADFL) or Ugandan which its leader Mr Laurent troops infiltrating from Kabila yesterday claimed southern gold and diamond centre of Kamituga, where South Africa's Anglo-American corporation has substantial interests, has had a dra-



matic spillover effect on Burundi.

camp, triggering the influx

fiasco of historic propor-

tions. "The rebels' timing

was brilliant," confessed a

UN official. "They saved us a

reprieve, most aid organisa-

tions have continued to

clamour for intervention,

But despite being offered a

lot of trouble."

are fighting their way across the country, apparently Ousted from their camps intent on rebasing in Tanza-in south Kivu, Hutu rebels mia. The main rebel group

stepped up a guerrilla cam-paign against the Tutsl army and fierce fighting was now raging in Burundi's five main regions, sending thousands of civilians into flight

The latest regional rever-

berations have underlined

the enormous complexity of the task facing a scaled. down international force still hoping to get aid to hun. dreds of thousands of stranded refugees from its operational base in Entebbe. With both the ADFL, Zairean and Rwandan governments proving unco-opera-tive, the force was humiliatingly reduced on Saturday to flying its first consignment to Kigoma in

Tanzania an area accessible

Killing with kindness in central Africa

Michela Wrong on why the western aid agencies' humanitarian pleas are misguided

7 hen the teeming critical aid agencies. based on a complete absence vately admit the rebals' decirefugee camps of "Aid agencies have of knowledge, because no sion to attack Mugunga become the new front line of one had people on the ground," says Ms Brenda into Rwanda, saved the UN Barton, spokeswoman for from what looked set to be a engagement now that the

finally broken up by Rwan-dan-backed rebels intent on removing the security threat on the border, it was time for some public breast-beating by the aid community. Yes, aid workers admitted, they had been guilty of naivety at best, collusion at worst. They had continued feeding settlements where genocidal killers plotted to invade Rwands. The need to save lives had blinded them to the long-term consequences of allowing the situation to fester.

Yet, despite the chorus of "mea culpas", the signs are that the aid community has learnt little from experience. For as the crisis in Kivu enters a new phase, the aid world has once again allowed the humanitarian imperative to drown out awareness of the potential political fallout of its

And the fact that western governments are allowing their agenda to be defined by aid workers and journalists focusing on the humanitarian aspects of a highly comsend substantial amounts to plex crisis has triggered dispared to deal directly with the US and Europe as well. | quiet within the more

cold war is over," says Ms Alison Campbell of Care International. "But we don't have a mandate to do this and we shouldn't. It's not our job." When fighting between the rebels. Zairean army and Hutu militiamen severed the refugees from relief supplies last month, aid officials depicted a catastrophe of huge proportions.

The medical charity Méde

cins Sans Frontières (MSF) calculated tens of thousands were dying of hunger and dysentery. Other organisations predicted a cholera outbreak was already under way. Such warnings prompted a BBC reporter to describe conditions behind rebel lines as "a hidden holo-So when the floodgates

broke on November 15 and 600,000 refugees started streaming across the border, the aid organisations' credibility took a battering. In their vast majority, the refugees were in good health, fully capable of undertaking a five-day hike home. "There was definitely far too much

the World Food Programme. By the time the nightmare predictions had been

exposed as non-existent, it was too late. The international community had mandated a multinational force to save the refugees. But it had ruled out disarming the camp hardliners preventing brushing away American

'The aid agencies scream for international action but wash their hands of the implications'

repatriation, a specific claims that the number of demand made by most aid oreanisations.

Having demanded action. the aid industry was thus presented with an operation likely to have disastrous results: re-establishing camps that were in a state of flux, allowing hardliners to regain their grip on the refugee community and giving a ronted Zairean army a chance to counter-attack. Many aid workers now pri-

refugees left behind could be as low as 230,000, rather than the 800,000 estimated by the While insisting on action,

the agencies refuse to offer concrete advice on how a multinational force can avoid potential pitfalls: how to tackle rebels hostile to its presence, avoid being dragged into a spreading civil war and handle the Hutu militiamen travelling

"It's not our expertise to dictate to any army how it should behave," says Mr Jules Pieters, international co-ordinator for MSF-International. "We are only interested in results." For their critics, such a stance is too easy. "The aid agencies scream for international action but wash their hands of the implications," says a Kigali-based diplomat.

alongside needy refugees.

"It's a classic case of power without responsibilalarm calls, their demands for action without apparent concern for the consequences, have highlighted a revolution taking place in the world of relief.

As it becomes increasingly dependent on government – rather than private - funding, the aid establishment has in recent years tended to abandon development work in favour of high-profile. media-aware emergency operations that allow western nations to tell their publics they took effective

"Agencies are competing for dwindling resources, competing for contracts and position and profile in the media," says Mr Mark Bow-

化等物磷酸异构

Save the Children Fund one of the few agencies opposed to military intervention in Zaire. "Philosophically we are bankrupt. 'Go and feed them' is always our response.

Competing for shrinking aid budgets has led to increasingly aggressive salesmanship. "If we make a lot of noise about 20,000 refugees and there turn out to be only 10,000, you should not forget we are reliant on public money," says a Natrobi-based worker. "If we don't have money we can't work. It's sick, but it's true."

The danger, as the west withdraws from Africa, is that policy is being determined by a community with a vested interest in disaster but little at stake when the operations it calls into being go wrong.

As a scaled-down interna tional force debates how best to reach the hundreds of thousands of refugees stranded in Zaire, it should remember that if things go sour, its troops will pay the price. And the aid agencies and media, who stridently demanded the intervention. will be the first to point the

WORLD TRADE NEWS DIGEST

Vietnam

venture

at risk

The largest single US

NEWS: WORLD TRADE

German machine makers look east for suppliers

By Peter Marsh in London

Germany's machinery industry is buying more components from the emerging economies of eastern Europe, underscoring efforts by many big German industrial companies to step up outsourcing in order to

The VDMA, the German plant and machinery association, says purchasing grew by a third last year, was close to zero.

although problems over quality and reliability of the supplies stopped the figure rising even faster. Further growth is expected this year, although at a lower level. Last year, Germany

imported from eastern Europe DM1.7bn (\$1.11bn) -worth of mechanical engineering components, 41 per cent up on DM1.2bn-worth in 1994, according to the VDMA. In 1990 the figure

Most of these components finished up in systems such as machine tools or papermaking machinery, and represent attempts by German industry to capitalise on the lower wage costs in eastern Europe. commonly 90 per cent below those in Ger-

many. The German industry, which has sales of about DM230bn a year, roughly 10 per cent of German manufac-

under intense pressure to machinery industry.
cut costs as a result of "There is a structural increasing foreign competi-

Mr Herbert Kriegbaum, head of business trends and statistics at the VDMA, said that even with the high growth in outsourcing, the volume of components bought from eastern European countries was fairly low, given the DM80bn a year total materials purchas-

change going on but not a flood," said Mr Kriegbaum. Problems of quality had interfered with plans by some companies to push up the level of outsourcing. In recent months, Krauss Maffei, the big German plas-

tics machinery company which is part of the Mannesmann engineering group, and Schuler, Germany's turing output, has been ing bill of the German third biggest machine-tool

producer, have both reported problems in guaranteeing the quality of supplies of narts from eastern Europe. Both companies have, as an alternative to outsourcing, announced large investments in their German pro-

duction operations. In 1995, total machinery imports from eastern Rumne including completed machinery as well as parts, amounted to DM2,4bn, of which parts accounted for 72 to remain weak.

total imports, the Czech Republic accounted for nearly half, with Hungary a quarter and Poland 18 per

• The VDMA is expecting total output of the German machinery industry to rise 3 per cent next year, a modest rise on the 1 per cent growth expected this year. But overall economic demand in the domestic market is expected

investment in Vietnam, a \$243m joint venture project to develop a stretch of coast, was under threat again yesterday after the local partner said it had asked the authorities to revoke the project's investment

> Maryland-based BB1 nvestment Group received a licence in 1995 to develop the site, on the central coast near Danang, But Mr Nguyen Xuan

Phuc, a member of the joint venture's board, said BBI had failed to meet a Saturday deadline for depositing an overdue 2m into a bank account held by the joint venture. Non Nuoc Tourist Co,

the local partner, had therefore asked for the venture's licence to be withdrawn, he said. The US group is understood to be having

difficulty financing the project, which involves building five hotels and installing basic infrastructure. Jeremy Grant, Hanoi

Whirlpool credits India's prospects

Whirlpool, the home appliance maker, has made its first foray into consumer finance outside North America with a joint venture with an Indian finance company. Apple Industries. The new venture will help Whirlpool tap the growing white goods market in India by providing finance for its refrigerators and washing machines.

India's refrigerator. market is growing by 30 per cent a year, while washing machine sales are increasing by 40 per

Tony Tassell, Bomba

Banks finance private Italian power plant

By Andrew Taylor, Construction Corre

Italy's growing privately financed energy sector has received a further boost with the signing of banking agreements for an \$880m power station at Falconera on the

It is the third of five such projects to close agreements with international bankers, taking the total bank finance raised in past 12 months to more than \$2bp.

have been attracted by some of the finance. Morgan enhanced state-backed tariff Stanley advised API which agreements in a bid to will own 51 per cent of the encourage extra capacity joint venture and ABB and reduce the country's which will own 49 per cent. need to import electricity. An estimated 15-20 per cent agreed to provide a L732bn of Italy's electricity is syndicated loan for a 350MW imported.

international banks have cany, in which Tractebel, the agreed to lend L1,003bn private Belgian power pro-(\$660m) of the total cost of ducer, is the biggest share 1.1,330bn of the Falconera holder. The plant is expected project.

A joint venture of Anon- of Italy's electricity. ima Petroli Italiana (API) and Asea Brown Bovert electrical engineering group, will provide the remainder the power station under a

ENEL, the publicly owned incentives will run for the first eight years.

The 276MW integrated gasification and combined cycle power plant will burn up to 440,000 tonnes per year of visbreaker tar, a heavy oil residue, produced at API's

refinery near Falconera. The seven arranging banks are ABN AMRO, Banca Nazionale del Lavoro. Chase Manhattan, Istituto Bancario San Paulo di Torino. Mediocredito Central, NatWest Markets and Union Bank of Switzerland.

European Investment Private-sector investors Bank has agreed to provide Banks earlier this year

privately financed power sta-A consortium of seven thon at Rosignano in Tusto generate about 1 per cent

Bank finance also been agreed for a \$1.1bn 500MW (ABB), the Swiss-Swedish power plant at Priolo in electrical engineering group, Sicily involving a joint venture between ERG, the Italof the finance and operate ian refinery group and Edison Mission Energy of the US. Other Italian privately Electricity will be sold to financed power projects include a \$1.2bn plant near electricity utility. Tariff Cagliari in Sardinia spousored by Saras of Italy and Enron of the US.

Industrialists see ventures within the EU as means to gain larger market share

South Korean investors target Europe

By Robert Taylor, Employment Editor

South Korea's industrial conglomerates - the chaebols - are spearheading an Asian investment drive into Europe, according to a United Nations report. The chaebols have become

aggressive players in the

global economy and are set to propel South Korea into a dominant position in the international market place. The main thrust of Korean industry's investment drive was initially aimed at China south-east Asia and North America. However, since 1994 Europe has increasingly become their target. About a tenth of South Korea's over-

seas direct investment is

now into Europe. "Korean investment came relatively late to Europe following that of Japan," said Professor Cho Yong-doo at the Centre for Korean Studies in Sheffield University. But he believes corporate anxieties about the dangers of exclusion from the European Union and the opportunities of the European single market have helped to stimulate Korean

interest. Professor Cho believes many Korean companies are keen to tap into European technological know-how and improve their corporate image through acquisitions

and partnerships. The UN report on Asian investment into Europe

to new technologies and skills rather than exploiting low-cost advantages like cheap labour and land." The lion's share of recent

Korean investment into western Europe has been to the UK. The most ambitious ent came this year from the LG group, which announced a \$2.6bn investment plan to build a new chip plant and consumer electronics factory in south

The potentially most interesting thrust is into eastern Europe

This is the largest single foreign investment in Europe and the largest overseas investment by a Korean corporation. The group said its new operations go beyond assembly to include research and development, product development, parts procurement, production, sales and

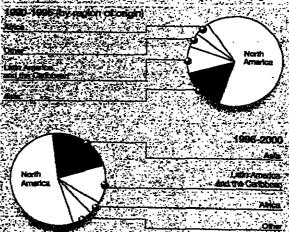
The Korean corporate invasion of the UK began only two years ago with Samsung Electronics' decision to build a £450m consumer electronics plant at Wynward Park in north-east England. Its heavy industries' division has established a £10m factory in Harrogate, while three smaller argues: "The primary aim of Korean electronic compothe chaebols in investing nent suppliers (Poong Jeon; beyond Asia has been to Fine Electromechanics; and

gain market shares in host Swung Kwang Electrome-countries or gaining access chanics) have located in Yorkshire. Since March 1995, at least 13 other investments in the UK have been announced. Total Korean industrial investment in the UK now amounts to more than \$4bn.

But the potentially most

important investment thrust is into eastern Europe and the former Soviet Union. Here the most aggressive player is Daewoo, which plans to double its production capacity to 2m cars and trucks a year by early next century - half of it outside Korea. The company is already strong in Poland. with cars, consumer electronics and washing machine plants in Warsaw and a commercial vehicles plant at Lublin. It also has vehicle interests in the Republic and Czech Romania

All the large chaebols appear to regard Europe as a crucial market for expansion as they face mounting domestic difficulties at home with restive workers, high unit labour costs and sluggish productivity. Professor Cho believes they are positioning themselves to take advantage of further European economic integration. Korean companies dislike suggestions their main attraction in Europe is the manufacture of "cheap and happy" products, insisting their aim is higher quality, higher value goods with a greater European-based research and development



EU urged to woo Asian capital

The UN believes the European Commission should encourage Asian companies to invest in Europe by removing regulatory barriers against capital inflows and through the creation of an EU-wide foreign direct investment code to increase transparency and cut transaction costs, writes Robert Taylor.

Europe's investment promotion agencies could "play a useful role" by targeting, attracting and helping Asian investors by establishing branches in Asia, says a draft UN report, it urges European companies to establish more joint ventures and strategic alliances or mergers with Asian counterparts. "Local European knowledge and skills could be effectively married in central and eastern European infrastructure projects with Asian firms," says the report.

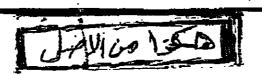
To date, Asian direct investment in Europe has been relatively small, accounting for only 1 per cent of Inward flows into the EU from 1990 to 1993 and less than 0.2 per cent of gross fixed capital formation in 1992-1993. By contrast 3 per cent of European investment stocks, amounting to \$27bn, were held in Asia in 1993, even though Asia is the world's fastest growing market and most dynamic base for export production. "However, this picture of 'mutual neglect' hides a basic asymmetry", says the report. "While it is appropriate to refer to European firms neglecting Asia as far as foreign direct investment is concerned, Asian firms are beginning to discover Europe."

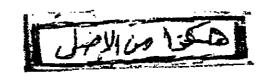
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to making this a realit



Paris Maria







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performance from the construction, transport and .

Philippines puts

ASIA-PACIFIC NEWS DIGEST

to continue Pakistan ties

neighbours. Mr Jiang said "close co-ordination" with

Pakistan would continue in

the political, economic, and

seven agreements on Sunday

trade co-operation, combat

drug trafficking and protect

the environment. The accord

also covered the establish-

tinuation of Islamabad's

consulate in Hong Kong

after it reverts to mainland

control on July 1 next year.

would continue assisting

Pakistan in the development

of international concern

about Pakistani attempts to

good co-operation in the util-

isation of nuclear energy for

peaceful purposes...and our

co-operation in this regard

try spokesman, said.

China made it clear it

China and Pakistan signed

technological areas.

By Tony Walker

China yesterday sought to reassure Pakistan that closer ties with India would not be at the expense of long-standing relations with Islamabad which include co-operation to promote economic and in the military and nuclear

President Jiang Zemin of China told Pakistan's Senate that without stability in the ment of a Pakistani consulwhole of south Asia there ate in Shanghai and the con-"can be no peace and pros-Earlier Mr Jiang had said "peaceful coexistence" had been the hallmark of relations between China and Pakistan, and this had contributed to regional security. of a nuclear industry in spite

Islamabad views suspiciously China's efforts to bolster relations with India, acquire a nuclear capability. fearing this might mean a "China and Pakistan enjoy lessening of Beljing's assistance which has been critical to Pakistani security.

India and Pakistan have fought three wars since independence from Britain 49 years ago. India tested a nuclear device in 1973, and Pakistan is widely believed to have acquired a nuclear

Mr Jiang completed a three-day visit to India on Sunday during which the two sides reached agreement on slashing troop numbers along their disputed 4,500km frontier.

China and India fought a siles capable of carrying a brief but bitter border war in nuclear warhead. Beijing 1962 and relations were denied these allegations, but chilly until a gradual thaw has also agreed to tighten in the 1980s. Mr Jiang is the first Chinese president to sile technology. visit India.

China pledges Tokyo ministry in talks on break-up plan for NTT

By Michiyo Nakamoto

Japan's telecoms ministry and NTT are discussing a break-up plan for the domestic telephone group which would pave the way for a demerged long-distance operator to enter the international market. Japanese newspaper reports say.

NTT and the Ministry of Posts and Telecommunications have confirmed they are in talks about the possible future structure of the company but denied an agreement had been reached. The Japanese government faces a self-imposed deadline to decide on NTT's future by the end of this month.

reported yesterday the telecoms authorities and NTT which have been at odds over whether the domestic carrier should be split up along business lines - had agreed to break up the company into a long-distance carrier and two regional carriers grouped under a hold-

Analysts believe the broad

outline of the reported plan

is plausible and welcomed

the prospect of a decision in the 14-year-old debate over the future of NTT. Failure to reach a deciopposing positions of NTT

ing company.

ing business newspaper, raised concerns that the stalemate might leave Japan behind in the global race to build an advanced telecoms industry. Mr Ryutaro Hashimoto,

the prime minister, "has to do something to prove he is serious about reform and a decision on NTT is ideal for that purpose," an industry analyst at Nikko Research Centre said.

The plan, which would establish a holding company to enable the demerged companies to operate as a group. would allay NTT's concern sion, largely due to the up would damage its ability to offer a seamless service and the ministry, has ham- and hurt its research and

bun (Nikkei), Japan's lead- the industry. It has also NTT shareholders would get shares in the holding com-

pany. The plan would also enable the ministry to save face after repeated failures to break up NTT because of opposition from the company's powerful labour unions.

The ministry has long called for a break-up on the grounds that NTT's dominance of the local network hampers competition in the domestic market. But amid rapid changes in the international market, political opinion in Japan is moving

against a break-up. The success of the latest plan would depend on the government lifting a ban on holding companies, a step

on growth spurt

third-quarter gross national product (GNP) growth of 6.8 per cent. GNP rose 7.1 per cent for the first nine months against 5.3 per cent for the same period last year. Remittances from overseas Filipino workers amounted to 28.14bn pesos (\$1.07bn). The services sector improved 6.4 per cent in the third quarter and the industrial sector 6.8 per cent, down from 7.2 per cent after contraction in mining. Construction reported third-quarter growth of

> 12.8 per cent. Mr Cielito Habito, socio-economic planning secretary, said the government was forecasting 7.2 per cent GNP growth for the full year, in line with its 1996 target of 7-7.5 per cent and, if achieved, a significant improvement on the 5.5 per cent for 1995.

Court clears Enron project

The Bombay High Court has cleared the way for construction to restart on the much-delayed \$2.5bn Enron power project in India's Maharastra state. The project is the country's higgest and most controversial foreign investment. The court dismissed a petition filed against the project by a union body, the Centre of Indian Trade Unions, closing a chapter in drawn-out delays to the development, widely seen as a benchmark for foreign investment in Indian infrastructure projects. "This is the last critical step in getting the Dabhol power project back on track for completion by December 1998," said Mr Kenneth Lay, Enron chairman and chief executive. Work had started last year but was halted in August 1995 by a review of the power project by the Hindu nationalist coalition government in Maharastra. Although

and delays in gaining other regulatory approvals. Enron said work would restart "soon" after financing documents were signed. The project is a joint venture of Enron, General Electric Capital and Bechtel Enterprises. Enron owns 80 per cent of the project, with its partners each holding a 10 per cent stake. Tony Tassell, Bombaj

the state government in January cleared a renegotiated

agreement, work had been further postponed by lawsuits

Ganges water deal in sight

Mr Jyoti Basu, chief minister of the Indian state of West Bengal, yesterday indicated that Shelkh Hasina, prime minister of Bangladesh, might visit Delhi as early as next week to sign a landmark agreement on the sharing of the Ganges water. The agreement could belp improve the lives of 30m-40m people in Bangladesh who face gradual lesertification because a dam built by India in 1975 dries up land fed by the river. Mr Basu said at the end of a six-day visit to Bangladesh there had been a breakthrough on the river dispute. The Ganges flows into Bangladesh through West Bengal and has been a bilateral

OECD points to five sectors that will benefit from deregulation

Controls 'hit growth potential'

By William Dawkins in Tokyo

will continue," Mr Shen Guofang, China's foreign minis-Japan could boost its maturing economy's growth The US has accused China rate by six percentage points of selling sensitive military over the next decade if it and nuclear technology to lifted government controls Pakistan. This year it threatin five business sectors, the ened sanctions over the Organisation for Economic alleged transfer of ring mag-Co-operation and Development said yesterday. Mr Kumiharu Shigehara. nets for use in the produc-

expecting Japanese gross

2.2 per cent, up from 0.9 per

tion of nuclear weapons. This followed last year's the OECD's head of economthreatened sanctions over ics, told a Tokyo symposium the alleged sale of M-11 mis-Japan would benefit far more than other advanced economies if it deregulated the electricity, airlines, trucking, telecommunications and retail distribution controls on transfer of misindustries. This year, the OECD is

China is helping Pakistan Beijing's efforts to improve build a 300MW nuclear ties with Delhi are part of power plant. It is also engaged in joint ventures to produce tanks and aircraft. cent in 1995, but less than market, in which employers renting, portable telephones,

half the growth rates can quickly adjust wages has helped the number of before the economic slowdown started five years ago. Japan would benefit far

more from such deregulation than would the US, where a gain of only 1 per cent would result from the completion of a free market in those five sectors, according to a study delivered by Mr Shigehara at the symposium, organised by the Keidanren economics federation. The UK economy would get a 4 per cent lift. predicted the study.

ment, as inefficient companies go out of business, would be greater in Japan than in the less regulated US or UK. However, Mr Shigedomestic product to grow by hara argued that the flexibility of the Japanese labour

The initial shock of adjust-

achieved in the decade and reassign surplus workers to new jobs, would help it handle such a transition. Changes in the traditional lifetime employment system were adding to labour flexibility, he argued.

Mr Shigehara highlighted several sectors where recent Japanese deregulation measures have already brought significant gains. In retailing, the abolition four years ago of an effective veto by small retailers on

the opening of new supermarkets has led to a doubling in the rate of closure of small shops and a sharp rise in closure of large ones. In telecommunications,

the banning two years ago of a rule preventing people achieved in the most highly from owning, rather than

have fallen by 92 per cent over the same period. However, the potential is far greater. The OECD estimates that output prices

40,000 to 12m over the past

decade. Subscription fees

would fall by another 15 to 20 per cent on average in the five sectors picked in its study, assuming full deregulation. Even after the mobile phone revolution, for example, much more could be done in telecommunications. where Japan's international phone charges are 70 to 80 per cent above those in the US and Germany.

Productivity gains of up to 20 per cent could be regulated businesses, says

Patients await treatment for eye and chest complaints outside a Bhopal hospital in the days immediately after the gas leak

New flood of Bhopal claims expected

from victims of the gas leak at a Union Carbide plant in Bhopal, which occurred exactly 12 years

The flood of fresh cases from the world's worst industrial accident, which killed 4,000-5,000 peo- the US chemicals group, on the the Indian government after appeal, was likely to exceed as a result of the gov ernment fulfilling a legal requirement to renew its appeal for victims to come forward with claims. The new claimants will include children left out of earlier appeals, and others with a wide range of symptoms, such as tuberculosis, that have only

recently emerged. The appeal on December 10 could bring to more than 800 000 the number of Bhopal citizens

ore than a quarter of a who have filed for compensation. palls suffering twice the national injury and loss of life or liveli-"The gas diffused throughout all level of health morbidity and a hood. Mr D.S. Jain, registrar of been convicted. injury are expected Bhopal, so almost everyone in steep rise in cases of tuberculo- the government-funded claims the city will claim," says Mr K.R. Thassu, a city bealth director.

sonous pesticide gas leaked from cials. the plant run by Union Carbide, immediately killed at least 2,000 people living adjacent to the plant, causing thousands of later deaths and creating lung, eye and gastric complaints in hundreds of thousands more.

Government officials are still struggling a dozen years later with a complex, controversial and incomplete compensation programme. The disaster has left thousands of gas-affected Bho-

sis. TB incidence in the city is approval agency, said the remainmore than three times the Indian der of existing claims were less At around 1am on Decamber 3 average of 19 cases per thousand likely to result in awards. But he

> in 1992. So far Rs8.98bn (\$251m at present rates) have been paid to 325,000 victims in awards ranging from Rs25 000 to Rs500 000. Union Carbide, which sold its interest to Ever Ready Industries in India after the disaster, is also providing funds for a Rs2.5bn hospital

> in Bhopal. A claims panel has decided on nearly three-quarters of the current total of 600,000 claims for

1984, more than 40 tonnes of poi- people, according to health offi- said the number of new claims, which would have to be taken Union Carbide paid \$470m to seriously following the new claims would mean adjudication could take two years to complete.

Lobby and self-belp groups are highly critical of the compensation procedure and other aspects of the aftermath. They claim that medical research and monitoring into the poison effects was ended prematurely and is incomplete, that the site of the Union Carbide plant is still leaching pollutants into water supplies, and that no

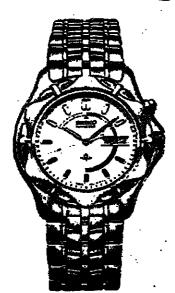
officials of the US company have

"It's a manifestation of a deeper problem, that the government is not interested in providing appropriate care for poor people," said Mr Satinath Sarangi of the Sambhavna Trust, a charity for gas victims.

memorate the disaster today, demonstrators are expected to burn effigies of Mr Warren Anderson, Union Carbide chairman at the time, and Indian officials of the company. Local groups believe far more people died in the disaster than the official toll of more than 4.000.

Mark Nicholson and Rohit Jaggi

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The Financial Times plans to publish a Survey on

Valencia

on Monday, December 9

This survey will be the first ever on this important industria region of Spain, giving comprehensive editorial coverage or the region's main industries of agriculture, tourism, auto components, ceramics and footwear. It will focus on the role of Valencia as a key Mediterranean trading hub and investmen location, and will examine the growth of Valencia as a finance centre: local savings banks, the Valencia stock exchange an the citrus futures market.

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FT Surveys

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

	H UN	ITED	STATE			I JAP	AN				E GER	MANY	,		
	Community	Producer prices	Saratege	Unit Inhorr conts	Reel exchange rate	Consumer prices	Producer prices	Etmings	ticit labour costs	Regi grahenge rate	Continue	Producer prices	Earninge	Linit Intour conta	Rec exche rak
1965	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100
1986	101,9	98.6	102.1	8.88	85.0	100.9	95.3	101.4	102.8	118.5	89.9	97.5	103.6	103.8	107
1987	105,6	100.7	103.9	97.5	76.1	101.3	92.5	103,1	100.0	122.8	100.1	95.0	107.9	107.1	110
1988 1989	109.9 115.2	103.2 108.5	106.8 109.9	99.4	71.0	102.4	92.3	107.8	96.0	131.0	301.A	96.2	1128	106.9	109
1990	121.5	113.9	113.5	101.4 104.0	74.9 73.2	105.1 108.4	94.2 95.7	114.0	96.8	123.5	104.2	99.3	117.1	108.0	107
1991	126.6	116.3	117.3	107.3	74.1	111.9	96.8	120.1 124.2	99.7	108.2	107.0	101.0	123.5	110.3	108
1992	130.4	117.7	120.1	107.0	74.1	114.0	95.9	124.2	103.9 112.8	113.2 114.6	110.9	103.4	131.3	109.5	107
1998	134.3	119.2	123.1	106.7	78.6	115.4	94.3	125.8	118.8	132.3	116.5 121,7	104.9	138.2	115.4	110
1994	137.8	119,9	126.5	105.4	74.5	1182	92.8	128.4	118.5	137.8	125.1	105.1 105.7	145.6 150.8	119.4	112 110
1995	141,7	122.2	129.7	105.4	68.9	115.9	92.0	132.5	115.8	138.6	127.4	107.5	155.8	112.1 110.8	118
4th qtr.1995 ist qtr.1996	2.7 2.7	22 22	2.6 2.7	0,7 -0.2	70.1 72.0	-08	-0.7	3.2	-1.2	126.6	1.7	1.3	4.3	3.4	115
nd atr.1996	29.	2.4	3.4	-0.2	73.4	-0.3 0.1	-0.9	1.5	-0.4	122.4	1.6	-0.2		3.7	113
rd qtr.1996	29	2.8	3.4	-0,6	73.8	2.0	-0.8	1.6 4.7	-0.5	121.0 118.2	1.5 1.4	-0.6 -0.6		0.7	110 110
lovember 1995	2.6	2.1	2.5	0.7	69.9	-1.0	-0.6	1.2	-0.4	125.9	1.7	1,3		. 4.1	115
December	2,5	2.3	2.7	0.7	70.7	-0.5		4.3	-0.9	126.4	1.8	1.2	ra. ra.	3.0	114
anuary 1996	2,7	2.2	3.4	0.2	71.8	-0.5	-0.8 -0.8	-0.1	-2.3	122.7	1.5	6.5	ra. ra.	2.0	113
ebruary	26	2.0	26	-0.7	72.1	-0.3	-0.9	3,0	-24	122.4	1.6	-0.2	n.a.	8.1	113
Karch Voril	2.8 2.9	2.4 2.5	2.2 3.5	-0.2 -0.1	72.3 73.0	-0.2	-0.9	2.7	3.4	122.1	1.7	-0.3	TLE.	1.0	112
erii lay	2.9	25	3.5 3.4	-0.1 -0.1	73.0 73.4	0.2 0.1	-0.9	2.4	-0.1	121.2	1.5	-0.5	n.a.	0.0	110
une	28	2.7	. 3.4	-0.7	73.9	-0.1	-0.8 -0.9	2.1 0.8	-25 1,2	122.4	1.7	-0.5	n.a.	2.0	109
uly	2.9	26	3.2	-1.3	73.8	0.4	-0.8	0.8 3.6	-5.6	119,2 118,3	1.4	-0.8	n.a.	0.0	110
ugust	2.9	3.0	3.5	-0.3	73.4	0.0	-0.7	7.9	-2.2	119.0	1.6 1.4	-0,7 -0.7	. T.R.	-20	110
eptember	8.0	2.9	3.4	-02	74.2	-0.4	-0.B	32		117.1	1.4	-0.7 -0.6	n.a. n.a.	-4.0	111
ctober	3.0	3.0	8.3					-		, , , , 1	1.5	-0.5	na. na.		110
-	S FR	ANCE				# ITAL	Y					ED K	NGDO		
•	Consumer	Producer		ijak Jahan	Real	C	B		Unit	Red					Beel
	prices	Producer prices	Electron	costs_	- Cale	Consumer prices	Preducer prices	Tarrings	Unit falsour coats	Red exhappe note	Consumer	Producer prices	Estables		Bad enden ede
	100.0	100.0	100.0	costs 100.0	100.0	100.0	100.0	100.0	totale 100.0	100.0	Consumpr prices 1(00.0	Producer		i init Jabour	صفد
988	100.0 102.5	100.0 98.0	100.0 104.5	100.0 101.6	100.0 103.4	100.0 106.1	100.0 100.2	100.0 104.8	100.0 102.7	100.0 101.3	100.0 103.4	Producer prices 100.0 101.4	Estable	itinit Inbour čitets	يني:
1966 1967	100.0 102.5 105.9	100.0 98.0 98.1	100.0 104.5 107.8	100.0 101.6 103.0	100.0 103.4 104.5	100.0 106.1 111.0	100.0 100.2 103.2	100.0 104.8 111.6	100.0 102.7 106.5	100.0 101.3 102.2	100.0 103.4 107.7	100.0 101.4 104.9	Estables 100,0	tiek Jabour coets 100.0	100
1988 1987 1988	100.0 102.5 105.9 108.8	98.0 98.1 102.9	100.0 104.5 107.8 111.1	100.0 101.6 103.0 104.1	100.0 103.4 104.5 102.1	100.0 106.1 111.0 116.5	100.0 100.2 103.2 106.8	100.0 104.8 111.6 118.4	100.0 102.7 105.5 109.7	100.0 101.3 102.2 101.0	100.0 103.4 107.7 113.0	100.0 101.4 104.9 108.7	100.0 107.7 116.3 126.2	100.0 105.1	100 94
966 967 968 989	100.0 102.5 105.9	100.0 98.0 98.1	100.0 104.5 107.8	100.0 101.6 103.0 104.1 105.2	100.0 103.4 104.5 102.1 99.8	100.0 106.1 111.0 116.5 124.2	100.0 100.2 103.2 106.8 113.1	100.0 104.8 111.6 118.4 125.6	100.0 102.7 106.5 109.7 112.3	100.0 101.3 102.2 101.0 105.3	100.0 103.4 107.7 113.0 121.8	100.0 101.4 104.9 108.7 113.9	100.0 107.7 116.3 126.2 137.2	100.0 105.1 107.5 110.3 115.1	100 94 94 101 100
966 967 965 969 990 991	100.0 102.5 105.9 108.8 112.6	100.0 98.0 98.1 102.9 108.2	100.0 104.5 107.8 111.1 115.4	100.0 101.6 103.0 104.1 105.2 109.6	100.0 103.4 104.5 102.1 99.8 102.9	100.0 106.1 111.0 116.5 124.2 131.7	100.0 100.2 103.2 106.8 113.1 117.8	100.0 104.8 111.6 118.4 125.6 134.7	100.0 102.7 106.5 109.7 112.3 118.8	100.0 101.3 102.2 101.0 105.3 112.0	100.0 103.4 107.7 113.0 121.8 133.3	100.0 101.4 104.9 108.7 113.9 121.0	100.0 107.7 116.3 126.2 137.2 150.1	100.0 105.1 107.5 110.3 115.1 122.7	100 94 94 101 100 101
966 967 968 989 990 991 992	100.0 102.5 106.9 108.8 112.6 116.5 120.2 123.1	100.0 98.0 98.1 102.9 108.2 107.1	100.0 104.5 107.8 111.1 115.4 120.6	100.0 101.6 103.0 104.1 105.2	100.0 103.4 104.5 102.1 99.8	100.0 106.1 111.0 116.5 124.2 131.7 140.3	100.0 100.2 103.2 106.8 113.1 117.8 121.7	100.0 104.8 111.5 118.4 125.6 134.7 147.9	100.0 102.7 106.5 109.7 112.3 118.8 129.5	100.0 101.3 102.2 101.0 105.3 112.0 113.2	100.0 103.4 107.7 113.0 121.8 133.3 141.2	100.0 101.4 104.9 108.7 113.9 121.0 127.5	100.0 107.7 116.3 126.2 137.2 150.1 162.4	100.0 105.1 107.5 110.3 115.1 122.7 129.5	100 94 94 101, 100 101, 104
966 967 968 969 1990 991 992	100.0 102.5 105.9 106.8 112.6 116.5 120.2 123.1 125.8	98.0 98.1 102.9 108.2 107.1 105.9 104.3 101.6	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5	100.0 101.6 103.0 104.1 105.2 109.6 113.4	100.0 103.4 104.6 102.1 99.6 102.9 100.7	100.0 106.1 111.0 116.5 124.2 131.7	100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4	100.0 101.3 102.2 101.0 105.3 112.0 113.2 108.9	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4	100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1	100.0 105.1 107.5 110.3 115.1 122.7 129.5 130.5	100 94 94 101 100 101 104 104
966 967 988 989 990 991 991 982 683 5894	100.0 102.5 106.9 106.8 112.6 116.5 120.2 123.1 125.8 127.7	98.0 98.1 102.9 108.2 107.1 105.9 104.3 101.6 102.7	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5 135.9	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6	100.0 103.4 104.6 102.1 99.6 102.9 100.7 102.6	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7	100.0 100.2 103.2 108.8 113.1 117.8 121.7 124.0 128.7	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.6	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4 136.7	100.0 101.3 102.2 101.0 105.3 112.0 113.2 109.9 96.2	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7	Producer prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.7	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9	100.0 105.1 107.5 110.3 115.1 122.7 129.5 130.5 130.4	100 94 94 101 100 101 104 101
988 987 988 989 990 991 991 982 983	100.0 102.5 105.9 106.8 112.6 116.5 120.2 123.1 125.8	98.0 98.1 102.9 108.2 107.1 105.9 104.3 101.6	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6	100.0 103.4 104.5 102.1 99.6 102.9 100.7 102.6 101.9	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9	100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4	100.0 101.3 102.2 101.0 105.3 112.0 113.2 108.9	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4	Producer prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.7 140.1	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 189.5	100.0 105.1 107.5 110.3 115.1 122.7 129.5 130.5 130.4 130.1	100 94 94 101 100 101 104 101 93
988 987 988 999 990 991 992 983 984 995	100.0 102.5 105.9 106.8 112.6 116.5 120.2 123.1 125.8 127.7 130.0	100.0 98.0 98.1 102.9 106.2 107.1 105.9 104.3 101.6 102.7 108.7	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5 135.9 139.0	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6	785 100.0 103.4 104.6 102.1 99.8 102.9 100.7 101.4 101.4 101.4	100.0 106.1 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6	100.0 100.2 103.2 108.8 113.1 117.8 121.7 124.0 128.7 133.5 144.0	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.6 167.0	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4 136.7 137.9	100.0 101.3 102.2 101.0 105.3 112.0 113.2 108.9 96.2 94.2	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.6	100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.7 146.0	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 188.5 198.0	100.0 105.1 107.5 110.3 115.1 122.7 129.5 130.5 130.4 130.1 134.2	1000 94 94 101, 1000 101 104 101 93, 94,
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988 985 985 999 990 991 992 983 884 995 Kh qtr.1996 at qtr.1996 rd qtr.1996	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 130.0	100.0 98.0 98.0 102.9 108.2 107.1 105.9 104.8 101.8 102.7 109.7	100.0 104.5 107.8 111.5.4 120.6 125.8 130.3 133.5 135.9 139.0 2.6 2.6 2.5 2.6	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.5 102.1 199.6 100.7 102.6 101.4 101.4 101.6 101.7 101.0	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 5.9 5.0 4.2 3.5	100.0 100.2 103.2 108.8 113.1 117.8 121.7 124.0 128.7 133.5 144.0	100.0 104.8 111.5 118.4 125.6 134.7 147.9 155.9 161.6 167.0 172.2	100.0 102.7 106.5 108.7 112.3 118.8 129.5 134.4 138.7 137.9 137.8	100.0 101.3 102.2 101.0 105.3 112.0 1138.9 96.2 94.2 91.2 94.2 99.2	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.6	Proteor prices 100.0 101.4 104.9 108.7 113.9 127.5 131.5 136.7 140.1 146.0	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0	100.0 106.1 107.5 110.3 115.1 122.7 129.5 130.5 130.4 130.1 134.2	100 94 94 101 100 101 104 101 93
1988 1988 1988 1989 1990 1991 1992 1983 1994 1995 18h qtr.1996 18t qtr.1996 18t qtr.1996 18t qtr.1996	100.0 102.5 106.5 106.5 106.8 112.6 120.2 123.1 125.6 127.7 130.0 1.9 2.1 2.4 1.9	100.0 98.0 98.1 102.9 108.2 107.1 105.9 104.3 101.8 102.7 109.7	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5 135.9 135.9 2.6 2.5 2.6	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.5 102.5 102.9 100.7 101.4 101.4 101.4 101.7 101.0	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.8 5.9 5.0 4.2 3.5	100.0 100.2 103.2 108.8 113.1 117.8 124.0 128.7 124.0 128.7 133.5 144.0 7.2 4.8 1.5 0.1	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.6 167.0 172.2 3.9 1.9	100.0 102.7 106.5 109.7 112.3 118.8 129.4 136.7 137.9 137.8	100.0 101.3 102.2 107.2 105.3 112.0 113.9 96.2 94.2 91.2 94.2 99.1 103.6 94.0	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.6	Producer prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 136.7 140.1 146.0 4.4 3.6 2.9	100.0 107.7 116.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 3.9 4.4 4.2 4.5	100.0 105.1 107.5 110.3 115.1 122.5 130.5 130.4 130.1 134.2 4.0 4.7 5.2	1000 944 944 101. 1000 1011 1041 1041 93. 94. 91. 90. 92.
1988 1988 1989 1990 1990 1991 1992 1993 1994 1995 18h qtr.1996 1st qtr.1996 1st qtr.1996 1st qtr.1996 1st qtr.1996	100.0 102.5 105.9 108.8 112.6 118.5 120.2 123.1 125.6 127.7 130.0	100.0 98.0 98.1 102.9 108.2 107.1 105.9 104.3 101.8 102.7 108.7 -1.2	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5 135.9 130.3 2.6 2.6 2.5 2.5	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.5 102.5 102.9 102.9 101.4 101.4 101.6 101.7 101.6 101.7 102.3	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 150.0 168.6 5.9 5.0 4.2 3.5	100.0 100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 144.0 7.2 4.8 1.5 0.1	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.6 167.0 172.2 3.9 2.1	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4 136.7 137.8 0.9 1.6	100.0 101.3 102.2 101.0 105.3 112.2 113.2 113.2 96.2 94.2 94.2 94.2 99.2 103.1 103.6 94.0 95.6	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.6 2.8 2.3 2.3 2.2	Producer pices 100.0 101.4 104.9 108.7 113.9 127.5 131.5 136.7 146.0 4.4 3.6 2.9 2.1	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0	100.0 105.1 107.5 1103.1 115.1 122.7 129.5 130.5 130.1 130.1 134.2 4.0 4.7	1000 944 944 1001 1004 1011 1044 1011 933 944 911 900 922 933
988 987 988 989 990 991 992 983 984 995 Ith qtr.1996 st qtr.1996 rd qtr.1996 kovember 1995 Jaccember 1996	100.0 102.5 106.9 106.8 112.6 118.5 120.2 123.1 125.8 127.7 130.0 1.9 2.1 2.4 1.9	100.0 98.0 98.1 102.9 108.2 107.1 105.9 104.3 101.8 102.7 109.7	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5 135.9 2.6 2.5 2.6 2.5 2.6	100.0 101.6 103.0 104.1 105.2 109.6 113.6 118.1	100.0 103.4 104.5 102.1 102.1 102.6 101.9 101.4 101.6 101.7 101.0 102.7 101.4	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 5.9 5.0 4.2 3.5	100.0 100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 144.0 7.2 4.8 1.5 0.1	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.6 167.0 172.2 3.9 2.1	100.0 102.7 106.5 108.7 112.3 118.8 129.5 134.4 136.7 137.9 137.9 1.6	100.0 101.3 102.2 101.0 105.3 112.0 113.0 113.0 94.2 94.2 94.2 94.2 94.2 94.0 95.6 94.0 95.6 98.1	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.6 2.8 2.8 2.3 2.2	Producer prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 140.1 146.0 4.4 3.6 2.9 2.1	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 160.4 173.1 180.9 189.5 198.0 3.9 4.4 4.5	100.0 100.0 105.1 107.5 110.3 115.1 122.7 129.5 130.4 130.1 134.2 4.3 4.0 4.7 5.2	1000 944 1011 1000 1011 1044 1011 1044 1011 930 944 951 950 950 950 950 950 950 950 950 950 950
988 987 988 999 990 991 992 983 994 995 8th qtr.1995 and qtr.1996 rd qtr.1996 forumber 1995 lecember	100.0 102.0 108.9 108.8 112.5 120.2 123.1 125.6 127.7 130.0 1.9 2.1 2.4 1.9	100.0 98.0 98.1 102.9 108.2 107.1 105.9 104.3 101.5 102.7 109.7	100.0 104.5 107.8 111.1 115.4 120.6 125.8 130.3 133.5 135.9 130.3 2.6 2.6 2.5 2.5	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.4 118.1	100.0 103.4 104.5 102.1 99.8 102.9 100.7 102.8 101.4 101.4 101.4 101.7 101.0 102.7 102.3 101.2	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 5.9 5.0 5.0 5.8 5.5 5.0	100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.0 128.7 133.5 144.0 7.2 4.8 0.1	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.6 167.0 172.2 3.9 2.1	100.0 102.7 106.5 109.7 112.3 112.3 129.5 134.4 136.7 137.8 10.9 1.6	100.0 101.3 102.0 101.0 105.3 112.0 113.2 108.9 94.2 91.2 94.2 94.2 96.5 103.6 96.6 98.6	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 157.6 3.2 2.8 2.2 3.1 3.2 2.2	Producer prices 100.0 101.4 104.9 108.7 113.9 127.5 131.5 131.5 140.1 146.0 4.4 3.6 2.9 2.1 4.4 4.4 3.8 3.7	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 3.9 4.4 4.5 8.7 4.1	100.0 100.1 107.5 110.3 115.1 122.7 129.5 130.5 130.4 130.1 134.2 4.0 4.7 4.7 4.8	944 1011 1000 1011 1004 1011 1044 1011 934 949 950 960 960 960 960 960 960 960 960 960 96
988 987 988 989 990 991 992 983 894 995 th qtr.1996 st qtr.1996 of qtr.1996 locember enuary 1996 obrusny larch	100.0 100.0 105.9 106.8 112.5 120.2 123.1 125.6 127.7 130.0 1.9 2.1 2.4 1.9 2.0 2.0 2.3	100.0 98.1 102.9 108.9 107.1 105.9 104.5 101.5 102.7 103.7	100.0 104.5 107.5 107.5 111.1 115.4 120.8 125.8 130.3 133.5 135.9 135.9 135.9 2.6 2.6 2.5 2.6 2.6	100.0 101.6 103.0 104.1 105.2 109.6 113.6 118.1	100.0 103.4 104.5 102.5 102.7 102.8 101.4 101.4 101.5 101.7 102.3 101.4 101.4 101.2 101.2	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.8 5.9 5.0 4.2 3.5	100.0 100.0 100.2 103.2 106.8 113.1 117.8 121.7 124.7 128.7 128.7 144.0 7.2 4.8 1.5 0.1 7.2 6.5 5.9 4.8	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.0 172.2 3.9 1.9 2.1	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4 136.7 137.8 0.9 1.6	100.0 101.3 102.0 101.3 102.0 105.3 112.0 113.0 96.2 94.2 94.2 99.2 103.1 103.6 98.6 98.7 98.6 98.1	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.6 3.2 2.8 2.3 2.3 2.2 3.1 3.2 2.9 2.7 2.7	Prodeor prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.1 146.0 4.4 3.6 2.9 2.1 4.4 3.8 3.7 3.4	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 160.9 189.5 198.0 3.9 4.4 4.2 4.5	100.0 100.0 105.1 107.5 110.3 115.1 122.7 129.5 130.4 130.1 134.2 4.3 4.0 4.7 5.2	900 900 900 900 900 900 900 900 900 900
988 987 988 989 990 991 992 993 994 995 994 995 964 qtr.1996 97 97 97 98 98 99 99 99 99 99 99 99 99 99 99 99	100.0 102.5 106.9 106.8 112.6 116.5 120.2 123.1 125.6 127.7 130.0 1.9 2.1 2.4 1.9 2.1 2.0 2.0 2.3	100.0 98.0 98.1 102.9 107.1 105.9 104.3 101.8 102.7 103.7	100.0 104.5 107.8 111.1 115.4 120.8 130.3 133.5 133.5 133.5 135.0 2.6 2.6 2.6 2.6 2.6 2.6	100.0 101.6 103.0 104.1 105.2 109.6 113.6 118.1	100.0 103.4 104.5 102.5 102.7 102.6 101.9 101.4 101.4 101.5 101.7 101.0 102.7 101.4 101.2 101.4 101.2 101.4	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 5.9 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0	100.0 100.0 103.2 108.8 113.1 117.8 121.7 124.0 128.7 123.5 144.0 7.2 4.8 1.5 0.1 7.2 6.5 5.9 4.9 3.6 2.6	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 161.0 172.2 3.9 2.1 3.9 2.1	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4 136.7 137.8 0.9 1.6	100.0 101.3 102.2 101.0 105.3 112.0 113.0 96.2 94.2 94.2 99.2 103.1 103.6 98.1 98.6 100.1 101.9	100.0 103.4 107.7 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.6 3.2 2.8 2.3 2.2 3.1 3.2 2.9 2.7 2.7 2.4	Producer prices 100.0 101.4 104.9 108.7 113.9 127.5 131.5 131.5 140.1 146.0 4.4 3.6 2.9 2.1 4.4 4.4 3.8 3.7	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 162.4 173.1 189.5 198.0 3.9 4.4 4.5 4.5	100.0 100.0 100.1 107.5 110.3 115.1 122.7 129.5 130.5 130.1 134.2 4.3 4.0 4.7 5.2 4.8 3.0 4.8	900 900 941 901 901 901 902 902 903 903 904 904 905 906 907 907 907 907 907 907 907 907 907 907
988 987 988 999 990 991 992 983 984 995 th qtr.1995 at qtr.1995 rd qtr.1996 rd qtr.1996 ocember anuary 1996 obruary larch prii	100.0 100.0 105.9 106.8 112.5 120.2 123.1 125.6 127.7 130.0 1.9 2.1 2.4 1.9 2.0 2.0 2.3	100.0 98.1 102.9 108.2 107.1 105.3 101.8 102.7 108.7 108.7 108.7	100.0 104.5 107.8 111.1 115.4 120.8 130.3 133.5 133.5 133.0 2.6 2.5 2.6 2.5 2.6 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8	100.0 101.6 103.0 104.1 105.2 109.6 113.4 115.6 118.1	100.0 103.4 104.5 102.1 99.8 102.9 100.7 102.8 101.4 101.4 101.5 101.7 101.0 102.7 102.3 101.2 102.3 101.2 102.3 101.2 102.3 102.3 102.3 102.3 102.3 102.3 102.3 102.3 102.3 102.3 102.3 102.3	100.0 106.1 111.0 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 5.9 5.0 4.2 3.5 6.0 5.6 5.5 5.0 4.6 4.5 4.5	100.0 100.0 103.2 108.8 113.7 121.7 124.0 128.7 133.5 144.0 7.2 4.8 1.5 0.1 7.2 6.5 9.3 9.3 9.3 9.3 9.3 9.3 9.3 9.3 9.3 9.3	100.0 104.8 111.6 118.4 125.6 134.7 147.9 155.9 167.0 172.2 3.9 1.9 2.1	100.0 102.7 106.5 109.7 112.3 118.8 129.5 134.4 136.7 137.8 137.8	100.0 101.3 102.3 101.0 105.3 112.2 108.9 94.2 91.2 94.2 98.2 103.8 95.6 98.6 100.1 103.5	100.0 103.4 107.7 113.0 121.8 133.3 141.2 148.4 157.6 3.2 2.8 2.8 2.2 2.8 2.2 2.7 2.7 2.7 2.4	Prodeor prices 100.0 101.4 104.9 108.7 113.9 121.0 127.5 131.5 136.1 146.0 4.4 3.6 2.9 2.1 4.4 3.8 3.7 3.4	100.0 107.7 116.3 126.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 3.9 4.4 4.5 4.5	100.0 100.1 107.5 110.3 115.1 122.5 130.5 130.5 130.5 130.4 130.1 134.2 4.3 4.0 4.7 5.2 4.8 3.0 4.4	944 94 101 100 94 101 100 101 101 101 101 101 101 101 10
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Premier may end Emu waiting game

Lionel Barber in Brussels and

Mr John Major, the UK prime minister, will in the next few months move tantalisingly close to stating that sterling would not join a single currency in the first wave if the Conservatives won next year's general election.

But a decision to rule out British participation remains remote for fear of prompting the damaging resignation of Mr Kenneth Clarke, chancellor of the exchequer.

would be offset by the inevitable row with the chancellor," said one an election nor to present yourself

of Mr John Major's most trusted as a governing party at all". colleagues. "Anyway everyone knows we would not go in if elected for a fifth term.'

Mr Clarke made clear yesterday that he will not tolerate any change in the government's current position of keeping open options on the single currency. He has told friends he will quit rather than agree to a shift.

Reports that Mr Major is close to abandoning the government's wait-and-see policy were slapped down by Mr Clarke as "preposterous". Speaking before a meeting of "The gains of having a firmer EU finance ministers in Brussels, policy against monetary union Mr Clarke said that shifting the

However, the foreign secretary, Mr Malcolm Rifkind, gave a less aggressive rebuttal. "I'm very happy with the existing policy, I have no reason at all to believe it's

going to change," he said. After conferring with Mr Major, who flew in to join him at a European security summit, Mr Rifkind said that the official Emu position was the one spelled out by him during the Conservative party con-

Significantly, this omits the stip-ulation, which Mr Clarke insists on, that the currency option should be kept up to and through the election. Instead, it says ruling out membership now would have a

over Emu negotiations. Meanwhile, Mr Clarke tried to

reassure his more sceptical colleagues that he had won "copperbottomed" guarantees at the Brussels meeting that the UK will be legally exempt from common rules pline in the event it does not take part in Emu.

Mr Clarke, relishing a chance to show how the UK was playing an active role in the Emu negotiations, said he had won a change in a proposed EU regulation which defines the legal status of the euro.

ticular difficulty."

Mr Clarke also made good his earlier pledge to MPs that he would make no binding agreements on the single currency by placing a "scrutiny reserve" on all decisions at yesterday's the meeting, pending on currency and budgetary disci- a Commons vote on the Emu preparations. Legally binding decisions would not be taken until next year around the time of the EU summit

in Amsterdam, he added. Meanwhile, Mr John Redwood the influential Eurosceptic former minister, showed he remains deeply mistrustful of the pro-Euro-He told reporters: "We wanted to pean Mr Clarke, by urging fellow make it crystal clear that this regu- MPs to lobby for amendments to lation does not apply to those who single currency regulations.

UK NEWS DIGEST

N Ireland sees beatings rise

There has been a sharp rise in "punishment beatings" in Northern Ireland this year, the UK government disclosed yesterday. Sir John Wheeler, a minister in the Northern Ireland Office, said there had been 276 punishment beatings between January 1 and November 25 this year, 158 of them inflicted by republicans and 118 by anti-nationalist "loyalists". This represents a rise of 59 on the whole of last year when there were 217 beatings. There were only 254 beatings in the four years before that (1991 to 1994 inclusive). Sir John said the figures did not include punishment shootings. Punishment beatings increased markedly after paramilitary groups declared ceasefires in 1994. in one of the most recent incidents, a man of 21 was attacked at night in his Ballymena flat by five men, four of whom had baseball bats and the other a gun. The man was shot three times in one leg by the gunman and beaten by the other four, who also set fire to the man's

■ MTM TRIAL

Directors convicted of misleading

These

Two directors of MTM, the former chemicals manufacturer, were yesterday convicted by a London jury of fraudulently boosting the company's profits and of deceiving institutions about its financial health. Mr Richard Lines, the former MTM chairman, and Mr Thomas Baxter, the company's former finance director, were both found guilty of conspiring to account falsely and of making miseading statements. They will be sentenced in about three weeks. In the late 1980s MTM became the second biggest producer of fine chemicals in the UK, with subsidiaries in the USA and Europe. But by 1990 its acquisition strategy and the recession, left the company stretched. Led by Mr. Lines, senior management embarked on a scheme to deceive the markets about the company's financial health. When purchasing Orsynex, a US chemical company, in September 1990, false invoices were created which suggested that MTM had made a profit of \$3.6m from the

purchase. MTM then held a rights issue to raise money for the purchase of Hardwicke, a US agrochemical com-pany. Mr Lines assured institutions that the issue would not dilute expected profits of £23m (\$38.7m). John Mason

Investigators probe share trading

Investigators at the UK Department of Trade and Industry have begun a secret inquiry into trading in the shares of the conglomerate BTR and its former Australian associate BTR Nylex. The investigation appears to centre on trading in the shares of both companies ahead of the announcement last summer that BTR would buy in the 37 per cent of Nylex it did not already own, at a cost of A\$4.48bn (\$3.64bn). The purchase was made partly as a prelude to the sale of Nylex's effective 51 per cent interest in three Taiwan plastics businesses for US\$300m. BTR is understood to be co-operating fully with the inquiry. There is no suggestion that any BTR employee is under

ECONOMY

Boost for factory order books

Factory order books in the UK are improving at their fastest rate for two years, while rapid growth in the amount of cash in circulation points to buoyant spending in the run-up to Christmas. The pound's recent strength has dented factory orders from other countries, but greater demand from domestic customers is more than compensa ting, according to the latest monthly survey by the Chartered Institute of Purchasing and Supply.

The pound has been rising largely because the economy's strength has led exchange dealers to expect further rises in interest rates. Sterling briefly topped DM2,60 yesterday and closed half a point up against a basket of currencies at 94.5 per cent of its 1990 value.

Makers of consumer goods are seeing the biggest rise in orders. Orders for investment goods and components are more sluggish, which the institute attributes to "uncertainty about future business conditions". Factory output continued to increase, but at a slightly slower rate than in October, the survey showed. The value of notes and coins in circulation rose by 0.8 per cent in November, after adjusting for normal seasonal patterns. Robert Chote

Martin Wolf, Page 16

cent of the seizures involved

cannabls and 13 per cent

amphetamines. Although

amphetamine seizures rose

19 per cent, cannabis sei-

Heavier trucks may soon be allowed By Charles Batchelor, Transport Correspondent day raised the prospect of tonnes by 1999.

increasing the maximum weight of trucks allowed on Britain's roads from 38 to 40 tonnes next year, and to 44 It also proposed, as soon as

the necessary regulation can be brought into effect. allowing six-axle, 44 tonne trucks to be used in connection with "piggyback" services, in which a road trailer without the driver's cab is lifted on to a flatbed rail

The proposals coincided with the launch in London of a flatbed wagon developed by Thrall Car, a large US rolling stock manufacturer. This EuroSpine wagon allows certain designs of road trailer to be carried on the rail network without the need for expensive modifications to tunnels and bridges.

The use of 44-tonne trucks is now restricted in Britain to container shipments to rail terminals. Its extension to piggyback shipments was welcomed by the rail industry. Allowing the general use of 44-tonners, however, will increase competition to rail and was criticised by envi-

ronmental groups. Transport 2000, a pro-rail lobby group, said a rise in the general weight limit would mean increased road

ronmental problems. The UK has the tightest controls on truck sizes in the European Union, where 44tonners with six axles are common. The Netherlands allows lorries up to 50 and Finland up to 53 tonnes.

Mr John Watts, UK roads minister, yesterday launched a 21/2-month consultation period into these proposals. A 44-tonne truck on six axles would cause no more wear on roads or bridges than the 38-tonne, five-axle lorries currently allowed because the total weight would be spread more widely, he said. The 44-tonner would cause less wear than the 40-tonne five-axle trucks which will be allowed from January

1999, he added. The heavier trucks would be no larger than those now on the roads but they would allow shippers and hauliers to fill the space in their vehicles more effectively. At present some large vehicles run partly empty because they have reached their

weight limit.
The UK department of transport believes heavier trucks would allow hauliers to reduce fleet sizes. It puts the potential reduction at 6,500 of the 75,300 37-tonne and 38-tonne vehicles in use, but the cut might be only half that if traffic switched

from rail to road. The Freight Transport Association welcomed the proposals. The Council for the Protection of Rural England, however, said heavier vehicles should not be allowed until enforcement of the widely-ignored existing weight restrictions was

Seizures up 6% to record The number of drug seizures last year rose 6 per the rate of increase was the lowest since 1992, a new study has found. According to the Home Office, 80 per

■ ILLEGAL DRUGS

1985 87 88 91 98 95

zures rose by only 3 per cent. Seizures involving class A drugs rose 25 per cent to 17,300, primarily due to increases in seizures of heroin and MDMA, rising to 6 and 5 per cent of the total espectively. The quantity of heroin seized rose 87 per cent. The number of drug offenders rose 9 per cent to 94,000, of which nearly 90 per cent were possession cases most often cannabis.

Mark Suzmat

■ CHANNEL ISLANDS

French fishing boats defy ban

Ten French fishing boats entered a restricted area of Channel Island waters yesterday. They were defying a ban imposed after the expiry of an agreement between France and the authorities in Guernsey, second biggest of the islands between England and France. The fishermen were accompanied by a French naval helicopter and a coastguard vessel, apparently ordered to intervene should any attempt be made to arrest the men.

Clear whisky not the right spirit, say Scots

Court in London. They argue that the island's spirit cannot be called whisky - or whiskey - because it fails to meet European Union defini-

Whisky must retain the colour, aroma and taste derived from its distillation and maturation," says the Scotch Whisky Association. A lawyer representing the SWA adds: "If we can't stop this one, I don't know what we can stop." The case is due to come to court in February. Whisky is whiskey produced in Scotland.

The Isle of Man is not alone in producing whiskies which are strange to the Scots. India, for example, distils large volumes of whiskey under brands such sweet, smooth, long palate as Bagpiper. But, to the serious drinker of Scotch, only said Mr Dixon, who hopes to the colour of the subcontinent's spirit bears any resemblance to the "water of life" from Scotland.

But distillers of Scotch work closely through joint become complicated because ventures with their Indian EU regulations define the counterparts. One product is an "ad-mix" whiskey in spirit's maturation in Indian spirit to make Indian argues that whatever comes

Whiskey from the Isle of tial part of the Scotch. It

Producers of Scotch whisky are taking the Isle of Man's Glen Kella distillery to the High Will go to court over a 'pure' version of the famous drink

> England and ireland, starts as Scotch whisky. "We buy a good five-year old blend and an eight-year-old malt from a Glasgow broker," explained Mr Andrew Dixon, whose family owns Glen Kella.

> The company then redistils the spirit in a process developed over the past 20 years. Mr Dixon says all the flavours of the Scotch are retained but the spirit is colourless because "a heavy tar residue" is left behind.

> "It is pure whiskey with a and a nice complex taste." sell 3.000 bottles this year. Half the buyers are in the Isle of Man; the rest largely in Germany and the UK. The court case could

process only up to the out of the cask is an essental because it removes some of the 500 or so flavour elements from the spirit.
"Once it has matured, it

doesn't need anything else doing to it," the SWA says. But for decades, Scotch producers have put their spirit through further processes after the cask. First they dilute the spirit from cask strength of about 60 per cent alcohol by volume to 40 per cent with demineralised water. Caramel is sometimes added to darken the colour.

Lastly, before bottling, the spirit is cooled to about 0°C and filtered to remove fatty acids. These are taken out to prevent the "chill haze" that can occur when whisky gets very cold.

Scotch purists like their spirit cask strength and unfiltered. "I do love getting some of the stuff straight from the cask," says a senior distiller in Scotland. "The chill filter is a compromise. It keeps the Scotch clear but it takes out some of the mouth-feel, the wonderful rounded feeling of the

whisky." With the High Court in London likely to be filled with such passionate argument in February, the case which Scotch is added to wooden casks. The SWA could become a defining moment for the Scotch



Strange brew: Andrew Dixon says his whiskey (inset) is Roderick Oram pure, sweet, smooth and a has a "nice complex taste"

Spanish group joins rail freight bidding

Stagecoach, the bus company which has expanded into the privatised passenger railway business, plans a move into freight the recently privatised operoperations.

The Scotland-based group is the third partner in a bid for Railfreight Distribution (RfD), which operates container trains through the

the final part of the state rail freight business to be

Stagecoach's partners in the bidding are Freightliner, ator of UK container services, and Transfesa, a Spanish freight company. The third partner had previously not been identified. Bids for RfD were filed

Welsh & Scottish Railway, the US-owned company trains and a growing range

of non-bulk services. But both bidders are understood to have had problems framing their bids because of the extent of RfD's losses. It has recently been losing £1m (\$1.7m) a

Channel tunnel from yesterday by the Stagecoach charges, a figure almost minimum charge for use of £60m a year. It employs 1,500 people and, before the which runs bulk freight recent Channel tunnel fire, ran about 160 freight trains through the tunnel each

> BR wrote off the entire £500m value of RfD's assets and commitments in its last accounts, including £300m worth of trains and termiweek before interest nals and £200m to cover the

next 10 years. Neither bidder put in com-

pletely compliant initial A decision on the winner is expected within the next

few weeks. EWS said: "Regardless of whether we win RfD or not we will compete with a con-

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Bank rule change cost 'too high'

By John Gapper, Banking Editor

The costs and upheaval that would be involved in changing the structure of financial regulation to unite the supervision of banking and securities firms are too high to be worthwhile, Mr Howard Davies, deputy governor of the Bank of

sion by a separate body. official, had been "consid-

support for the opposition Labour party's policy of abolishing self-regulating organisations such as the Securities and Futures Authority, and folding them into the Securities and Investments Board.

consolidation would make co-operation easier to

banking and securities regulation because securities firms have been bought by banks. Many financial institutions have complained of having to report to too many regulators. "Even speaking as a regulator myself, I ered and thoughtful", but would have to accept that the "substantial upheaval you can have too much of a

England, said yesterday.

Mr Davies said recent proposals by Mr Michael Taylor. former Bank of England and cost" would not be good thing," he said. But he indicated guarded Derivatives rules, Page 28 tightened.

There has been growing support for unification of

to a recent study suggesting that the job of supervising banks should be passed from the Bank of England, the UK central hank, to a separate commission. He said that banks were still sufficiently distinct to warrant supervi-

Mr Davies said that the board of SIB, of which he was a member, was neutral on the issue of organisation of regulation. But "it may well be that, in some areas,

Mr Davies was responding

Bus builder reveals Sri Lanka venture

By Haig Simonian, Motor Industry Correspondent

Optare, a northern England bus builder, yesterday announced a significant expansion of its international activities with a joint venture to build up to 500 vehicles a year in Sri Lanka

The company, which in the past year has reached similar agreements to supply bus-building expertise to Malta and Malaysia, expects the latest deal to generate up to £15m (\$25.2m) a year in local sales. Optare is joining forces with Ceylinco, an insurance company which

is one of Sri Lanka's biggest employers, and Itochu, the big Japanese trading house. The joint project, Ceymo Automobile, will use Optare's bus technology to develop a new type of vehicle for demanding local conditions. The new "We can now claim to be firmly ColomboRider vehicle will use a

ong Diesel. The bus will combine features of existing Optare vehicles including low floors for easy access. The first buses are being completed in Leeds, with production in Sri Lanks to start early next year.

The latest deal follows a technol-

Chinese-built chassis from Chaoy-

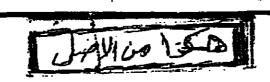
ogy transfer agreement in 1995 to recovery since it was acquired in based on Optare's MetroRider model and a big order from Malta last September for a special version of the low-floor Excel city bus.

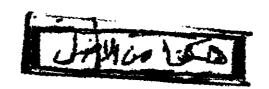
established as a player in the global market for buses," said Mr Russell Richardson, the managing director. "Our ability to recognise opportunities to offer our proven and successful technology in developing markets means we can be financially successful in situations where our larger rivals cannot." The deal confirms Optare's

manufacture buses in Malaysia 1993 in a management buy-out from receivers after the collapse of United Bus, its Netherlands-based Optare expects sales to reach

237m (\$62.2m) this year from 233.9m in 1995, while bus output should rise to 350 vehicles from 274. Most of the shares are held by six managers including Mr Richardson. About half of the 360 workers own a further 5 per cent of the capital. with the remaining shares held by institutional investors. Mr Richardson said Optare had no

plans for a flotation or a trade sale.





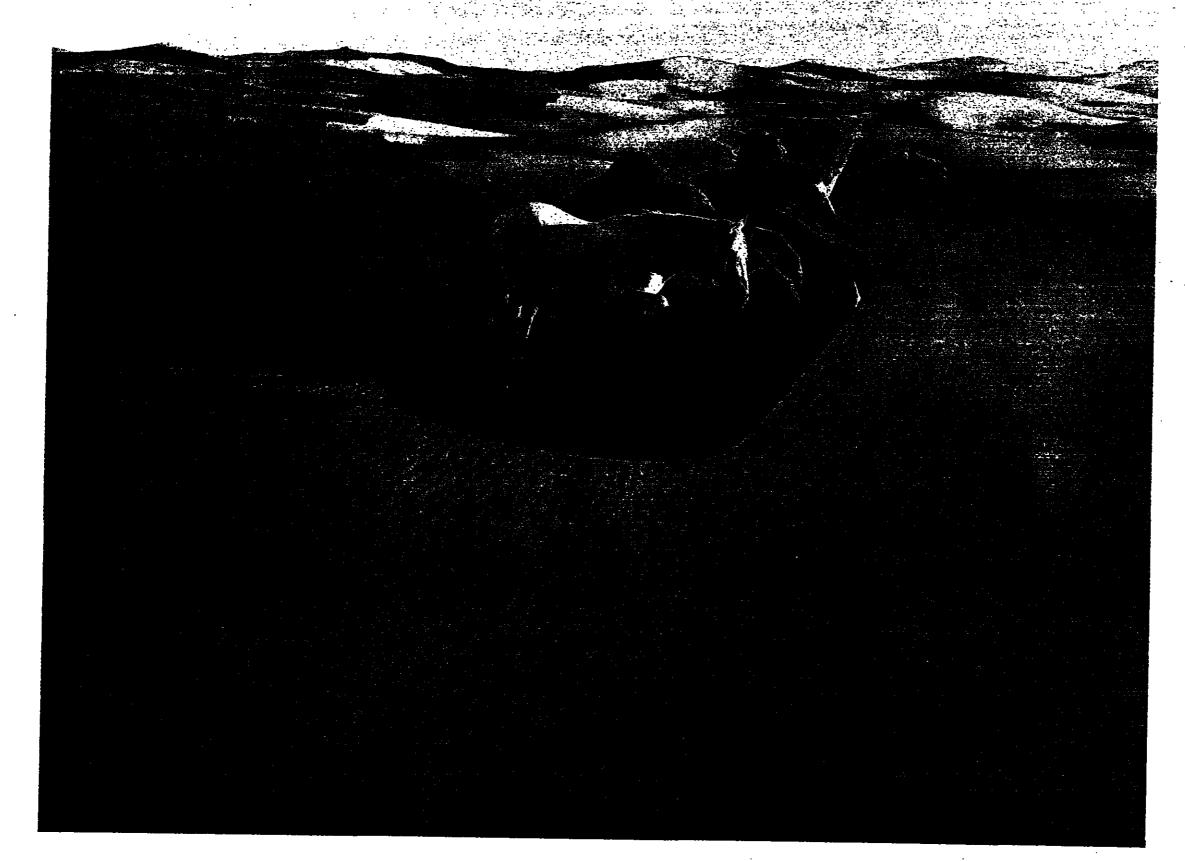
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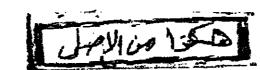
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There is nully c



TECHNOLOGY

A 'quantum leap' in loom design development promises substantial production cost savings, writes Andrew Baxter

Material gain in warp speed

mid the ceaseless din of of shuttle looms to about 2,000m. so-called wave-shed principle, but somewhere in Europe, a new type of loom is churning out material for sportswear. "It's working 24 hours a day and we've sold 80,000m of material from it," says the mill owner. "The customers don't know the material has come from the new machine - they would

not be able to tell the difference." The machine - the first of its type to be tested at a customer site - has had its share of teething problems in the past year but has generally been running well, says the mill owner, who wants to remain unidentified. "The key advantage is that it is so much faster than our other machines. It's producing as much as three of them," he says.

The new loom goes by the unremarkable name of the M8300, but is seen by its manufacturer. Switzerland's Sulzer Rüti, and by independent textile technology experts as an important advance

for a 5,000-year-old industry. Weaving is an arcane world of wests and warp, where words such as "shed" and "pick" have a special meaning and "beating up" is not an arrestable offence.

Over the past few decades companies such as Sulzer Rüti, the world's biggest weaving machinery producer, have tried to find better, faster ways to pass a weft yarn through the "shed" formed by lifting alternate warp yarns. A pick is one pass-through by the weft, which then has to be beaten up against the existing material. Several developments this century have brought big increases in weaving speeds, followed by incremental improvements as the technologies were fine-tuned. In the 1950s the arrival of projectile weaving machines, invented by Sulzer Rüti, removed the need to throw a shuttle to carry the west backwards and forwards across

coming from airjet machines. These use compressed air to blow the weft across and have taken the west insertion rate from 200m per minute in the days

the warp yarns. In the 1970s came

further methods to get the weft

a large weaving mill But the M8300, even before it has gone into production, is achieving speeds of 5,000m per minute, equivalent to 70m of material an bour at a standard width of 1.9m. "Over the past 15 years we have had a steady increase in weaving speeds," says Gerhard Egbers, director of the Institute of Textile Research near Stuttgart, who has been closely involved in the project's development. "But this technology jumps - it's a quantum

> The breakthrough has been achieved through a fundamental design rethink. The warp yarns are passed over a continuously rotating drum, 210mm in diameter, on which combs lift alternate yarns to form four tiny sheds simultaneously. Airjets blow the wefts through the sheds, which are then beaten up by bars between each row of combs and

> cut off at the ends. By finding a way to insert four wests at once, Sulzer Ruti has achieved what has long been a dream in the weaving technology world ~ a "multiphase" machine. Theoretically, this could be

achieved in two ways. Loommakers have tried creating a number of sheds in the west, the

f global demand for textiles remained constant, weaving machinery makers would be sowing the seeds of their own destruction every time they came up with a faster loom, as fewer machines would be needed to produce the same amount of Fortunately, this has never

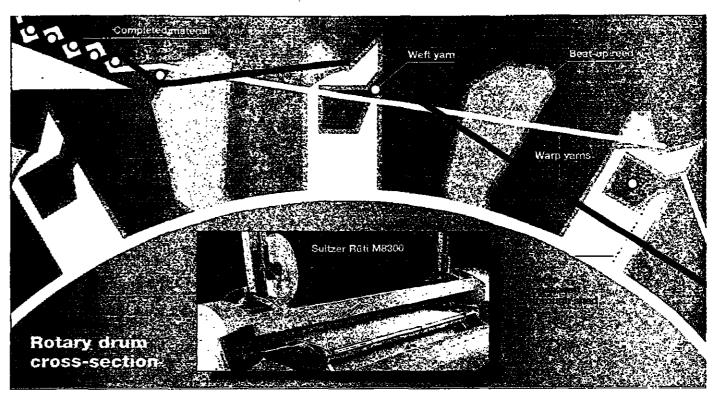
happened because of the world's increasing population and rising living standards, so more clothing and more complex fashion weaves are purchased. Also, while textile companies are naturally cautious about new technology, once a few adopt it successfully others tend to follow to remain competitive.

across, with the fastest results This is why loom-makers are open to new ideas, even if developing products can take years. "The market has shown that a major breakthrough leads the rapid acceleration and braking of the west caused the yarn to break, and these "mispicks" were very difficult to mend. Instead, the Sulzer approach creates sheds in the warp direction - the sequential-shed principle. This has been tried before but never achieved weft insertion speeds higher than those of conventional airjet machines.

The M8300 achieves its speed by making about 2,800 picks a minute, but Alois Steiner, Sulzer Rüti's systems development chief and "father" of the machine, predicts that weft speeds of 10,000m a minute will be possible in five to 10 years.

Even at current speeds, however, the machine would be a big step forward for textile companies making standard fabrics. which constitute about 65 per cent of the world fabrics market. There are other advantages

too, says Steiner. In a conventional loom the warp yarns move up and down about 70mm but on the M8200 only half of the yarns are lifted by the tiny warp positioners, and by only about 12mm to 13mm, while the other yarns



the warp threads, which could have important implications for the spinning industry. If the yarn does not have to be so strong, spinners could reduce the twist in the varn, and increase production, says Urs Meyer, head of the Zurich-based Institute for Textile

Machinery. With fewer parts moving up and down or accelerating and braking, the M8300 does not have to be boited to the floor and uses less energy. Sulzer Rúti claims its power consumption per square metre of fabric is the low-

airjet looms. For good measure, to the human ear the machine is only half as noisy as its present-day counterparts.

For textile companies, savings from the machine could be considerable. In the US 40 M8300s could do the same work as 119 conventional airlets but would require 40 per cent less space, 39 per cent less energy and 16 per cent fewer people. Including administration staff, such a plant's workforce would fall from

est ever, and half that of modern Institute of Textile Technology. Developing the M8300 has been a prodictious effort for Steiner and his team, involving 50 man

years of work in the past 15 years at Sulzer Rüti and sister companies in the Sulzer group. Work has been accelerated since 1992, when Helmut Pirchl became president of Sulzer Rüti, but even so development could not be hurried and hundreds of details had to be checked. "Our customers are very conservative," says Pirchl. "You have to plan a big market introduction like this carefully,

But it could be very attractive to textile companies using airjet machines for high-speed weaving, says René König, Sulzer Rūti's head of advertising. "The first potential market will be customers in the Far East and

US exporting to high-quality markets," be says. Sulzer Rüti's new machine is protected by about 60 patents, but if it becomes a significant factor in the market, competitors will produce something similar sooner or later, says Pirchl. "Our best protection is to stay ahead technologically," he adds. One area of focus will be to broaden the range of yarns which the

machine can handle from staple fibres such as cotton and wool to include thinner filament yarns such as polyesters and nylons.

and get experience on the weaving floor. Customers want to see many references before they even

consider investing." That the machine could be developed at all is a measure of the progress made in a number of technologies since the first wood and rope model was made at the German textile institute in 1974. Airjet technology was in its infancy then but, says Egbers, has advanced to the stage where wefts can be blown through very small openings. Manufacture of high-precision components has also improved, particularly over the past five or six years, says Egbers. Any mistake made while drilling the tiny air nozzles into some of the warp positioners, for example, could result in the weft

being blown off course. Developments in machine controls, such as closed loop digital servo drives, have also helped, says Meyer. "This loom is the first where we have everything designed from the start for the new drive technology. That is the

major breakthrough." Sulzer Rüti hopes to deliver the first production models in 1998. A handful of other textile companies in Europe, the US and Latin America will test the M8300 next year, and another six machines will be sent to the first site in the next few weeks. "I need to have several machines to work out how much we will save in energy and labour costs," says the mill owner. "We are optimistic."

Threads of hope

to a complete change in market shares in five years," says Meyer.

The new machine could not come a moment too soon for Sulzer Rüti. Although long-term demand for textiles is rising by about 3 per cent a year, the textile machinery market is highly cyclical and worldwide demand has halved since 1990.

The slump has affected Sulzer

Rŭti particularly badly. The strong Swiss franc and competition from low-cost Asian producers has led to a sharp fall in demand for its machines. Mounting losses at the company have taken the shine off a recent profits recovery at the Sulzer

group and increased the urgency of measures to get the business back into the black.

In October, with no sign of an end to the weaving machinery recession, Sulzer Rüti announced a big restructuring. By the end of next year its 3.200-strong worldwide workforce will be reduced by 950, and production capacity will be less than half 1996 levels.

At Rūti itself, a small town in eastern Switzerland, 600 jobs are to go as production is shifted almost entirely to the company's plant at Zuchwil, west of Zurich. The cuts will be a painful blow for the town of Rūti, which has been associated with textile

machinery since 1842, when Caspar Honneger began building the world-famous Honneger cotton-weaving looms there.

The new machine could be a lifeline. "We are in a similar position to where Sulzer was in the 1950s with the first projectile machines," says Pirchl. "We are aware that the first few years will not be easy . . . but we hope to get a good share of the market.

The new machine will not replace looms designed to produce complex multicoloured weaves, and is likely to be too sophisticated for users of the 3.5m shuttle looms still at work mainly in developing nations.



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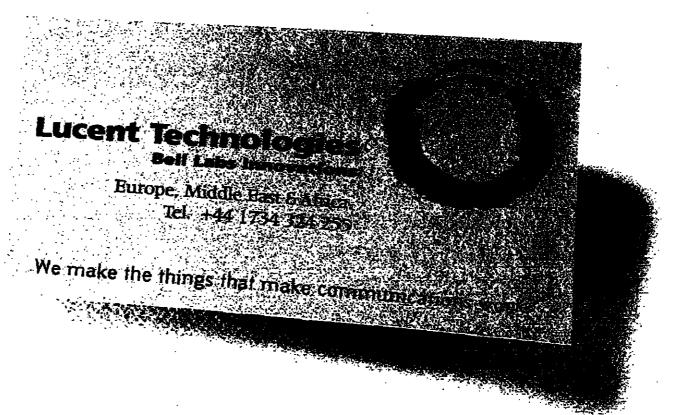
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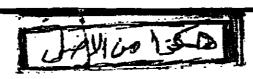
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London concerts/Stephen Pettitt

Musicians of

distinction

Celebration of the stark cityscape

William Packer reconsiders the work of David Hepher

fessor in the Painting school at the Slade. With a career that the final step in a progress now spans more than 40 years, a retrospective at an institution such as the Museum of London is wellearned and, in the light of his subject-matter, entirely appropriate. The pity is only that the museum's constricted space allows only a must admit to see them in narrow choice, representative though it is; and it will be seen by a more casual public than its quality and formal interest as painting would command at somewhere like the Tate or Whitechapel.

That said, the irony is that Hepher has already enjoyed his retrospective at the Whitechapel - 22 years ago. It did seem a little premature, and looking back at what I wrote I was indeed rather hard on it I was distrustful of apparent shifts and changes in the work that seemed arbitrary and at times extreme, a search after style rather than a response to the needs and development of the work.

In particular, I took against the then latest work: large, all but life-size paintings of the front doors, bay windows and garden fences after all. A recent tower-

avid Hepher is of a row of houses in Dul-61 and a pro- wich, presented with an assiduous matter-of-factness and painted dead-pan, brick by brick. I saw them then as away from the early free Bombergian expressionism. the raw mixed-media experiments of the studio interiors that followed, towards a quasi-photographic realism.

To see them now, at the centre of this show, is, I quite a different way. They no longer read as that fixed and final stage in a development, but rather as a link and a continuation. See it clearly and see it whole: the deferral-principle for retrospectives was ever sound. Hepher's subject has

always been the world about him, the streets and towerblocks, the cluttered studio. The earliest paintings are views across Sheffield roofs back-to-backs, made when he was still a student. The streets and houses of Camberwell in the early 1960s, painted in open homage to David Bomberg with a rich impasto and free, direct expression, loom as ominously as any later tower. So, from a Sheffield ter-

race to one in Dulwich, and on to a Walworth block of flats may be no great step



Openly becoming more experimental: 'The Hawks Tower, Elephant and Castle', 1968, by David Hepher

Heights", contains an upended Georgian terrace that reads at first as but another tower-block, Again, the shift from red-brick-bybrick Dulwich to the Walworth council estates which Hepher turned his attention to after the Whitechapel show, was not so great. Each modular flat and balcony on those blank cliff-faces was seen as no more than a brick of sorts. The same frontal presentation was retained, and the same attention to variation and incident within an encompassing,

insistent regularity. Over the last 10 years or

block painting, "Georgian so, however, Hepher's of application. And those itself on the picture plane, method has loosened up. becoming more openly experimental in its practice and open-minded as to effect. The Piranesian fantasies of the late 1980s, setting high towers among the soaring arches and railways vaults of Victorian London, come as no surprise. Again it is the work over a lifetime being all of a piece. for what we see is but a renewed celebration of what was always

> Without sacrificing anything of detail, here again are the rich, dense surfaces of the early work, and that free expressionist confidence

inherent.

the 1960s take on a renewed relevance. Table-tops that might be landscapes, cities, wastelands, are given a physical actuality not just of paint, but of the wood and

In the most recent work. the paint conforms to the actual texture of the coffered concrete walls while yet sustaining a conventional pictorial space. The canvas supports the image of tower and wall, yet is ambiguously the wa]] itself, smothered in graffiti, that is surprisingly seductive when seen for E8, until January 19.

cluttered studio interiors of gleefully transgressing both wall and image. The latest triptychs, at Flowers East, even bring in the maps that stand at the entrance to every such estate, smothered in demotic decoration. We move from the actual to the illusory and back again, just as in those studio interiors. just as in all painting. All comes together in the end.

> David Hepher - Streets in the Sky: Museum of London, London Wall EC2, until December 31. David Hepher - Two Triptychs: Flowers East, 199 Richmond Road

> heard. The Czech Radio

Choir supplied the all-male

chorus, whose lusty, full-

throated power and diction

probably outclassed any

solid stamp, with the mest

famous, most copied bass-

century thrust into relief as

interplay between the sing-

ers, Dohnányi preserved a

hard, ongoing pulse and a

theless require some porta-

menti from the strings, in

the style of Webern's own

period: Webern might have

been puzzled.

ter.

formed by the British Rail Pension

(1908) and a white marble bust of

Fund as well as property from

other owners. Highlights of the

Sargent's painting "Cashmere

Benjamin Franklin which was

executed in 1779 by the French

sculptor Jean-Antoine Houdon;

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PARIS

British competitors. The performance left a

polished the London Symyoung but more than promphony Orchestra into a glitising Karl-Magnus Fredriks tering, virtuoso instrument, son) enact the scene of Kulhis successor Sir Colin Davis lervo's seduction of his sister has evidently been busy before the formal narration applying one or two North of the male chorus, here the European touches. Everyvoices of the London Symphony Chorus, impeccably thing has become mellower, riper. Last week Radu Lupu trained by Stephen Westrop. gave Mozart's dark C minor A vivid battle Scherzo, and piano Concerto, K 491 with

But it was on Sibelius's early epic symphony, composed in 1892, seven years before the first numbered symphony, that most minds were primarily focused. It is a strange work for a composer whose later ambition seemed primarily to distil; but the Kullervo Symphony, based upon the incestuous tale which is the great national epic poem Kaleva, positively and luxuriantly sprawls, offering a broad canvas upon which Sibelius struggles to find himself through an inclusive rather than exclusive process (among those included are Tchaikovsky and Strauss). But what else should we expect? With Kullervo Sibelius achieved at the very least a strikingly Finnish idiom, and a remarkable self-confidence into the bar-

the LSO under Davis last

week as the curtain raiser -

some curtain-raiser! - to

Sibelius's Kullervo Sym-

phony. It was a beautiful performance, eloquently

shaped and Lupu's touch.

crisp, precise, yet delicate,

weighty but never stodgy,

was perfection itself.

So no excuses need to be Kullervo, Nor, indeed, for youth in heroic. Straussian. terms, the second a darker is, however, the third move- that can only be admired.

here Michael ment, where soprano and baritone (the excellent Hil-Tilson Thomas levi Martinpelto and the again with male chorus, a noble and touching death movement, and the piece is over. Davis seemed to let it rather than to make it happen. And that, given Sibelius's way of apparently allowing his music to unfold itself, was the only way to 🕇 he Barbican's other

major event of the

week was the series

of three concerts

given by the Academy of St Martin in the Fields under Sir Neville Marriner in which Alfred Brendel played all five of Beethoven's piano concertos. He is a marvellous pianist and we can only regret that he has already given, at the age of 65, his last complete cycle of the Beethoven sonatas. But I sometimes wondered whether this challenge was simply too much even for this super-mortal. Too often fingerwork was less than clean, the delicate close-tothe-keyboard style compromised by the occasional fluffed run or wrong note. But what remained was Bren del's uncompromising man ner, inviting the listener into his world, doing everything to encourage active listenmade for the ambitions nor ing, rather than simply for the derivative qualities of playing to the gallery. In taking that approach he is a the variety found within it, musician of similar outlook the huge opening movement to Davis. It is an outlook, an essay portraying the shunning superficial gratification in favour of the possibility of saying something piece. The core of the work deeper and longer lasting

Strings attached to the Mahon bequest

fter years of keeping Sir Denis has also hung a Mahon has at last to admission charges for announced where he is museums, and if any of the bequesting his collection of selected institutions intro-61 17th-century Italian duce charges he may well baroque paintings, the finest change the conditions of his collection of Old Masters bequest. At the moment they amassed in the UK in the are all opposed to charges. past 60 years. It includes works by Guercino, Guido Reni, Domenichino, the Car-

accis and more. The main beneficiary is the National Gallery, which will receive 16 works, with another 10, that it can loan at its discretion, to the National Museum of Wales. The Ashmolean in Oxford gets 12, and the National

Gallery of Scotland, eight. But there are strings. Sir Denis has long used the destination of his collection to influence government policy towards the heritage. He is bequeathing ownership to the National Art Collections Fund, which will take them back if the chosen galleries sell off any paintings and drawings from their perma-

the nation's galleries sword of Damocles over the but the government is put ting financial pressure on them: museums and galleries that do not charge were treated more harshly in the 1997-98 funding round

than museums that do. From May 26 for three months the National Gallery in London will be displaying the Sir Denis Mahon collection, including three works he had to sell in the 1970s. The collection has been estimated to be worth at least £25m: it cost Sir Denis £500,000 at a time when the Italian baroque was out of favour. The exhibition is sponsored by Guinness

> bank in 1836. Antony Thorncroft

Mahon: Sir Denis's great

uncle helped to found the

Opera/Andrew Clark

Tosca with a cutting edge

thanks for a truly authentic Tosco. The Royal Opera's historic pro- plumb a lighter-than-usual duction at Covent Garden may not be as old as the this classy self-awareness work itself, but it has an that proves such an approimutable style which, with the right cast and conductor, elevates Puccini's handiwork instead of cheapening it. That is why this latest revival is worth catching, in London, underlines how even for those who believe Tosca is an opera to be seen once and never again.

For the second successive season, Galina Gorchakova asserts her credentials as an authentic Italian prima donna - something even her Russian compatriot Vishnevskaya, one of her most illustrious predecessors in this production, never quite managed to do. Gorchakova may lack Vishnevskava's temperament - there is a coolness about Tosca's trials of resolve in Act 2 which results in a low-key "Visai d'arte" - and her armoury of expressive nuance is still quite limited: but she sings with lustre and Italianate style, the voice filling out with unassailable grandeur at the top and bottom.

traits are stage presence.

INTERNATIONAL

n this age of spurious dignity and an unexpected authenticity, let us give touch of the comedienne in Act 1, where her parting exchanges with Cavaradossi vein of sexual jealousy. It is ortate tou to James handsome Scarpia.

We tend to think of Morris as a Wagnerian; this performance, his first Italian role versatile he is. What his singing misses in colour, it makes up in cutting edge and intelligence, above all in the way he acts with the voice. Morris's body language - the lifting of an evebrow, the flick of a whip - is no less assured, the suave exterior masking a ruthless, lustful core. There is not a hint of carlcature in Morris's police chief: this is a three-dimensional portrait.

Tastefulness, then, is the hallmark of this revival, and Sir Edward Downes's conducting is a key ingredient. Downes has been associated with this production since the 1960s, but there is nothing routine in his approach. Spacious tempi belie a knack for raising the temperature at the right moments, and Her other distinguishing the orchestra alights on Puccini's chiaroscuro with sea-



Authentic: Galina Gorchakova and James Morris in Zeffirelli's ageless production

soned enthusiasm. Not everything works on the same exalted level. Reith Olsen's lacklustre Cavaradossi makes the evening sag inconveniently, and the Angelotti and Sacristan are sketchy. But Renzo Mongiardino's original settings are Jayne Wrightsman.

still an eye-catcher, and there is no reason why the Zeffirelli production, created for Callas, should not continue to serve Tosca well into the next century.

Revival spousored by Mrs

Concert/David Murray

Fatal attraction

he Philharmonia and tellingly as any I've and their conductorelect Christoph von Dohnányi have been playing for two opera productions at the Paris Châtelet. Naturally enough, they took the opportunity to bring them to the Royal Festival Hall (another of their residences) as concert-perfor- line (or bass-throb) of the mances, with most of the Moses und Aron a month action. If there was little ago, in a soberly impressive reading, and on Tuesday Stravinsky's opera-oratorio Oedinus Rex.

Re-rehearsing Oedipus should have been a matter of dusting-up; but at short notice the incestuous central pair had to be replaced. First their Oedipus, Philip Langridge, fell ill, and then at the last moment the Jocasta, Michelle DeYoung, lost her voice. As luck had it, Anthony Rolfe Johnson was available - and excellent. though cramped by Dohnányi's unyielding tempi. As for Jocasta, Stefania

bureaucrat Creon as cannily

matching sense of fatality. Perhaps Webern's subtle orchestration of the Ricercare from Bach's Musical Offering used up a lot of rehearsal-time. It sounded like that: Webern's trick of swapping instruments in mid-theme has rarely been so smoothly modulated and discreet. Dohnányi did none-

Kaluza was hastily flown in to deliver her grand aria with grand, sombre dignity. Rew contraltos sound fluently at home in this exacerbated role, but she did: eloquent, natural and unforced. Willard White's Tiresias had great presence, if not quite his lowest notes, and Franz-Josef Kapellmann sang the

In Stravinsky's violin concerto, Viktoria Mullova was a strange soloist. She played all the notes in the right order, very efficiently, but her mind seemed to be elsewhere. She did nothing to lend it character, and in the quick movements she and Dohnanyi were out-of-synch. The concerto deserves bet-

neut collection.

focuses with more than 150 objects on the different aspects of the imperial family life during the Qing era (1644-1911). On view are photographs, garments, furniture,

■ VENICE EXHIBITION

Palazzo Grassi Tel:

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39-41-5231680 The Western Greeks: this exhibition aims to illustrate. through archaeological documents and antique works of art, the civilisation which developed in the Greek colonies in the west - from Italy to Sicily to Cyrenaica, from Provence to the Iberian Peninsula - and its contribution to the formation of European culture; to Dec 8

WASHINGTON

MUSICAL

National Theatre Tel: 1-202-628-6161 Whistle Down the Wind: by Lloyd Webber and Steinman (previews). Directed by Harold Prince. The cast includes Irene Molloy, Davis Gaines, Candy Buckley, Lacey Hornkohl, Abbi Hutcherson and Cameron Bowen; Tue - Sat 8pm, Sun 7pm, Sat, Sun also 2pm: from Dec 6 to Dec 11 (Not Mon)

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EUROPEAN CABLE AND SATELLITE **BUSINESS TV** (Central European Time)

MONDAY TO FRIDAY NBC/Super Channel:

FT Business Moming

10.00 European Money Wheel Nonstop live coverage until 15.00 of European business and the financial markets

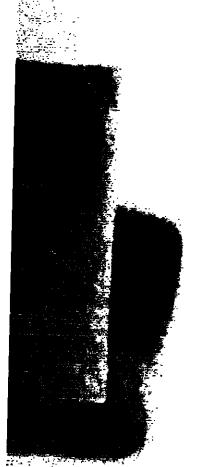
17.30 Financial Times Business **Tonight**

08.30 Squawk Box

CNBC:

10.00 European Money Wheel

18.00 Financial Times Business Tonight



Ag inagrico

AMSTERDAM CONCERT Concertgebouw Tel: 31-20-6718345 Robert Holl, ian Bostridge, Naum Grubert, Julius Drake, Carolyn Wattinson and Jacob Stagter: the basis, tenor, pianists mezzo-soprano and hom-player perform works by Shostakovich and Britten; 8.15pm; Dec 4

EXHIBITION Riberruseum Tel: 31-20-6732121 · Azquinsten - Tekeningen, prenten en foto's (1993-1996): exhibition featuring drawings. prints and photographs that were added to the museum's collection over the past four years, included in the exhibition are drawings by Lombert, Barendsz, Berchern, Hondius, Van Rijdk, Romeyn, Van der Tempal, De Will, and others, prints by artists such as Hirschvogel, Herri met de Bles. Van Heemskerck, Maulbertsch, Friedrich and Grimm, and a

Franch and Dutch photographs: to Feb 2

DUBLIN

EXHIBITION

National Gallery of freignd Tel: 353-1-6615133 Treasures of the Royal Horticultural Society: this traveiling exhibition is designed to bring the society's collection of botanical paintings and drawings to a wider public. It consists of some 70 images and three bound volumes ranging from 17th century Dutch flower studies to plant portraits by contemporary botanical artists. Included are botanical illustrations by artists such as Michiel van Huysum, Ferdinand Bauer, Augusta Innes Withers, John Lindley and Lilian Snetting; to Dec 15

EDINBURGH

EXHIBITION Scottish National Gallery of Modern Art Tel: 44-131-5568921 Anne Redipath: exhibition of work by Anne Redpath, one of the most successful and best-loved Scottish artists of the 20th century. The exhibition features around 70 works from her career. The works on display come from private and public collections throughout the UK. rationi enti" ebuloni etrigiliqit Rug" from the gallery's own collection, a group of watercolours painted in the early pert of Redpath's career when living in France, and a large tapestry designed by her for the selection of 19th and 20th century Scottish Widows company in

1962; to Jan 19

FRANKFURT EXHIBITION

Museum für Moderne Kunst Tel: 49-69-21230447 Szenenwechsel X: exhibition eaturing works by Albert Oehlen, Robert Grober, Jochen Flinzer, Heiner Blum, Minam Cahn, Nobuyoshi Araki, Larry Clark, Jock Sturges, Rosemanie Trockel, Anke Doberauer, Ed Ruscha, Bernd and Hilla Becher, Thomas Ruff, Max Mohr, Markus Raetz.

and Stephan Balkenhol; to Jan 5 LONDON

CONCERT Barbican Hall Tel; 44-171-6384141 Messiah: by Handel. Conducted by Paul McCreesh, performed by the Gabrieli Consort and Players. Soloists include sooranos Dorothea Röschmann and Deborah York and contraito Ruby Philogene; 7pm; Dec 5 Royal Festival Hall Tel: 44-171-9604242

perform works by Ligeti; 6pm; Dec 5 Wastminster Cathedral Tel: 44-171-7989055 War Requiem: by Britten. Conducted by Steuart Bredford, performed by the Royal College of Music Chorus and Symphony

Orchestra and the Choristers of

Westminster Cathedral; Som; Dec

Tabea Zimmermann and David

Geringas: the violinist and cellist

The Hayward Gallery Tel: 44-171-9604242

 Howard Hodgkin - Paintings: exhibition of oil paintings produced between 1975 and 1995 by the British painter Howard Hodgkin, Hodgkin works very slowly, often taking years before he considers a painting to be finished. The layers of overpainting leave traces of the earlier stages of the work; from Dec 5 to Feb 23

THEATRE The Pit Tel: 44-171-6388891 The Learned Ladies: by Malière. Directed by Steven Pimiott, performed by the Royal Shakespeare Company. The cast includes Roger Allam, Caroline Blakiston and Niamh Cusack; 7.15pm; Dec 3 (7pm), 4, 5 (also 2pm)

MADRID

EXHIBITION Museo Nacional del Prado Tel: 34-1-3302900 Luis Paret y Alcazar: this

exhibition of 10 paintings and 21 drawings by Luis Paret y Alcazar DANCE Théâtre National de l'Opéra celebrates the recent addition of a work by this Spanish painter to the museum's collection as well as the 250th anniversary of the artist's birth; from Dec 5

NEW YORK

AUCTION

Sotheby's Tel: 1-212-606-7000 American Paintings, Sculpture and Drawings: this sale features property from the Shelburne Museum and the Collection

music by Stravinsky; 7,30pm; **EXHIBITION** Musée du Petit Palais Tel: 33-1

Balanchine's Apollon, Agon,

42 65 12 73 • Cité Interdite: this exhibition

6441. E-mail: artbase@pi.net

almost certainly raise infla-

tion. With job vacancies

above their long-term aver-

age, the output gap may

itself be small. What is

needed most of all, there-

would rule out.

new dawn!



Martin Wolf

Dear Ken, be decisive

If the chancellor wants to avoid the fate of his predecessors, he should raise interest rates now to avoid a tidal wave of bad news in the future

Dear Mr Clarke,

You are beginning to worry me. Do you realise how much you sound like other chancellors who once revelled in the early stages of a consumer-led expansion? You will have to act decisively on interest rates. if you are not to end up as reviled as they now are.

First, you need to be convinced that higher interest rates are what the UK needs. That will be difficult for you to accept just after you declared in your Budget speech that not only is "the British economy today prosperous and successful" but any risk to this recovery from inflationary pressures re-emerging remains a good

Fortunately, you also said: "Eddie will keep me steady and I will continue to be canny." A canny chancellor would bear in mind that all the pressure upon him is to loosen policy at the earliest opportunity and tighten it at the latest; that the costs of reducing unacceptably high inflation exceed those of reversing a temporary slowdown; and, most important, that by the time everyone is convinced tighter policy is necessary, it will be much too late.

There is no small danger of explosive growth in consumer demand, fuelling another inflationary economic expansion. To understand the nature of the danger - and why the Budget has not done enough to forestall it - you need to ponder what drives inflation.

In your speech, you listed a number of reasons why you were confident about inflation: "Apart from oil prices, which have risen sharply, commodity prices are steady and are not putting upward pressure on inflation. Earnings growth remains sensible and modest. Producer price inflation - a good indicator of what is in the pipeline for retail price inflation - is at its lowest level since the 1960s.

actually lower than they were a year ago." All this is absolutely right. You could also add sterling to the list. The Bank of England's trade-

weighted effective exchange rate has appreciated by nearly 14 per cent since the beginning of the year. But all these indicators relate to costs in the short term. While you bask in months of good news on inflation, ssive growth in demand could bring a tidal wave of bad tidings thereafter. Money matters demand. Until it was far too

late, it was largely those who watched broad money (M4) who foresaw the inflationary surge of the late 1980s. The rate of growth of the money supply has risen once again. It is growing faster than seems consistent with inflation at the government's target rate of 21/2 per cent a year or less. Again it is monetarists, such as Mr Tim Congdon of Lombard Street Research, who are sounding the alarm.

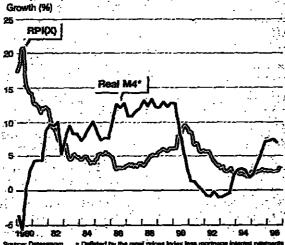
I assume that you want to hit this target. After all, it is your own. If you do, rememexpansion. The Red Book dence is buoyant.

Producer input prices are published in March 1988 forecast the real growth of only 4 per cent, but it turned out to be 7.5 per cent. It forecast the growth of GDP at 3 per cent; but it turned out to be 5 per cent. The Treasury, in company with almost every respectable forecaster, was not just wrong in detail. It simply did not understand what was going on.

Ancient history? Far from it. Whether or not one accepts the monetarist policy of a strict rule for monetary growth - and I, for one, do not - there can be no serious question that persistently excessive growth of broad money and credit has consequences for aggregate demand. First, it will raise prices of other assets; then will raise spending; finally, it will raise inflation, it happened before, It

will happen again. The first part of this story is now well advanced. Monetary growth is high in relation to inflation - and has been so for about three years. House prices are rising once again, most recently at about 7 per cent ber what happened at the a year. The stockmarket is end of the last headlong strong and business confi-

How monetary growth precedes inflation



confidence is apparently at consumption that year at its strongest since August 1988. Retail sales volume grew 4 per cent in the year to October. Real personal disposable income has been growing strongly and its growth is likely to be maintained at close to 3 per cent over the coming year. Consumer spending power will be boosted by a stream of payouts from building societies converting to public limited companies. Unemployment is falling and employment rising. Every-

> The Red Book forecasts consumers' expenditure rising 4% per cent next year and GDP growth at 3% per cent. But it is also forecast ing retail price inflation (less mortgage interest) at the end of the year at 2½ per cent. Every one of these forecasts could turn out to be considerably higher.

thing, in short, is now con-spiring to persuade British

consumers to spend, spend,

Mr Congdon is forecasting economic growth at 4.2 per cent next year. That seems perfectly plausible. Mr Gavyn Davies of Goldman Sachs is also warning of the risks ahead, albeit more cautiously. Do not ignore them, whatever the other wise folk say.

Their obvious reaction would be that supply can rise to meet the growth in demand. To that there are three replies: • The first is that this was

also said in the 1980s. • The second is that the so-called output gap is not just an unknown quantum but a myth because it rests on the absurd assumption that there is a precise level of aggregate supply below which there is no inflationary pressure.

The third is that there is speed limit to growth, which depends on the rate at which new workers can be brought into employment and new capacity installed. Consistent growth at

Philip Stephens

Big hitters needed for the long slog



fore, is room to accommofrom Margaret date extra investment. But Thatcher's government, Lord Howe that is what a headlong recalled that ministers arguexpansion in consumption ing the British case in Yet the best of all leading Europe were regularly undermined by the then indicators of disaster must prime minister's casual disbe the tone of your opening remarks last week: "The missal of policies agreed in cabinet. Her opening bats-men often appeared at the British economy is today prosperous and successful This Budget will make it crease only to find that the team captain had broken even more prosperous and their bats before the game. an even bigger success over Kenneth Clarke could be the coming years." How forgiven a distinct sense of often have your predeces-sors bailed the later stages deja vu. As the chancellor

of a cyclical recovery as the arrived in Brussels for the latest discussions of European finance ministers on a The economy may well be single currency, he was once more flexible. But it is still vulnerable to overheating. again being undermined in London. The respected politi-cal editor of The Daily Tele-The economy will not grow steadily if you do not take graph declared on that newsthe decisions to bring the rate of growth of money and paper's front page that John Major was determined to credit - now the fastest in fight the general election as the champion of sterling. the Group of Seven leading industrial countries - to The prime minister had more sustainable levels. decided he wanted nothing It is not easy to take to do with the nasty euro. The pro-European Mr

determined action within a few months of an election. Clarke the last British min-But the important thing to ister with real clout in Brusremember is that if you act decisively, with at least a sels and the main defender half a percentage point rise of the present wait-and-see policy, would be overruled. in the base rate now, which will almost certainly need to Downing Street's official response was that the govbe followed by another half ernment's policy had not a percentage point in the changed. For now, it was New Year, you can always preserving the two-way bet reverse these rises later on. The price would be perhaps negotiated by Mr Major in a few months of lower than the Maastricht treaty. But hoped for growth. there was nothing in the

If you were to fail to act and demand ran out of control, it might take years to remedy the error. This would be known as the Clarke boom - and the Conservatives would have inflicted the long-term costs of a short-term spending spree for the fourth time in four decades. Yours sincerely,

like to say as much before the election. The prime minvotes in labelling Labour as answer is an unequivocal no. the party which would scrap the pound. He feels comfortable wrapped in the national flag. The searing experience of sterling's ejection from the exchange rate mechanism also convinced him that a single currency will

not work. His instincts are widely shared within the cabinet. The Eurosceptics, of course, have long insisted that Emu represents a wholly unacceptable transfer of sovereignty from Westminster to Europe. Some half-a-dozen of Mr Major's senior colleagues - the ones he used to refer to as bastards - would rule out sterling's participation

in perpetuity.
Others offer a more pragmatic logic for saying now that the Tories would safe-guard the pound. Since joining Emu during the next parliament could only be done at the expense of an irrevocable split in the party, why not make a virtue out of necessity?

Mr Brian Mawhinney, the party chairman, never tires of telling colleagues that such a move would reunite the Conservatives in the run-up to the election. He has a long-standing ally in Stephen Dorrell, the health secretary. Malcolm Rifkind, the foreign secretary, shares their inclination, though he is shrewd enough to see the dangers of a confrontation with Mr Clarke.

These would-be leadership contenders are also positioning themselves ahead of what they still expect to be a defeat at the election. Loss polling day. That was for of office, they judge, would presage a further lurch towards the Eurosceptics. Those seeking a place in the beauty contest want to make sure now that they are on the right side of that the next parliament. For all

the protests to the contrary at the next of the party conference in then is whether Mr Clarke happened then.

Geoffrey October, close aides readily can be persuaded or over-Howe had an acknowledge that he would ruled If Mr Major wants to retain his remaining slim chance of winning the elecister believes that there are tion, he will conclude the Barlier this year, the chancellor was manoeuvred into a corner over the offer of a referendum on the issue. He will not be budged again.

There are circumstances in which Mr Clarke could be prepared to argue that Britain should stand aside from the first wave of Emu. But those conditions essentially the indiscriminate fudging by other gov-ernments of the economic convergence criteria - are scarcely likely to be apparent before the election. Nor will the present negotiations between finance ministers on the terms of a fiscal stability pact be completed before polling day. Mr Clarke does not intend to leave Britain with an empty

chair at those talks.

But there is anyway a more important point. The chancellor understands that were the Conservatives to fight one election on a platform of preserving the pound, that would fix the policy for a political generation. The anti-Emu stance would become one of principle rather than pragmatism. Fairly soon it would redefine the Conservatives as the party of nationalism rather than of Europe. That may happen anyway after the election, but Mr Clarke does not intend to permit it now.

In spite of the speculation otherwise, Heseltine, the deputy prime minister, takes the same view. He is on Mr Clarke's side, as committed to Britain's future in Europe as the chancellor. This is not an alliance Mr Major would be wise to confront. If he is tempted, he might recall Lord Howe's metaphor. After a time, Baroness Thatcher's best players got fed up playing with broken bats. They decided to leave the

peace' peace



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LETTERS TO THE EDITOR. Number One Southwark Bridge, London SEL 968.

'Libertarian' values affirmed only by the most rapacious

From Ms Debra Mecher. Sir. Having been a reader of Mr Michael Prowse's reekly "America" column for the better part of these past six years, I must say that I found it more than a little curious to learn in his final column ("A deep sense of gratitude," November 25) that Mr Prowse fancies himself a "libertarian", and that it is above all my country's libertarian" values and its commitment to the freedom of individuals" that he cherishes most about it. Poppycock. Mr Prowse.

Whereas I'm forced to take his word for it that he has become steadily more attracted to a libertarian political philosophy" since noving to the US in 1990. Mr Prowse should stop blaming Americans for having imparted to him a political philosophy that none but the most rapacious of us affirms. Amazingly, Mr Prowse ays that my country has "all but eliminated the horrible class and status distinctions which still disfigure pean and Asian soci-

ety". Leaving the Europeans

this assertion is false - tragi-

to fight their own battles,

cally false. I can only pre-

sume that the US appears radically better than it really is, when one looks at from the dining room of a country club or the window seat of a private jetliner. Mr Prowse's contention is balderdash.

denials to undercut the cen-

tral premise that the prime

minister would like to

change the policy before

Whatever the provenance

of the latest story, Mr Major insists in private that he

would not take Britain into

Emu during the lifetime of

good reason

For every constraint on the power of the federal government that Newt Gingrich. the House Speaker, and his acolytes among the corporate-funded think tanks have preached, there are dozens of constraints they'd hanvily lift from the shoulders of the transnational corporations that fill the rankings of the Fortune 500.

Mr Prowse is free to call that philosophy and those values libertarianism if he likes. But the individuals who are being crushed by this narrow conception of freedom will quite understandably beg to differ. In the end, Mr Prowse's

version of libertatianism reminds me of the Big Lie which, though well dressed is easily undone He that once deceives is ever suspected. Mr Prowse.

Debra Mecher 2220 W. Iowa St, Chicago III. 60622, US

Said's gift leaves Oxford business school assured of academic freedom

From Dr Peter North. Sir, Contrary to the impression from Professor David Smith's remarks ("Oxford to re-open talks with Said." November 29), control of the business school would not reside with the foundation through which the proposed £20m (\$32m) benefaction would be

The university's council has sought an opportunity to review the terms of the foundation, but it is worth restating that, under the existing terms, the foundation would have no jurisdiction over academic matters. Indeed, this was patiently explained by Mr Wafic Said himself in his letter in vour

columns (November 15). The foundation would have a "right of approval" over the appointment of a director, but it could not impose a candidate, nor withhold approval unreaso

Also, while the university would not appoint a majority of trustees, all appointments other than that of the vice-chancellor and the benefactor himself, would have to be approved by the vice-chancellor, and would necessarily, therefore, have

the interests of the university, and this project, very

much at heart. The trustees would also have power to deploy certain funds in support of the school, but only for that purpose (in effect, income from an endowment of £4m, being part of the matching funds raised by the university, the balance of £16m for the endowment posts being held and administered by the uni-

versity). The foundation would not be dissimilar from that which for 60 years has administered Lord Nuffield's great benefaction to Oxford for the benefit of our medical

Although the foundation would "hold" ownership of the site, and the new building it has funded, the business school would operate within this building in a way no different from that of any other university depart-

Peter North, Oxford University, University Offices, Wellington Square Oxford. OX1 2JD.

Reliance globally competitive and still an active stock

Sir, Your profile of our company is wide of the mark (India survey: "A colossus falls down", November 19). We never claimed that we were kings, although the role played by our chairman in creating an equity culture in India is well recognised. Let me clarify our position with regard to the other

 Activity in Reliance Industries shares has not dried up. Average turnover is more than 10m shares per

• We did not comment on the analyst poll because it was released a few days before the actual announcement of results. The fact

that our results were better that what the poll had indicated was not a surprise to many of our investors whom we had met during

 Consistent with international practice, the company had made an announcement about the private placement made with India's largest financial institutions two

 The merger of two downstream units was carried out with the unanimons approval of all shareholders, creditors, high courts and government departments. Valuation of shares was carried out by S.B. Billmoria & Co, the then member of Ernst & Young Interna-

tional. The shares dispute issue has been examined by regulatory agencies and courts in India have ruled that there was no intentional default, it was a systemic failure due to the large volume of transactions being handled manually. The company is now working with both Arthur Andersen and Price Waterhouse to

strengthen the system. We have, over the years, built globally competitive assets in India and it is our belief that we can compete. Despite a significant fall in peak tariff, our net margins have improved from 5.5 per cent to 16.8 per cent in the

The fall in the share price

text that the Bombay index has fallen from 4,600 to 2,900 due to macro-political and economic reasons. It is also now well recognised that Reliance, being a liquid stock, was the target of an organised bear cartel We are committed to ach-

has to be viewed in the con-

ieving earnings growth. We also believe in transparency and we have an active investor relations programme around the world.

M, Panikar managing director. Reliance Europe, Bastion House, 140 London Wall London EC2Y 5DN, UK

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dempication

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Tuesday December 3 1996

Implementing peace

which came into force a year ago this month, has so far brought peace to Bosnia in a strictly negative sense: the country has been spared any more of the large-scale fighting which devastated so much of it, and uprooted so many of its 1995. But Bosnia remains divided into three territories controlled by mutually hostile

This is an unstable situation, as Nato implicitly recognised last week when it agreed that the present Ifor (Implementation Force) should be replaced by a 31,000-strong S-For (Stabilisation Force), which can remain in the country until mid-1998. But the change of name should not be taken to mean that the agreement has now been implemented and only needs to be stabilised. For the agreement's detailed provisions describe a very different outcome, in which there would be freedom of movement throughout Bosnia and most Bosnians would return to their original bomes, even where that meant living under the rule of a different ethnic group.

Delegates to the international peace implementation conference, which opens in London tomorrow, need to make up their minds how much of that programme they are still committed to, and then make sure that responsibility for carrying it out is clearly apportioned, among people with the authority and resources necessary to

Many will think, though few will officially say, that repatriation was always a pipedream and that coexistence between

know all about that, as do doc-

tors and other professionals

who risk actions for negligence.

profoundly disquieting about

the prospect of two pupils now

aged 17 sueing their former

schools for failing to deliver

them satisfactory GCSE results.

Both schools, according to the

youngsters' lawyers, had been

labelled as "failing". Ergo, the

lawyers argue, their pupils

might have been a case for this.

Schools that let down their

pupils were dealt with by the

local authorities which man-

aged them. A school which did

badly by its pupils in a local

authority which did badly by its

schools could continue for years

with little remedy. The odd

action for a failure of duty of

care might have had a revolu-

But that is no longer the case.

In the 1990s, schools are inde-

pendently inspected. Those found to be "failing" - and 200

have been so far - are required to produce an action plan. If it

proves unacceptable, or it in

turn fails, an educational hit

tionary effect.

should be compensated. A dozen years ago, there

But there remains something

The Dayton peace agreement, statelets is the only form of peace realistically attainable. Some such calculation was implied by the international community's unseemly willingness to ratify last September's election results, which consolidated the power of nationalist leaders in all three parts of Bosnia amid widespread fraud and intimidation. It was also implicit in the west's failure to insist on the arrest of people indicted by the war crimes tri-

bunal in The Hague. It is a very risky calculation, because it means leaving the Bosnian Moslems cooped up in a wedge of territory between entities controlled by their bitter enemies but containing many of their homes as well as the remains of their slaughtered relatives. Either those people, whose army is being armed and trained by the US, would sooner or later seek to regain lost territory by force, or their anger would spill over into terrorism, no doubt encouraged by other disaffected Moslem states such as Libya and Iran.

Some will argue Dayton could only be fully implemented under an international protectorate. But that is virtually what Bosnia has been for the past year, and will now remain for at least another 18 months.

The vast investment of troops money and prestige already made can only be justified if used to insist on implementation of the agreement, and to break the power of the warlords who seek to prevent that happening. Even if the full repatriation of displaced people is a utopian idea, freedom of trade between the constituent parts of Bosnia are essential to

Failing schools Nothing, it might be argued, squad can be put in. The school concentrates the mind like the is then either reconstituted or threat of being sued. Newspaclosed. Traumatic though this procedure is, the outcome from pers faced with the libel law

> this new emphasis on standards and quality should in the end be fewer failing schools. Yet it is the very openness o the new system - public disclosure often accompanied by national exposure - which appears to have provided the basis for the planned litigation. This cannot be in the public

interest. Limited public funds should not be diverted from put ting schools right rapidly for the majority into contentiously compensating a minority: not least when education - unlike skills to carry them out.

say, risky surgery - is not a one chance affair The other element which appears to have created this action is a recent decision by Royal Sun Alliance to settle for £30,000 rather than fight a case involving school bullying. If the insurer is not regretting that decision now, it should be - and it was good to see the kok and the countryside.

Gen Chavalit formed his cabinet via a traditional quota system whereby each of the six parties has one ministerial post for

High price of democracy

The new Thai government aims to dispel accusations of corruption with the promise of a new constitution, says Ted Bardacke

expensive business Thailand. According to the Thai Farmers Bank Research Centre, Thai politicians spent nearly \$1bn (£595m) in the latest election campaign which this week saw General Chavalit Yongchaiyudh sworn in as the

country's new prime minister. But the country does not appear to have got its money's worth. Amid widespread complaints about vote-buying and intimidation, Gen Chavalit's rural-based New Aspiration party scraped home as the largest party with 125 seats in Thailand's 393seat parliament, just ahead of the Democrats with 123 seats. As a result Gen Chavalit, a soldier turned politician with a history of indecisiveness, presides over an incoherent six-party coalition

with uncertain prospects. Thailand's much-vaunted democracy - it boasts one of the few fully democratic systems in east Asia - has still not produced a government that inspires confidence in its ability to maintain the country's increasingly fragile status as a "tiger" economy.

The previous administration of Mr Banharn Silpa-archa, much of which Gen Chavalit has inherited, was widely regarded as both corrupt and incompetent. "I wouldn't give most ministers jobs in my company," says Mr Thaksin Shinawatra, the former deputy prime minister and telecommunications tycoon who decided not to run in the last election. "They are in power to make money to stay in power to make

During Mr Banharn's 16-month tenure, Thailand had three finance ministers, two central bank governors, two heads of the Securities and Exchange Commission and two stock exchange presidents. He also created several ad-hoc advisory committees which interfered with the normal workings of the central bank, the finance ministry and the commerce ministry. Now the fear is that his success

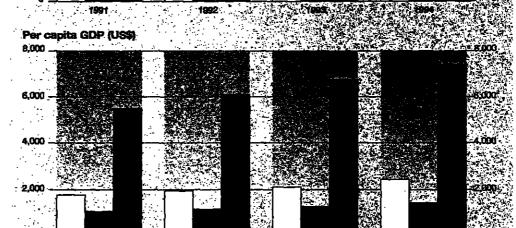
sor's administration will see its main task as retrieving the \$1bn spent on the campaign by milking the government budget and awarding contracts and concessions to political cronies. That raises the question of whether the kind of money-politics that duce governments capable of tackling serious policy issues.

Although the Democrat party makes a decent stab at represent ing modern democratic values and aspires to clean government parties whose purpose is the promotion of a clear policy programme remain rare in Asia. Often their concern is to service extensive business connections.

Having shown that it can oust a prime minister and still preserve the fabric of its democratic system. Thailand needs a government with firm policies and the

Its problems are not just imme diate - \$41hn in short-term foreign debt, a wide current account nayments deficit and a shrinking economic growth rate. It also faces the structural challenges of ungrading the skills of its workforce to cope with modern manufacturing, and reducing the large wealth disparities between Bang-





ing his campaign he had promised to do away with this system former banker, free rein over five key economic ministries.

Now Mr Amnuay, the new finance minister, will be isolated and surrounded by ministers chosen by former premier Gen Chatichai Choonhavan, a crucial coalition partner and leader of the Chart Pattana party.

Gen Chavalit says he remains firm in his determination to back Mr Amnuay against other ministers if necessary, but he needed to bring in Gen Chatichai so as to avoid presiding over exactly the same coalition of parties which supported Mr Banharn, a guaranteed public relations disaster. But Gen Chatichai came at a hefty price: control of several economic ministries, known as "A-grade" portfolios because of the amount of money and contracts under

their supervision. In the late 1980s Gen Chatichai presided over unprecedented levels of economic growth based largely on asset inflation and Japanese investment, until he was ousted in a coup and

every five MPs it controls. Dur- by a government investigation. coffins at funerals and securing now likely, Ms Pasuk says: "No and give Mr Amnuay Viravan, a strength to the votes of rural people, who account for about threequarters of the population and more than 96 per cent of the electorate. Together their parties won only two of the 37 parliamentary seats in Bangkok, where

40 per cent of Thailand's gross domestic product is concentrated. Of the 5,512 reports of election irregularities filed with Poll-Watch, the election monitoring group, Gen Chavalit's New Aspiration party was the top offender with 1.777 complaints; number two was Gen Chatichai's Chart Pattana party with 799. More than half of these complaints were for buying votes with cash. Rural people routinely sell their votes, but doling out cash

at election time is only part of the trick to getting elected in the provinces. Because That administration is highly centralised even garbage collection in rural villages is controlled from Bangkok by the Interior Ministry successful mural MPs must also act like local government representatives or patrons. They have to mediate in disputes, paying for

The incentive for most MPs to develop the national policy expertise that urban voters crave is

almost nil. "The middle class is certainly correct in saying that the champions of local interests may turn out to be villains at the national level," says Mr Anek Laothamatas, vice-rector of Thammasat University. "But the rural electorate is not selfish or irresponsible toward the public interest. Candidates who advance the prosperity of their villages are always viewed in a good light. Most money is expended between elections, maintaining established lovalties, not as a one-time

Perhaps this is why few urban Thais blame rural people for voting in bad governments. There is disappointment in Bangkok at the outcome of the recent election, but little outrage and few

Gen Chavalit's former position as army commander-in-chief will help keep the military at bay. More important, the frustration ocratic system that forged a tacit alliance between the armed forces and the urban middle class - and made a string of military coups possible in the 1980s - does not exist today.

Part of the credit should go to the opposition Democrat party. It has lost each of the last two elec-tions by a handful of seats but knows that encouraging public protests could easily provoke a military reaction.

In any case, political tensions have been eased by plans for a new constitution. Before he stepped down. Mr Banharn set in motion a process whereby a 99member constituent assembly will draw up a new constitution

within a year. Hopes are high that some of the proposals - separating the recutive branch from the legislature, proportional representa-tion, confirmation hearings for cabinet members, local powers to tax and spend - will result in better national government.

en Chavalit has promised to dissolve his government when this constitution is ready and call an election under new rules in about 18 months. "For a country with a history of tearing up constitutions, the process is refreshing," says Mr Ammar Siamwalla of the Thailand Development Research Institute, an independent think-tank. "Things are more open and there is far more public debate about substantive issues.

At the end of her recent book Thailand's Boom! Ms Pasuk Phongpaichit, Chulalongkorn University economist, sketches out a few scenarios for the next decade. The most pessimistic has Thailand going the way of Brazil in the 1970s, when a boom ended

in fast-rising inflation. To avoid this, she recommends heavy government investment in infrastructure and human resource development, fiscal incentives for high-tech export production, and forced savings. Also needed are measures to expand productivity in the agricultural sector and to introduce elected local governments.

Asked if the election outcome meant the Brazilian scenario was

Both Gen Chavalit and Gen funds from Bangkok to pave way. That's much too extreme." years, however the outlook is not particularly rosy. Thai economists are starting to predict medium-term annual economic growth in the 5 per cent to 6 per cent range, compared with about 8.5 per cent now. While that would be cheered in a fully industrialised economy, many That companies have borrowed and made investments on the assumption of growth of 10 per cent or even more. Thai politicians, accustomed to short-lived coalition governments, have looked for quick returns as well.

Weaning the private sector and the politicians from these expectations would be hard enough in a stable political environment in the midst of an attempt to reform the democratic process, it will be exceptionally difficult. Economic growth, says Ms Pasuk, "won't be very good, but we have to come to terms with that for two, three, maybe even five years". And, she warns, "the short-termists, who represent such a small portion of the whole economy but cause so much agitation, will not like it at

Cost temptation

flirtation with the idea of selling stationery to its corporate customers illustrates the temptation of turning a cost into a

The process starts when a company discovers how much of its costs lie in the corporate plumbing: fleet management, purchasing, data processing, premises management. Stage one in the cycle is to impose straightforward cost cuts.

Once the obvious cuts are past, entrepreneurialism leads to stage two: finding outside customers. This is the step Nat-West pondered: whether to allow its stationery buyers to sell their services elsewhere. Learning that its customers in the stationery business were not thrilled with the idea of competition from their bank. NatWest said no. Often enough, however, companies say yes.

This leads to computer departments that process other people's data, to van fleets that carry other companies' goods, to libraries that perform external contract research, and so on. Stage two often proves short-lived. The core competence of providing photocopying services to National Widget can prove difficult to transfer to the

global marketplace. Unless the

National Westminster's brief cost centre over-charges internal customers, it can rarely match the profitability of the company's main business. Yet its notional status as a profitcentre allows it to escape the full rigours of the cost squeeze Internal customers rebel, believing - not always correctly that they can obtain better service elsewhere.

other main schools insurer. Zur-

ich Municipal, state vesterday it

would defend the present cases

Royal Sun Alliance should do

the same. If the schools lose

the law may need to be looked

This leads on to stage three in which the whole activity is outsourced. The cost centre is floated off as a separate company, or transferred to a larger business that specialises in the field. This, more recent, trend has yet to reach full maturity. In at least some cases, however it is only partly successful. Gradually, an in-house facility re-establishes itself, to smooth the edges of the contractual relationship. In time, the cycle

starts again. Some lessons: first, a wellmanaged cost-centre is better than a badly managed one which claims to be a profit centre as well. Second, outsourcing works best if approached as a big strategic shift rather than a response to past failures of cost control. And third - NatWest. this means you - if you suspec your customers might object to you competing with them, they probably will.

BSERVE

Better late than never

 Another reminder from Theo Waigel, the German finance minister, that if economic and monetary union happens it will be on German terms. EU finance ministers in Brussels spent most of yesterday waiting for Waigel to arrive. Without him, they knew there was no chance of doing a deal on the German-backed budget stability

Waigel is an infrequent visitor to Brussels, preferring Bonn or his native Bavaria, and letting his hard-nosed deputy, Jürgen Stark, handle the minutiae. This time, however, Waigel had a good excuse for his tardinese he was attending the funeral in Munich of Hans "Johnny" Klein, the CSU politician who used to be Chancellor Kohl's spokesman. His late arrival in Brussels

may also have improved prospects for a compromise on the stability pact. For in Waigel's absence, Kenneth Clarke, the UK Chancellor, took centre-stage. Aware that a horde of London-based lobby correspondents had trailed him to Brussels, the fast-talking Clarke broke his usual laid-backed routine and gave two news conferences, in which he demonstrated a mind-numbing mastery of the Masstricht treaty

- which in the past he claimed never to have read - and clauses relating to the legal status of the

The British backs duly scribbled everything down, but looked to be suffering from a severe case of culture shock. Clarke clearly enjoyed giving an object lesson in how Britain can influence the Emu negotiations - rather than sitting on the sidelines as most Euro-sceptics seem to want.

House of cards To build "The House" - as

prime minister Torbjoern Jagland's new government grandly describes his aim of revamping Norway's infrastructure – a master builder in the form of Teric Roed-Larsen was first called in as planning minister.

He didn't last long. Last week, after a month as chief concrete mixer, Roed-Larsen resigned amid questions over earlier personal financial dealings. Step forward Bendik Russas. now promoted to the same role.

Even Norwegians have been

asking themselves who Rugaas might be. He was born in Kirkenes, about as far north you can go before reaching the North Pole. He has spent a distinguished career in libraries. ending up as Norway's national librarian. He has no known

political background, but did join the governing Labour Party on Wednesday last week - two days before he was appointed. And that's about it.

Of course his promoters have been rallying round to emphasise his intellectual. qualities, as well as his inter in information technology, both of which should fit him for overseeing long-term national planning.

But the omens are notwonderful. Ruggas has already been spotted on Norwegian TV using coloured crayons to draw a more literal version of the very

High-class fridges ■ At the same time as Alexander Lukashenko.

president of Belarus, was coming under fire at the Organisation of Security and Co-operation in Europe summit meeting in Lisbon vesterday for allegaily undermining democracy, a stirring hymn to his country was being circulated in the press centre

Journalists were fold not only that Belarus annually manufactures more tractors -100,000 - than any other European country, but also that the country's "cinematography" is marked for its traditional humanness and deep thought? While the republic's factories are point, however, is to change it

shoes a year, poets are writing masterpièces that few can match for sweetness, depth and annually produce 800,000 But there are deeper wonder is there more Slav

busily churming our 45m pairs of

European rationale and tradition in them?" We'll pass on that. The pipe of peace

E Football mad Italy was in iment yesterday over news of the sacking of AC Milan's coach Oscar Tabarez on Sunday night and his replacement by Arrigo Succini who is resigning as national team coach.

This might restore the fortunes of former premier Silvio Berhiscom's team, which last year was the top division. champion but is currently languishing in minth place But it certainly didn't impress the Vatican's daily newspaper, L'Osset vatore Romano, In last night's issue it scolded other. newspapers for giving the changeover too much space. calling it an "optum" that was distracting people from serious

political issues. As Karl Marx might bave said. icolimiters have only interpreted the world in various ways, the

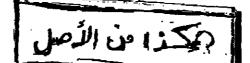
Financial Times

100 years ago

Report From The Reichstag The German Finance Ministra had a very favourable report to make vesterday on the state of the empire, and stated. 1896-97 would probably show a surplus of 24 750,000 marks of which, however, about nine millions would be absorbed by the supplementary estimates Good as the Minister's showing is, the Debate in the Chamber has opened rather. stormity, one of the Deputies. protesting strongly against the policy of naval expansion, adupted by the Covernment. We are likely to hear more of concluded, and it is not nolikely that the whole subject of colonial expansion will come up for discussion-

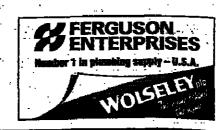
50 years ago

Angio-Italian Trade Talks Signor Mascia of the Italian Ministry of Poreign Affairs will lead the trade delegation which is leaving Rome for London on 6th December to begin trade discussions with the Board of Trade. Conversations are expected to deal with the possibility of increasing Italy's expans to Great Britain of fresh and dried fituit and vegetables;



FINANCIAL TIMES

Tuesday December 3 1996



Wall Street retreats at strong growth figures | Poland to

Surge in US building and manufacturing

By Gerard Baker

The US economy continues to grow robustly with overall manufacturing business conditions improving last month spending in October, according to reports published yesterday. The figures appeared to unsettle financial markets, as

investors interpreted them as evidence that the current stable pace of economic expansion may be accelerating. The Dow Jones Industrial

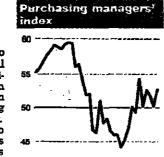
Average lost more than 38 points in morning trading, falling to 6,482, and bond prices also fell.

But while both reports indi-

cated faster growth than forecast by most economists, there was little evidence of increasing inflationary pressures that might choke off the expansion.

The monthly survey of eco-nomic conditions by the National Association of Purchasing Managers (NAPM) suggested manufacturing growth accelerated in November. The survey's principal indicator of business conditions rose to 52.7 from 50.2 in October, the seventh time in

By William Dawkins in Tokyo



the last eight months in which the index has been above the break-even figure of 50.

1994

The improvement was mainly the result of strong growth in new orders last month accompanied by continuing robust industrial production. Manufacturers reported an increase in output for the eighth consecutive month. The association's production index stood at 58.6 per cent in November, up from 56.6 per cent in October, and the highest figure since January 1995. But there were still no obvious signs of rising prices.

fell for the second month in succession. The index dropped to 45.9 against 47.1 in October, suggesting a slight acceleration in the rate of price decreases last month.

New export orders remained strong in spite of the dollar's strength and sluggish growth

Mr Ralph Kauffman, chairman of the NAPM's business survey committee, said the overall picture was one of continuing growth in manufacturing activity. He said purchasing managers were "somewhat more bullish" last month than

The sharp increase in construction spending in October came largely from a big increase in government building contracts, the report from the Commerce Department

Over-all construction expenditure rose by 1.8 per cent from a month earlier, the third consecutive increase and the

largest for seven months. The increase in public construction spending of 4.3 per cent far outstripped private sector expenditure growth of The survey's prices index just 0.9 per cent.

sell bank stakes worth \$1.5bn

The Polish government is planning to sell bank stakes worth a total of more than \$1.5bn next year, according to Mr Ryszard Pazura, deputy finance minister.

Mr Pazura also set out a new strategy for the privatisation in the first half of 1997 of Bank Handlowy, one of the country's largest and most reputa-ble financial institutions.

He said a 30 per cent stake would be placed with a strategic investor and up to 30 per cent sold on the Warsaw Stock Exchange. Another 30 per cent would be hauded to pension funds to be set up under the country's pension reforms.

The government also intends to sell shares in Warsaw's Powszechny Bank Kredytowy (PBK), and its residual holding in Bank Gdanski, privatised a

HSBC Investment Services which yesterday signed a contract to advise the government on the sale of PBK, puts its value at around 1.5bn zlotys (\$517m). Up to 65 per cent of the bank's equity is to be offered to a strategic investor while a further 15 per cent is to be floated in Warsaw later next year.

Meanwhile, National Bank of Poland, the central bank, is planning to conclude the sale of its wholly-owned Polish Investment Bank (PBI), as well as Prosper Bank and Lublinbased First Commercial Bank, in the first half of next year.

The government is proceeding with these sales in spite of the likelihood of strong opposition in the run-up to parliamentary elections next

The right wing, nationalist opposition, led by the Solidarity trade union is expected to ttack the former communist led government's privatisation policies for favouring both foreign investors and its own supporters to the detriment of the population at large.

Mr Krzysztof Kalicki another deputy finance minis ter, said yesterday that the government would not allow politics to interfere with its both foreign and domestic institutions would be bidding on an equal footing for the

Citibank and Chase Manhattan of the US as well as Bank of Tokyo have shown an interstake in PBK. They are expec-

the Polish Development Bank

THE LEX COLUMN North Sea saga

Even by the standards of recent North Sea deals, the \$1.2bn Saga Petroleum is paying to acquire Santa Fe from the Kuwait Petroleum Company looks frothy. By comparison with what relatively bullish analysts reckon Santa Fe is worth - \$700m-\$900m - Saga is paying a premium of the order of 50 per cent. Even assuming part of the gap can be explained away through over-caution on analysts' part, Saga is surely overpaying.

This would be more justifiable if the acquisition gave Saga an oppor-tunity to add much value. To be fair, there should be some cross fertilisation of expertise. But this hardly looks enough to justify a \$400m premium. In the bulk of Santa Fe's business, the opportunity to add value is nil because Santa Fe does not even operate its own platforms. Saga's decision to buy looks a classic case of a company keen to find any use for its cashflow other than handing it to

its shareholders. Nonetheless, confirmation of the deal will doubtless give a healthy further boost to the share prices of asmo and Enterprise Oil Just as important as Saga's price being unusually high is the fact that Santa Fe was also courted by several high-paying runners-up. Still, ambling on overpaying bidders is risky game. If the UK explorers' shares – which have risen sharply in the past year - do spike up on the news, it will be a good opportunity to take profits.

Asian markets

The roar of Asia's dragon and tiger equity markets has turned into a misow. Slower export growth encouraged by a stronger US dollar to which many Asian currencies are tied - combined with fiscal measures to rein in over-heated conomies have led to a comparatively subdued period for corporate earnings. Domestic investors have been feeling the pinch, while the US punters who drove these markets to stratospheric levels in 1993 have been having more fun at home. As a result, with the exception of Hong Kong and China, Asian markets have underperformed the US con-

siderably this year. beginning to ease across the continent, so earnings growth could be about to accelerate at a time when valuations have contracted. At pres-

is discernible in the 80 per cent rise in local share prices this year. This will drive trade flows within the region and investment in Hong Kong and Taiwan. A cyclical recovery in Japan will help, particularly in the more export-oriented economies such as Malaysia, where exports make up 85 per cent of gross domestic product. Furthermore, recovering US semiconductor demand will boost the struggling Singaporean and South Korean economies. When US interest rates rise, that could temper investor enthusiasm. But the strength of the recovery in China should ensure a prosperous new year for the markets most closely linked to

French conglomerates

Mr Ernest-Antoine Seilliere was on typically rumbustious form yesterday. But for all his preaching the virtues of conglomerates such as Compagnie Generale d'Industrie et de Participations, which he chairs, investors are unconvinced. Holding companies such as CGIP generally trade at big discounts; their very existence, the market is saying, destroys value. This need not be so. In an imma-

ture equity market such as France's, which lacks strong institutional investors, holding companies ought to be able to play a role in applying tough disciplines to subsidiaries and rationing capital. Moreover, such conglomerates tend to be plugged into the French political system, meaning they are often well placed to receive licences and government contracts. Indeed, the has been China, where looser credit Generale des Eaux - which is push-

cations and has just seen a change at the top - shows that investors are willing to back a conglomerate with a good story to tell.

wish bank in

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But there are snags. First, too often holding companies fail to control their associates, in which they frequently have only minority stakes. Second, political connections can be a two-edged sword making conglomerates susceptible to wheezes that please government witness CGIP's acquisition of 27 per cent of Valeo. All this suggests that investors should not worry about diversification per se, but whether top management cares about shareholders' interests.

UK mortgages

After a long period of playing second fiddle to borrowers, savers should finally be coming into their own. House prices are rising at around 8 per cent a year, and net mortgage lending is growing so rapidly that demand for funds could soon outstrip supply.

This is a far cry from most of the 1990s when lenders were virtually bribing new customers to borrow and financing their efforts through wafer-thin deposit rates. But judg ing by yesterday's announcement from Abbey National, savers will have to be patient a little while longer: Abbey will be charging borrowers 25 basis points more, while savers are being offered an average improvement of only 15 basis

Still, the trend should eventually move in savers' favour. Lenders will need to spend more time attracting fresh deposits and less time chasing new mortgage business. This will require more competitive deposit rates than the 4.4 per cent gross rate currently offered by building societies. But lenders should be able to sustain margins since the increased cost of funds will probably be offset by cuts in the fat discounts given to first-time

The full force of this shift is currently obscured by the stasis before the pending conversion to plc status by four large building societies. Once this is removed next year, movement of funds, currently curtailed because savers do not want to lose free shares, will be more fluid. Then the battle for the retail pound will be joined in earnest.

Racal, Page 25

The US and Japan yesterday Yet it received a mixed agreed details of a farreception in Okinawa, where left the island since. reaching plan to assuage local some local politicians argued Both governments believe opposition to US military bases that it ignored local people. American troops are still on the Japanese island of needed to project US force into

Okinawa, the biggest US security presence in east Asia. The accord stipulates that one fifth of the land occupied by the US military in Okinawa will be returned to local land-

owners within 12 years. It envisages moving a \$2bn, which will be borne by and Mr Fumio Kyuma, the the Japanese government. director-general of the defence However, the 28,000 marines agency.

will stay on the island. The deal is the fruit of more than a year's sensitive negotiations between the US and Japanese governments and conlocal government.

US and Japan sign accord

over Okinawa troop bases

Mr William Perry, the US defence secretary, said: "This agreement very significantly reduces the burden on the Okinawan people while at the same time preserves the vital

forces are there to perform." Mr Perry and Mr Walter 1,500-metre offshore airfield to to Japan, signed the accord in

> military outpost for the mainland dates back to 1945, when more than 100,000 islanders, a

sultations with Okinawa's third of the total, died in the worst land battle on Japanese territory. US troops have never

south-east Asia and thereby underpin security in a region riddled with territorial disputes, overshadowed by the military power of China and security mission which our worried by an unpredictable

marine helicopter base to a Mondale, the US ambassador long argued they have borne be built off the coast of the Tokyo with Mr Yukihiko US military presence in Japan island at an estimated cost of Ikeda, the foreign minister, since the end of the second

Okinawans' sensitivity to raped by three US servicemen their island being used as a last year, an incident that trig-

North Korea. Okinawan residents' have

Their demands intensified when a local schoolgirl was gered the biggest anti-US mili-

bank stock on offer.

ted to mount a challenge to a domestic group of investors led by the Kredyt Bank and Schroders, the UK invest-

Saga wins bid for North Sea oil company

Continued from Page 1

in new areas now being opened to exploration west of the Shetland Islands and off Saga's purchase of Santa Fe

will boost its oil production from 50,000 barrels a day to

Europe today

strong winds and rain over the

interspersed with a few breaks

pressure will promote settled

in the Aegean Sea will bring

Iberian peninsula, resulting in

Five-day forecast

France and Italy. A ridge of high

torrential rain to western Turkey.

in six producing oil fields, including Miller, Alba and Gryphon. It also has a 9 per oped in the UK.

cent interest in Britannia, the largest gas field being devel-Santa Fe's exploration portfolio includes interests in 45 along the Atlantic margin.

blocks on the Irish continental shelf. It is the second Norwegian company to make a UK North Sea acquisition, driven in large part by the desire to build up a presence in new deep water exploration areas

FT WEATHER GUIDE An active low pressure system will Benelux and northern France, in its wake, cloud and showers will be especially in southern England. High conditions with plenty of sun on the Iberian peninsula and in southern pressure will promote dry conditions with sunny spells over the northern Balkans and the eastern Alps. A low Low pressure systems will cross the rain will be along the Cote d'Azur

and in northern Spain. Low pressure in Turkey will gradually dissipate and will be followed by drier conditions in south-east Europe. More settled conditions will develop over central Europe owing to high pressure. **TODAY'S TEMPERATURES**

Caracas Cardiff Casabla Chicago Calogne Dakar Dallas Delhi Dubei Dublin Dublin Dublin We wish you a pleasant flight. Lufthansa

tair 13
fair 17
sun 18
rain 7
rain 7
rain 214
tair 24
shower 20
fair -1
cloudy 3
cloudy 3
cloudy 3
tair -1
slear 25
sun 13
tair 25
sun 15
thurid 2
rain 10
fair 5
fair 5 Frankfurt
Geneva
Geneva
Geneva
Geneva
Glasgow
Hamburg
Helsjinki
Hong Kong
Honoluku
Issanbud
Jakarta
Jersey
Karachi
Kuwait
L. Angeles
Las Palmas
Lima
Lisbon
London
Lux.bourg Manile Melbourne Medico Ci Miami Milam Moscow Munich Narobi Narobi Nassau New York Nice Nicosla Osio Paris Perth Prague

PUBMASTER LIMITED

£171,000,000 Acquisition from Brent Walker plc

Transaction originated and arranged by NatWest Ventures

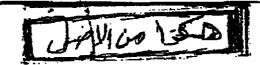
Equity co-led and underwritten by NatWest Ventures Prudential Venture Managers

Senior debt and working capital facilities co-arranged and underwritten by

HSBC Investment Bank Bank of Scotland



NATWEST VENTURES



经营销的工程对关的 医阿克耳氏试验检检验检验检验检验



FINANCIAL TIMES COMPANIES & MARKETS

BRITISH VITA PLC OTHE FINANCIAL TIMES LIMITED 1996

Tuesday December 3 1996

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IN BRIEF

Spanish bank in telecoms switch

Banco Santander dealt a blow to next year's start-up of Spain's second telecommunications operator. The country's biggest banking group had been widely expected to back the second operator, but revealed it had acquired shares in Telefónica, the existing telecoms company.

Degussa rises on bright forecast Degussa, the German chemical and metals group, surprised the market with an upbeat earnings statement and forecasts of a substantial increase in sales in its European business. The shares gained 3.9 per cent to close at DM663 in Frankfort. Pre-tax profits rose 2 per cent to DM413m (\$269m) in the year to September 30.

Macquarie Bank rises to A\$46m midway Macquarie Bank, the Australian investment bank, has announced an interim after-tax profit of A\$46m (US\$37.5m), compared with A\$37.9m a year earlier. The results follow the sale last week by the UK's Hill Samuel of its shareholding in the bank to Brunei Investment Agency.

Talk of US bank mergers grows louder US commercial banks are ready for another round of consolidation, say Wall Street analysts. Last week's \$1.9bn acquisition by the Netherlands' ABN Amro of Michigan-based Standard Federal and news that Mr Eugene Ludwig, the comptroller of the currency, will make it easier for banks to diversify into non-banking activities have raised interest in banking mergers.

Chinese B indices reach 1996 highs In China, the Shenzhen and Shanghai B indices, which are restricted to foreign investors. reached 1996 closing highs amid hopes that Beijing would lift the shareholding restrictions. The Shenzhen B index jumped 10.5 per cent to a 1996 closing high of 157.68, representing a rise of 78 per cent since November 14. Shanghai's B index gained 2.693 to 56.114. Page 40

6, 20 Japanese N'I Oil Co

Companies in this issue

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Agco	24	
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Aslan Bank	23	
381		LG Group
BCH	20	Lane Crawford
3T	2. 20	Livepol
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South & Service		Macquarle Ba
BankAmerica	1	
Banques Populaires	21	Makhteshim
Barrick Gold	30	Mempower
Sechtel Enterprises	8	Mercury Asset
Bristol-Myers Squibb	24	Mitsubishi
CEL	24	NTT
Canadian Airlines	24	Oll Search
	24	Optare
Carrefour		PDCP
Ceylinco	10	Pan Canadian
Chevron	1	
Citra	24	Penzalim
Clal	26	Paribas
Coestal Corp	6	Pasteur Mérie
Cointel	24	Premier Oil
Comerci	24	Proton
	30	Recal Electron
Cominco		Red Earth
Conoco	1	Rembrandt
Crédit Lyonnais	22	Retevisión
Crédit du Nord	21	
Deswoo	6	Richemont
Denone .	19	Rio Algom
Degussa	21	Satra Republik
Deutsche Telekom	20	Şaga Patroleu
		Saint Louis
Discovery Petroleum	25	Samsung Elec
Dow Coming	1	Santa Fe Expl
DuPont	1	Schuler
ews	10	Scottish & Ne
Eastbay	24	Skandla
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Market Statistics

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http://www.FT.com

Chief price changes yesterday

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Rices	39 +	3%		540	+	40
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Centernial Tec	39% +		Murgio Mari	3700	_	130
Digital Equip			Micegae Scota			4
Decoment in	24 +	149	History Motor	798	_	43
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Hey & Roberton	112 +		Gunco Group	9.95		0.45
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Investment fund pays \$440m for Supermercados Norte supermarket | Swedish

Exxel buys Argentine chain

By David Pilling In Buenos Aires

Exxel Group, the international investment fund, yesterday paid \$440m to buy Supermercados Norte, Argentina's second largest supermarket chain by

The purchase, one of the largest of a private company in Argentine history, highlights the growing interest of investors in Argentina's expanding supermarket sector.

Exxel, a leverage buyout executive, will within weeks performers on the Buenos

UK fund

manager

to team up

with Safra

By William Hall in Zurich and

Mr Edmond Safra, one of the

world's most secretive bank-

ers, has strengthened his posi-

tion in the international fund

management business by

teaming up with Mercury

Asset Management, the UK's leading independent fund man-

MAM is selling its Zurich

private bank to Mr Safra's

group for SFr250m (\$192m) and

has been appointed to manage

a significant pool of assets for

Safra clients in the global equity and bond markets.

Safra Republic Holdings, the

quoted arm of Mr Safra's Euro-

pean private banking empire, said its main Swiss subsidiary,

Republic National Bank of

New York (Suisse), had agreed

to buy Mercury Bank, a small Zurich private bank which has

been owned by MAM since

net worth of SFr118.2m. RNB

Suisse is paying roughly dou-

ble the book value for a bank

that made pre-tax profits of

SFr19.6m in its last financial

year and has estimated funds

under management of about

SFr3.7bn. The acquisition will boost RNB Suisse's funds

under management to

The acquisition comes less

than six months after RNB

Suisse paid about SFr200m for

private bank, and is another

sign of Mr Safra's intention to

expand his fund management

business - an area where Safra Republic is weaker than

some of its rivals. Mr Safra,

chairman of RNB Sulsse, said

he was pleased to establish a

"strong business partnership"

most private bankers in Swit-

zerland, is based in Geneva

RNB Suisse's position in Zurich, where it has been under-represented. The name Mer-

the Zurich business will be folded into RNB Suisse's new

Zurich offices which will open

MAM said the sale of its

Swiss private bank reflected

its strategy of concentrating

on its core expertise of invest-

ment management. "Through

out the sale discussions we

have been anxious to ensure

that the best interests of Mer-

cury Bank's clients are safe-

guarded," said Mr Hugh Stev-

enson, chairman of MAM. "I

firmly believe that this has

MAM is thought to be exam-

ining the possibility of return-

ing approximately £100m to its

shareholders, after the deal,

through a buyback of its own

shares or through an improved

dividend payment. Analysts

expect MAM to make a deci-

sion early next year, once it

has studied the implication of

new UK tax rules which have

made share buybacks less

MAM's cash pile to approxi-

mately £250m, of which around

£100m is available to return to

shareholders. One analyst

said: "The company has told

us that it is keen to make a

fund management acquisition,

but I doubt they will find any-

MAM will maintain a repre-

sentative office in Zurich

through which it markets its

Swiss-registered muhial funds.

The Mercury deal takes

attractive for some funds.

in the New Year.

been achieved."

Mr Safra, in common with

Banque Unigestion, a Geneva

about\$25bn.

with MAM.

William Lewis in London

Given the buoyancy of the Buenos Aires stock market and the apparent investor appetite for Argentine supermarket chains, Exxel said it was also planning a public offering of shares.

Earlier this year, the locally owned supermarket chain Disco went public with a domestic and international share offering. Another supermarket group, Importadora y group headed by Mr Juan Exportadora de la Patagonia, Navarro, a former Citibank has been among the top

issue corporate bonds to cover Aires exchange this year. tinue to be "aggressive".

part of the cost of the transac
Mr Navarro said the group Norte, which has a planned to invest \$350m to expand Norte over the next a market worth more than five years. Two thirds of the expansion would take place in the interior of the country where supermarkets are less common than in the canital Expansion plans would mean

recruiting 8,000 staff. Mr Alberto Guil, Norte president and founder, will con-tinue as head of the supermarket chain. "The alliance with the Exxel Group will allow us to expand rapidly and sustainably," he said yesterday. Expansion plans would con-

Norte, which has annual sales of an estimated \$1.2bn in Argentina, leaving only 37 per a market worth more than cent for the traditional corner \$7bn, has 25 stores concentrated in Buenos Aires and its surroundings. Carrefour of corner shops accounted for 58 France has the biggest market per cent of food sales. share with \$2.1bn in sales. while Jumbo of Chile and local groups Coto, Disco and Tia are

the other main competitors. Wal-Mart also entered the fray last year, setting up four stores in the capital. It plans to invest \$100m to open four more outlets outside Buenos Aires.

Supermarkets and self-

service stores now account for 63 per cent of food sales in shops, according to the Nielsen consultancy. A decade ago.

Exxel, founded by Mr Navarro in 1991, has invested a total of \$980m in 18 Argentine companies. In the past year it has bought a controlling stake in Argencard, the licensee for MasterCard in Argentina and Uruguay, as well as Edesa and Edelar, the electric utility companies of the northern prov-

Mr Erik Asbrink, Sweden's finance minister, yesterday renewed his attack on the board of Stadshypotek, the mortgage bank, for agreeing a

minister

attacks

merger

By Hugh Camegy

bank over

His comments came as the deadline passed for bids in an auction of the state's 34 per cent share in Stadshypotek "It is more about rigging the

merger proposal from the insurer Skandia.

business in the interest of a minority of people in the prospective management who are organising jobs for themselves," Mr Asbrink said of Stadshypotek's acceptance of the Skandia deal, announced last week without his prior approval.

His remarks added further acrimony to the most controversial takeover attempt in Sweden since Volvo bowed to shareholder and management pressure three years ago and scrapped a planned merger with France's Renault.

Skandia, Sweden's biggest insurance group, effectively sought to pre-empt the government's plans to auction its stake in Stadshypotek by winning the mortgage bank's agreement to merge. The deal would create the Nordic region's biggest financial services group with assets of SKr500bn (\$75.5bn) and a market value of SKr45hn.

But Mr Asbrink was forlous. He declared he had no confidence in the Stadshypotek board and said the government would go ahead with the auction of its share - currently carrying a market value of about SKr8bn. The auction is being conducted by Merrill Lynch, the US investment

The finance ministry said "a made by Swedish and foreign institutions by the deadline yesterday for preliminary offers. Mr Asbrink said: "Our primary goal is to get the best price possible and it is impossible to know if we will get that from Skandia before we have seen all the bids."

Until the Skandia move, Sweden's big banks were seen as the likeliest candidates to swallow Stadshypotek. It was not clear yesterday which of them, if any, had proceeded



Richemont's managing director Johann Rupert said diluting its interest in pay-TV did not reflect lost enthusiasm for the industry

Tobacco boosts Richemont profits

owner of the Rothmans tobacco and Vendome luxury goods businesses, increased its first-half operating profits by 21 per cent to £453.5m (\$757m) after a strong performance by the group's tobacco business. Rothmans international, the

vehicle for Richemont's tobacco interests and its biggest part, reported a 52 per cent rise in operating profits to £401.1m.

However, after adjusting the figures for the merger of Rothmans international with the tobacco businesses of the Rembrandt Group last January. there was a 12.3 per cent rise in underlying tobacco profits. The steady growth in Riche-

mont's tobacco business contrasts with a marginally lower contribution of £110.4m from

results last week. In addition, and, instead of net interest cent to net asset value. the operating losses on the income of 221.1m last year, the oup's media interests rose by £20.1m to £35m and NAR Group, Richemont's direct marketing operation, also reported higher losses.

The latest half-year figures are complicated by the change in the structure of the company following the enlargement of the group's tobacco business and the heavy losses on the media operations which are in a start-up phase. In the last year and a half

Richemont has paid £1.6bn to buy out the minority of Rothmans International and then merged its tobacco interests with the South African tobacco interests of the familycontrolled Rembrandt Group.

Richemont owns two-thirds of the enlarged group but the cost of buying out the minority of Rothmans International has

group had a net investment

half year. The share of profit attributable to minority interests. after adjusting for the changes, rose by 52.7 per cent to £147.4m. As a result net attributable earnings fell 6 per cent to £148.3m and earnings per share fell a similar amount to £24.96.

Richemont shares gained SFr30 to SFr1,955 yesterday. Some analysts believe that the industry. company is trading at a discount of as much as 15 per

expense of £127m in the latest pay-TV company, agreed to merge NetHold's loss-making European operations with those of France's profitable Canal Plus, creating one of the world's largest pay TV networks with 8.5m subscribers. Mr Johann Rupert, Richemont's managing director, said

In September, Richemont

and its partner in NetHold, a

yesterday that the dilution of its interest in the pay-TV business did not reflect any loss of enthusiasm for the

Rembrandt profits, Page 20 with a bid.

the Vendome luxury goods business, which reported its ings from £240.1m to £698.6m **Danone to control** and the acquisition of Mercury Bank is intended to strengthen frozen food group cury Bank will disappear and in \$550m deal

By David Buchan in Paris

Danone, the French foods group, is to pay FFr2.9bn (\$550m) to Saint Louis, the sugar and paper group, for the 34.5 per cent of the Panzalim prepared foods company which it did not already own.

Danone said total control of Panzalim, which makes pasta and ready-to-serve dishes. would consolidate its position in this "fast-moving" area of frozen foods where sales have risen 5 per cent this year in France.

It forecast Panzalim would generate a "cash surplus" of FFr800m on sales of FFr8.4bn

Danone, whose main speciality is in fresh foods and dairy products, has used Panzalim to spearhead its entry into the highly fragmented ready-toserve sector in France. Panzalim has seen its chilled

ready-to-serve dishes, under the "Marie" trademark, grow by 16 per cent this year, while it has also developed a variety of canned specialities of French, Italian and other eththing at the price they want to | nic dishes.

Saint Louis has long signalled its desire to get out of Panzalim, a joint venture which its late chairman Mr Bernard Dumon, helped create MAM expects to make an a few months before his death profit of SFR57m on the sale. In an air crash in early 1995.

Under its new head. Mr Daniel Melin, Saint Louis had indicontinue in foodstuffs, such as sugar, as well as its 40 per cent in the Ario Wiggins Appleton paper business, it wished to get out of mass marketing of

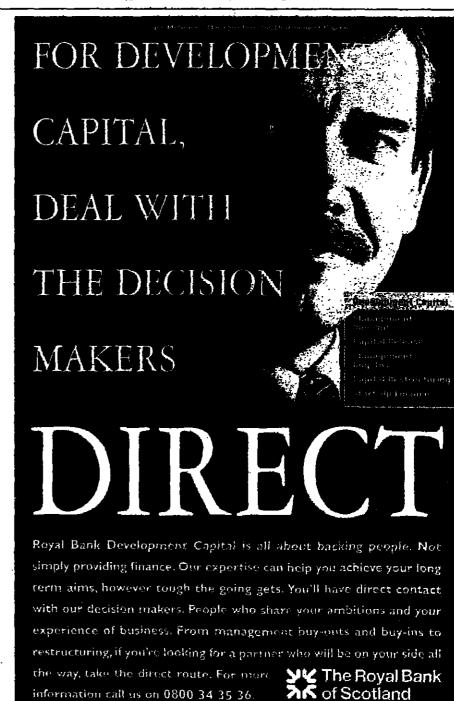
At the time that Danone's Panzani division was merced with Saint Louis's Euralim to form Panzalim in 1994, Saint Louis acquired a "put" to sell in the joint venture.

Saint Louis has had the right to exercise the "put" at a minimum price of FFr2.6bn since last March, but has evidently used the last six months to negotiate a better price with Danone.

In a similar move. Saint Louis sold its loss-making mushroom division. Royal Champignon, to Champi-Jandou in September.

The sale of these assets will help Saint Louis fund the acquisition by its Générale Sucrière subsidiary of several sugar refineries, as part of a general share-out of the Compagnie Française de Sucrerie, sold earlier this year by Compagnie de Navigation Mixte.

Other parts of this sugar business were bought by Erldania Béghin-Say and several agricultural co-operatives.



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EUROPEAN NEWS DIGEST

Telekom greenshoe

The size of the Deutsche Telekom share issue, Germany's

biggest, was increased yesterday as the over-allotment

facility to meet extra demand and smooth out price

Goldman Sachs - allocated a further 90m shares, bringing

The initial share price was fixed at DM28.50 two weeks

Andrew Fisher, Frankfurt

ago. Yesterday, the shares closed at DM33.18, down 27

the greenshoe well before the end-year expiry date showed demand was still buoyant. The 90m shares will go

pfennigs. Banking sources said the decision to exercise

the total sold to 690m. Including 23m shares taken up by

fluctuations was exercised in full. The three global

employees, the issue has raised DM20bn (\$13bn).

co-ordinators - Deutsche Bank, Dresdner Bank and

exercised in full

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COMPANIES AND FINANCE: EUROPE

Santander fails to back second telecoms group

Banco Santander yesterday dealt a psychological blow to the start-up of Spain's sec- It had planned to have Sanond telephone operator. Spain's biggest banking group had been widely expected to back the second fixed-line company, but yesterday it revealed it had acquired shares in Telefónica, the existing telecoms

capital behind the second is unlikely to be part of a Sprint, the US operator. operator, which will begin to provide a rival telephone service to Telefônica next year. tander, together with Banco Central Hispano (BCH), as the main financial partners of Retevision, the stateowned TV signals transmit-

The investment switch by Santander means that British Telecommunications, the The Madrid government is bank's partner in Spain in a the alliance of France Télé-

consortium to bid for Retevistake in the company. That Telefónica.

Endesa, the statecontrolled electricity generator, is expected to join BCH in a consortium to bid for Retevisión. Analysts expect the front-running technological parter to be Global One, to comply with the EU's anxious to have domestic data transmission business, com, Deutsche Telekom and

Retevisión's assets are sión when the state sells its worth Pta64bn (\$494m), a sum which pales against disposal is scheduled for Telefonica's current market after the privatisation of value of Pta2,600bn. The government, advised by Lehman Brothers, plans to invite bids for between 60 per cent and 80 per cent of the company in March next year. In 1998, the government intends to liberalise the telecoms sector

open market directives.

Santander denied market

through market purchases over the past two months. Such an investment would have bought Santander some 3 per cent of the telecoms group at present market prices, and placed it alongside rival domestic banks Bilbao Vizcaya, Argentaria and La Caixa, the Barcelonabased savings bank, as a core shareholder in the dominant telecoms group.

about Pta100bn in Telefónica

"We have been buying on Retevision.

rumours that it had invested Telefonica shares modestly and we have no interest in being a core investor because that is not a concept we like." Santander said.

The policy of taking only a trading position when buying equity, and of shying away from stable investments in industrial assets lies behind Santander's decision to walk away from hacking the second telecoms operator. The bank said it had "gone somewhat cold"

RWE eyes E-Plus stake

RWE, the German energy and telecommunications group, is willing to pay between DM2.5bn and DM3bn (\$1.63bn-\$1.95bn) for Thyssen's 30 per cent stake in E-Plus, Germany's third-largest mobile telecommunications network. Sources close to RWE said yesterday the two companies had started top-level talks, and no announcement was to be expected for some time.

However, Thyssen yesterday said: "We have no offer and we are not selling," and industry analysis are sceptical about RWE's chances of clinching Thyssen's stake.

Wolfgang Minchan, Frankfi Wolfgang Münchau, Frankfuri

ABB, Volvo in joint venture

ABB, the Swiss-Swedish industrial group, has signed a preliminary agreement to form a joint venture company with Volvo, the Swedish carmaker, to supply automation equipment for automotive body assembly shops and press lines. The new company would include Volvo businesses for assembly-line engineering, press automation and lightweight welding guns. It would also include Volvo unit Olofstroem Automation's operations in Toronto,

R-P plans Aids vaccine test

Pasteur Mérieux Connaught, the vaccines arm of France's Rhône-Poulenc, the French chemicals conglomerate. expects to move into Phase III efficacy trials for a vaccine against Aids before the end of the century. The company, which is devoting 20 per cent of its research budget to Aids, said it aimed to produce several candidate vaccines. to be tested in trials starting in 1998. It said its strategy was based on the combined use of a number of immunogens. Professor Alf Lindberg, vice-president of research, said people would "most probably" need to take several doses of the eventual vaccine. Dovid Owen, Paris

Koor agrochemicals purchase

Makhteshim and Agan, the world's leading producer of generic agrochemicals and part of Koor, Israel's industrial holding group, yesterday paid \$19.8m for a 83 per cent stake in Defenpar Participacoes, manufacturer of crop protection chemicals. The acquisition was part of Koor's strategy of tapping into expanding markets in Latin Judy Demosey, Jerusalem

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@fl.com.



Three former senior executives of the Lucernebased ISL, one of the world's leading sports marketing groups, have set up a new company in direct competi-tion with their former employers.

The company, Prisma Sports and Media, will have headquarters in Zug, Switzerland, and offices in London. It has been formed by Mr Peter Sprogis, Mr Stephen Dixon, and Mr Tom Hipkins, who were key figures earlier this year in ISL's successful SFr2.8bn (\$2.15bn) bid with the German media group Kirch for television would aim to win TV-led rights outside the US to the broadcasting and marketing 2002 and 2006 World Cups.

to announce details of its world football's governing plans and structure. How- body responsible for the ever, Mr Sprogis, the new staging of the World Cup.

tor responsible for TV rights, indicated his determination to play an aggressive role in the increasingly competitive sports-business environ-

"Although we have no alliances with any major broadcaster at the moment, we hope to form many as our company evolves. Anyone who is big in sport broadcasting is a potential part-

ner," said Mr Sprogis. He denied speculation that a period of internal manage-Prisma was already involved in separate negotiations with doch's News Corporation. But he said his company packages similar to those he The new company has yet had helped secure with Fifa,

that drive major broadcasters these days - football and movies. Sponsor-driven deals in sport belong to the past." Mr Sprogis said.

The three former executives formally confirmed their resignation last Thursday, citing "major philosophical differences" with ISL's board of management and the company's business direction. The resignations followed

ment crisis caused by the loss at the beginning of the Kirch and Mr Rupert Mur- year of ISL's lucrative account with the International Olympic Committee. The loss was blamed by some senior executives on department. the business strategy pursued by the ISL management

The dispute deepened this summer, when the compa- agement structure which it was a "realistic alterna- ing rights business".



Major player. Prisma hopes to form alliances with leading sports broadcasters

ny's board confirmed the had involved inadequate tive" for future contracts. appointment of Mr Glen Kir- consultation. Mr Kirton was responsible for ISL's football

Some senior executives appointment formed part of a new corporate and man- that Prisma had to prove

ton, head organiser of the due to take up his new Euro 96 football champion- appointment yesterday and ship, as vice-president will be in charge of ISL's marketing contract for the World Cup in France in 1998.

Mr Keith Cooper, a spokescomplained that Mr Kirton's man for Fifa, ISL's main client, said at the weekend

"Fifa's existing contract is with ISL, not with the individuals who negotiated it company," Mr Cooper said. ISL last week said it had created a new corporate and

management structure to ing TV, media, and market-

Disposals and weak rand bolster Rembrandt results

By Mark Ashurst in Johannesburg

weaker rand helped Rembrandt, the South African tobacco, mining and industrial group, to a sharp improvement at the halfway stage.

Income from tobacco interests was 37 per cent higher for the six months to September 30, at R492m (\$106.8m), following the exchange of South African tobacco interests for a one-third stake in Luxembourg-based Rothmans Interna-

tional Holdings last year. Earnings per share rose 50 per cent from 129 cents to 193 cents,

buoyed by an exceptional R125m gain on the disposal of financial investments and the sale of hardwood timber interests by subsidiary HL&H. Earnings for the previous period, when restated on a comparable basis, were 175 cents a share before exceptional items. The interim dividend rose from 24.5

Analysts said the results were at

the upper end of expectations. The shares closed virtually unchanged at R41.30, a discount of about 16 per cent to the group's net asset value. Mr Rey Wlum, analyst at BoE NatWest in Johannesburg, said the discount, which had narrowed from 24 per cent a month

Rembrandt is 51 per cent-owned by an investment company controlled by its founders, the Rupert family. The improvement reflected the benefits of restructuring the

ago, was commendable

favour Rembrandt over its international arm. Richemont, in the short

Sales of South African tobacco products made up about 26 per cent of turnover at Rothmans International Holdings, but contributed a third of Rembrandt's imbalance was likely to remain until the rand stabilised, said Mr

The average value of the rand

tobacco interests, which would against sterling was R6.84 during the six months. It had fallen to R7.10 by the end of the period, and is currently trading at about R7.66.

Turnover, which was not comparable, fell from R4.6bn to R2.9bn. Tobacco interests contributed 54 per cent of net income, while a strong performance at Gencor rand-denominated earnings. This lifted income from mining interests from R133m to R177m, or 19 per cent of the total. Industrial interests contributed R50m, or 5.5 per cent, from 7 per cent previously.

This announcement appears as a matter of record only.

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November 1996

T-Mobil

(DeTeMobil Deutsche Telekom MobilNet GmbH)

a wholly-owned subsidiary of

Deutsche Telekom AG

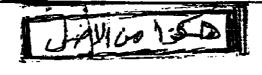
has acquired an indirect strategic equity interest in

American PCS, L.P.

operator of a wireless personal communications system in the Washington D.C. / Baltimore area.

Salomon Brothers acted as financial advisor to T-Mobil and assisted in the negotiations.

Salomon Brothers



COMPANIES AND FINANCE: EUROPE

Fresenius finds prescription for long-term health

German medical products group's US acquisition this year has made it world leader in kidney dialysis services

🐧 erd Krick is sitting on two of the hottest jobs in European industry. First, he is chairman of Fresenius, the German health products business that in the past five years has been one of the continent's fastest expanding companies.

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Second, he heads up Fresenius subsidiary Fresenius Medical Care, the world's largest supplier of kidney dialysis services. His admirers. job is to knit the operations on both sides of the Atlantic to form a vertically integrated group providing dialysis equipment and

services. Fresenius's growth has been phenomenal. Since 1992, net income has more than trebled, while its share price has increased from around DM35 to DM305 yesterday - outperforming the DAX stock market index by

Earlier this year, it took a giant leap when it paid \$2.3bn for a majority stake in National Medical Care, a US kidney dialysis company formerly owned by W. R. Grace, the US special-

ity chemicals group. Together with Fresenius's existing dialysis operations, the acquisition makes Fresenius Medical Care the international leader in this field with some 600 treatment centres taking care of more than 50,000 patients. Fresenius's other operations include pharmaceuticals.

From the beginning of October, Fresenius Medical Care has operated as a stand-alone business, with the parent company owning 50.3 per cent and the rest of the shares traded on the New York and Frankfurt

stock exchanges. Fresenius's earnings record - its net income rose from DM24.1m in 1992 to DM91.2m (\$59.3m) in 1995 has given it a queue of

"From what they've done over the past five years, and where we expect them to be in five years' time. Fresenius is one of the most promising growth stocks in Europe, says Mr Alex Magona, a German specialist at the London office of Robert Fleming, the UK merchant bank.

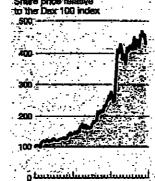
One of the reasons it may four-fifths of Fresenius's prove able to sustain such growth is its internationalis-

Consolidated annual sales

of Fresenius - including the new acquisition - came to DM5.1bn last year on a pro-forma basis. Of this total, just 17 per cent came from Germany, with nearly twothirds of the revenues from the US - mostly from the dialysis operations from the W. R. Grace purchase. Prior to the US acquisition, Fresenius's annual sales stood at DM2.2bn, a figure which had shown steady growth since the DM1.2bn registered

Mr Krick, a mechanical engineer who has worked for Fresenius since 1975 and because of improved who has been chairman healthcare standards, partic-

Dashing for growth Share price relative



since 1992, plans to keep

expanding by developing the

kidney dialysis operations.

These account for roughly

is target for this

business as expand sales by 15

per cent a year in the near

term, both through opening

new treatment centres, par-

ticularly in Europe and east

Asia, and "maximising the

efficiency" of existing ones.

.fast: the number of people

worldwide who receive

kidney dialysis treatment -

now put at 700,000 - is

growing by about 9 per cent

a year. This is attributed to a

mixture of better diagnostic

methods and the tendency

for people with kidney

disorders to live longer

That market is growing

		1995	1996a*	1997e*	1998e*
٠.٠	Pro his samings, Dilin .	(825)	253.5	637.B	655.5
	Tax rate, %		40.8		
	Met profit, Chica	912	1500	344.0	4728
	EPS DVFA, DM	5.2	7.6	12.6	16.2
,	Confident/share, DM	-132	803	38.7	45.5
	Dividend (ord/pret), DM				
		18.8	865	214	1 1875
	Div. yield** %		0.8	1.2	1.6
	Red affer glode?	285	38.5	538	O D

Publicly-run dialysis centres - which treat people with renal disorders up to three times a week to clear waste matter from their bodies that would normally be done by the kidneys - will, Mr Krick thinks, gradually give way

"This is what we have seen in the US, and I think it of the business, which will is safe to assume the same trend will be apparent elsewhere," he says.

to private operations such as

the ones offered by his

Of Fresenius Medical Care's revenues, roughly 40 per cent comes from sales of products such as special pharmaceuticals and disposable dialysis devices (or "filters") and other accessories that are an treatment. The rest is from tional operations and

ularly in the developing the "service" aspects of the

Mr Krick reckons the company is in a good position to achieve good profits growth through integrating the product side of the business which includes the develcoment of new or improved dialysis machinery - with the service side.

"This integrated approach means we can take all the margins between the 'product' and the 'provider' ends make us unbeatable," says

he second big part of Mr Krick's strategy is to continue with the Fresenius culture - which applies to other parts of the business as well as dialysis care - based around "leveraging" German technology essential part of the dialysis into the company's interna-

keeping individual business

units small and tightly

On the first point, of the

company's total 35,000

employees, only 4,100 are in

Germany where they are

mainly involved with

technical, research and mar-

keting jobs. Most of the ser-

vice and production func-

tions devolved to the

company's treatment centres

and its 33 worldwide plants,

which are spread across the

developments [for future

business applications] will

come from Germany. This

will continue to be the tech-

high wage costs, it will be

increasingly uneconomic for

Germany to focus on

production, while concen-

nical centre for the group,"

says Mr Krick.

"Ninety per cent of the

globe.

Germany alive", Mr Krick A key part of Fresenius's growth record has been "small company" approach,

one way to keep business in

says Mr Krick. "In the old Fresenius [prior to the National Medical Care acquisition) we split the company into 17 business units with between 100 and 500 people in each one. In the enlarged group we will be keeping the same philosophy.

Part of this strategy rests on a creed which Mr Krick calls "nothing is free". The different business units all buy and sell from each other goods and services according to carefully worked-out con-

or instance, the company's 10-strong legal department. based at the Fresenius headquarters near Frankfurt, only works for specific divisions on legal matters if it is approached with a definite proposal setting out how much the division is going to pay. The same goes for the electronic data processing

Mr Krick thinks this way of working keeps staff on their toes and more focused on their jobs within the company.

"To do things this way you Because of Germany's are all the time thinking about the costs and whether what you are doing is neces-' he says.

Peter Marsh

Discussions on French bank stake suspended

By Andrew Jack in Paris

Discussions over the sale of control by the Paribas group of Credit du Nord, the retail banking network, have been suspended, it emerged

yesterday. Banques Populaires, the mutualist French banking network, had been holding talks over recent months to buy Crédit du Nord from Paribas, the financial group. Paribas also controls Banque Paribas, the merchant bank, Compagnie Bancaire, the specialist bank, and Paribas Affaires Industrielles, a portfolio of invest-

ments. The talks were expected to lead to the sale of a 51 per cent stake in Crédit du Nord, with Banques Populaires recapitalising the bank and maintaining the option of increasing its holding over the next few years. However, the talks are believed to have stalled in the past few days, at least in part over the question of the

price Banques Populaires was willing to pay. Paribas yesterday "denied categorically" reports that it had signed an agreement in principle to sell Crédit du

In November last year, Paribas replaced Mr Bernard Auberger as chairman of Crédit du Nord, creating instead a two-tier board structure

Steady profits growth lifts Degussa shares

By Wolfgang Münchau

Degussa, the German chemical and metals group. vesterday surprised the market with an upbeat earnings statement and forecasts of a substantial increase in sales

close at DM663 in Frankfurt. For the year to end-September, increase in pre-tax profits from DM404m to DM413m (\$269m). Earnings per share rose DM1 to DM39, an increase of 3 per cent.

The company achieved first-quarter performance.

Europe and falling sales in

cal and pharmaceutical domestic and European busiyear has got off to a good start. Soles have increased and earnings have improved. We reckon the noticeable upturn of recent months, particularly in Europe, will continue

Yesterday's rise in the share price underlines an improvement in market perceptions of Degussa shares after the appointment of Mr

Mr Bufe has forged a new

predicting an upturn in focused restructurings. It The company aims to

achieve an even balance between the three busin segments, which entails an expansion of the pharmaceuticals side. It said yesterday the \$350m acquisition of Muro Pharmaceutical, based near Boston, would be completed in January.

markedly different regional Uwe-Ernst Bufe as chairman performances, with strong in March this year. in Frankfurt growth in North and South America, weak growth in

Like other German chemiin its European business. Degussa's shares yesterday rose by 3.9 per cent to groups, Degussa is now an appetite for stories of Degussa ness. The company said yes- the new management came

sales of DM13.8bn, down 1 per cent from the previous financial year. The sales were affected by a weak Degussa said it recorded

strategy based around three business divisions - chemi-Germany. The pattern is typ-cals, healthcare and precious ical for the industry in a metals/banking - and 11 year in Germany was hit by operating divisions. Mr Patrick Shields, ana-

lyst at UBS in London, said: "The market currently has was immediately clear when guage than the previous

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Red Earth looks to green, pleasant land

ention the Body Shop, the highlysuccessful "natural products" retailer, to Mr Nick Chadwick, and a slight weariness creeps into his

Comparisons have been drawn so often between the British-owned group and his smaller chain of Red Earth at differentiation. Red Earth stores – which span much of Asia and Australia, and will soon arrive in the UK - that he can explain the difference without pause for thought.

What happened in the early 1980s was that there were a rash of [Body Shop] copycats," he says, "but basically the customer wanted it . . . all those yummy natural products." Since then, he argues, consumers have become more sophisticated. and increasingly capable of discriminating between environmental hype and genuine natural ingredient claims.

So, while the Red Earth founder admits that Body Shop's success in marketing "natural products" provided a general inspiration, he also says that the Melbournebased chain - which opened its first store five years ago - started out with a slightly

tends to pitch to older shoppers, typically in the 18 to 35-year-old age bracket. Second, it expects them to spend more: "Our products are always dearer than Body Shop, even in Australia."

The stores' sleeker image is a further conscious effort outlets, claims Mr Chadwick, are probably "a little bit austere" for the average Body Shop customer. This may be shrewd mar-

keting talk, given that Body Shop has been pursuing higher-spending customers recently. Still, UK consumers will get their chance to put these nuances to the test soon. Red Earth, which has more than 80 outlets in Australia and more than 70 internationally, is negotiating a deal with Kingfisher's Superdrug to launch concessions in the UK. An announcement is expected in the next few weeks

Superdrug is the UK's second-largest health and beauty chain, with 703 high street stores. However, in the early 1990s the group began to lose momentum as

moved away from the discount format. In 1994, the group reported its lowest profits in four years.

But Superdrug is trying to regain its position with a shift upmarket. Red Earth forms part of that strategic

If the UK venture proves successful, it will top a fairly frantic five years for Mr Chadwick. The 87-year-old born in Nottingham in the UK, before his parents emigrated to Australia - began cosmetics shop in Mel-bourne's St Kilda in the late-

As the idea of making and selling natural products took hold, Mr Chadwick teamed up with Mr Steven Koh, a young Malaysian investor. In they opened the first Red Earth store in a new shopping development in Melbourne's city centre.

The move into Asia happened within two years. According to Mr Chadwick, it was spurred by interested in taking the Red supermarkets began attack- Earth idea overseas. "It was ing the health and beauty a supply and demand issue -



Not the Body Shop: Red Earth aimed at older, bigger-spending customers, says founder

Body Shop was dominant franchises," he says. So, recognizing a need to

be "pro-active rather than reactive", he found a second partner in the form of Mr Michael Ying, the Hong Kong-based owner of the Esprit fashion chain. In contrast to Body Shop's franchise model. Red Earth's

international strategy was agreements, each covering an entire country and drawn up with one joint venture partner. Typically, these lay out sales criteria, performance expectations, store opening plans and so on. half coming from outside Retail pricing remains a Australia.

"collaborative" effort, but Red Earth makes its money on the supply of products. Hong Kong was the first such arrangement, struck with Mr Ying, but Red Earth

has since done deals covering most of the Asia region. Like most young companies, Red Earth has felt its way. Mr Chadwick admits that some product sourcing needs to change to ensure quality. Today, only 50-60 per cent comes from Australia. As a private company, Red Earth is not obliged to disclose profits. However, annual turnover is put at about A\$80m (US\$65m), with

expansion, Mr Chadwick says Red Earth is still very "in distribution mode". The next step, he says, will be to rebase personally from Hong Kong to London, and then look at means of tackling the conti-

nental European market. On the way, there will probably be some form of capital-raising. This might mean a float of the Australian company or of the international business, which is a separate entity - or a private placement. SBC Warburg, says Mr Chadwick, is now doing the homework.

Macquarie Bank ahead at halfway

Macquarie Bank, Australian investment bank, has announced an interim after-tax profit of A\$46m (US\$37.5m), compared with A\$37.9m a year earlier.

The results follow the sale last week by the UK's Hill Samuel of its stake in the bank, to Brunei Investment Agency. Mr David Clarke, chairman, said the profits increase had come from across the bank's range of activities.

He said it was still extremely busy", and was optimistic about prospects for the current half. However, he noted that the second half of 1995-96 - when the bank made a profit of A\$55.2m after tax – had been particularly strong and would be "hard to beat".

Macquarie's net interest income for the six months to the end of September was slightly lower, at A\$39.9m seainst A\$42.2m, while trading income rose from A\$37m to A\$43.4m. The most marked change came in fee and commission income. which rose from A\$110.9m to A\$149.4m in the first half of 1995-96. As a result, total operating income rose from A\$190.2m to A\$232.7m.

Mr Allan Moss, managing director, attributed the surge in commission income partly to continued growth in assets under management, which reached A\$19.8bn at the end of September, from A\$17.8m at the end of March, and to strong results from the equities division. helped by buoyant and busy stock

Macquarie's stockbroking adequacy ratio stood at 13.6 arm saw a near-400 per cent per cent.

with the first half of 1985-98 The underwriting unit also had "a very active halfyear". Overall, the equities division's share of total operating profit rose to 17 per cent from 9 per cent a year before, while investment services nudged up from 8 per cent to 10 per cent.

Elsewhere, the treasury and commodities division had its best first half since it was formed in 1993, with all seven sub-divisions operating in the black. However, the bank warned that there was "intense" competition across all areas and low turnover in many. Overall, the treasury and commodities arm accounted for about 27 per cent of profits, un from 25 per cent previously.

By contrast, corporate banking saw a dip in firsthalf earnings, although the bank said transaction flows remained strong. Its relative profits contribution slipped to 15 per cent from 25 per

On the cost side, total operating expenses were up from A\$151m to A\$176.5m. This rise was driven mainly expenses, which rose to A\$107.2m. Macquarle made no apology for the 18 per cent increase, saying it believed employment-related costs would continue to grow as "global competition for high-calibre staff

grim loss at

m (ran ford

Earnings per share in the six months were 30 cents. un from 25.4 cents in the first half of 1995-96. The return on shareholders' funds was 20.7 per cent, while the capital

French bank upbeat

The Asian operations of Crédit Lyonnais are set to record net profits in the region of US\$150m this year, a rise of about 30 per cent, according to Mr Jean Peyrelevade, chairman of the French state-owned bank, writes John Ridding in Hong

Speaking in Hong Kong yesterday, Mr Peyrelevade said the Asia-Pacific operations of the bank should continue to provide steady increases in profits over the next few years. He also expressed confidence in Hong Kong's prospects after its return to Chinese sovereignty next year. "I am certain it

will remain an important financial centre," he said. Crédit Lyonnais has been building its investment banking and commercial banking operations in the region, expanding into derivatives and fixed-income products, mainly in local currencies. Mr Peyrelevade described as "stable" the shareholding structure of Crédit Lyonnais Securities Asia, the Houg Kong-based investment banking arm in which the

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French group holds a 65 per cent stake.

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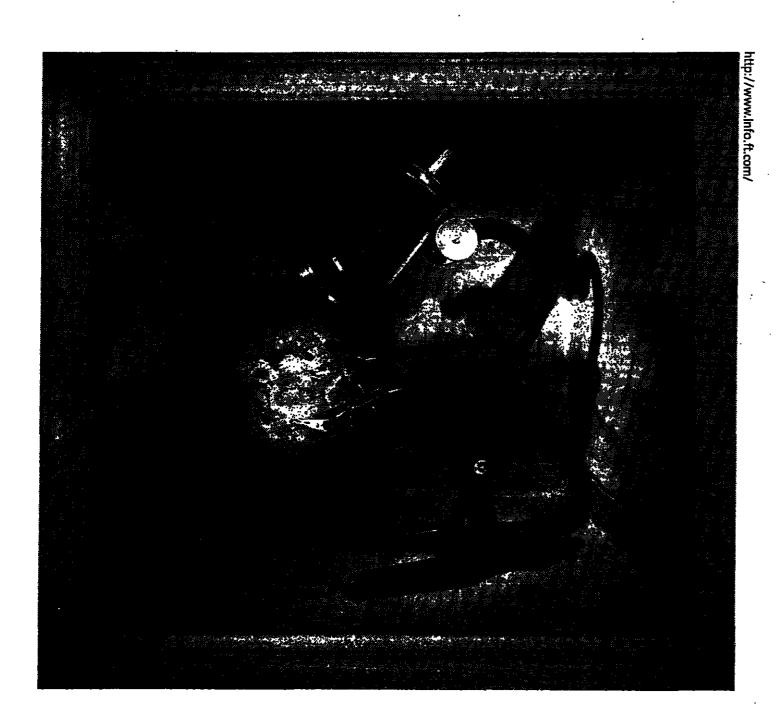
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INTERACTIVE

COMPANIES AND FINANCE: AMERICAS/ASIA-PACIFIC

US banks poised for fresh consolidation Asian Bank,

Recent trends in share prices have created the conditions for a renewal of merger activity

wave of consolidations, say Wall Street analysts.

Speculation was reawak- which took investment ened by last week's \$1.9bn houses by surprise, was the acquisition by ABN Amro of \$9.5bn acquisition of Boat-Standard Federal, a Michimen's Bancshares of St gan-based thrift bank with a Louis, Missouri, by Nationsbase in Chicago. It was the Bank, the North Carolina largest acquisition in the bank with a reputation as a sector for three months.

News that Mr Eugene Ludwig, the comptroller of the tile bid at the beginning of currency, will make it easier the year for First Interstate, for banks to diversify into another Californian bank. non-banking activities Otherwise, deals this year through arm's-length subsid-have involved thrifts, or iarles has also stoked interest in banking mergers.

A bullish report this week state. from Salomon Brothers lists potential acquisition targets. The most likely are large Michael Plodwick, suggests regional banks such as Pittsburgh-based Mellon, with \$44bn in assets, and Cleveland-based KeyCorp with phase".

banking merger activity improved the environment after last year's plethora of for potential buyers, with huge deals led by the merger shares in the large-capitalisof Chase Manhattan and ation regional banks, viewed Chemical Banking. Other big as the most likely acquirers, deals were North Carolina- out-performing those of based First Union's purchase of First Fidelity, the biggest bank in New Jersey, the

are ready for Detroit, and the takeover of another bruising BayBanks by Bank of Bos-

> This year's biggest deal. consolidator. This followed Wells Fargo's successful hosbave been defensive mergers

But Salomon Brothers' US banking team, led by Mr activity has slowed this year because many recent acquirers have been in a "digestive

It points out that recent small and medium-sized banks.

In 1996, banks' stocks have

S commercial banks cago and National Bank of **Top bank mergers and acquisitions 1996**

'			
Buyer	Setter	Value \$m	Date
Webs Fergo	First Interciate	T4.044	Jan. 1995.
NationsBenk	Boatman's Bancshares	8,700	Aug 1996
First Nationwide	California Federal	1,200	Jul 1998
	American Savings		Jul 1996
Float Francisi	Fleet Banking	:- ::950	Ján (1996)
Southern National	United Carolina Bancshares		Nov 1996
Union Planters	Leader Financial	505	Mar 1996
First Union	Center Financial	, 385	Jun 1996
First Union	Home Frencial	341	hm 1996
US Bancoro	California Bancshares	327	Feb 1996
Nations Burek	TAC Bancstores	280	AP THE
Firster	American Bancorp C M Bank Rolding	210 202	Jan 1996 Apr 1996
Source: Companies			

banks were lagging because

would hurt their earnings.

Salomon also points out

ent environment without

loans has slowed and many

banks face dilemmas over

Brothers' 50-bank index speculation, while the larger gaining 30.9 per cent, well ahead of the gain by the market as a whole. But this conceals a gain of 33 per cent by banks valued at \$12.5bn that it is difficult for banks or more, while those capital- to raise earnings in the presised at \$3bn or less have This year has seen a fall in share price trends have gained only 15 per cent. This acquisitions, as demand for hibitively high price for it. means that the large "superregionals" are now trading at a multiple of only 12 times whether to make costly new 1997 earnings, a modest dis-investments in technology to count to the 12.9 ratio for improve their distribution smailer banks.

A year ago, shares of Its 163-page study looks at smaller banks had been bid 42 potential acquisition canup to more than twice their didates, and assesses the book value as a result of bid rationale and likely takeover number of others which

potential" include Summit. a \$22bn asset bank based in New Jersey: Huntington, a \$20bn asset Ohio bank with a large car finance subsidiary and a branch network in six states, including Florida; and First American, which is based in Tennessee.

Apart from Mellon and Key-

Corp, other banks to emerge

from the Salomon study

with "attractive upside

Other names mentioned on Wall Street include First Chicago NBD, the product of a defensive merger last year. which has a relatively low market rating given its position as the leading bank in the Chicago area. Barnett Banks, which has

the largest market share in Florida, is also widely regarded as a "trophy" bank by potential acquirers, although any bidder would probably have to pay a pro-

alomon's list of poten-Stial bidders includes the largest regional players to have sat out last year's big deals, including Bank America. Ohio-based Banc One, and Minnesota's Norwest. It also mentions a

prices for 325 different poten- could continue this year's tial merger combinations. trend for smaller banks to make acquisitions.

Mr Michael Mayo, banking analyst at Lehman Brothers, also sees continued consolidation. He points out that the market share of the top five banks in each of the nine census regions of the US is only 35 per cent, leaving room for extensive further consolidation without troubling US competition authorities.

Furthermore, he says, the next few years should see banks aiming to build "national franchises", a task which will become easier with the final relaxation of controls on interstate banking in July. Bidders are prepared to pay for banks with strong networks in prosperous areas of the country. According to Mr Mayo:

"There's no doubt that over the next three to five years we will see a degree of con-solidation in the US banking industry exceeding that seen in 1995. Many big banks are getting themselves into fighting condition after their last deal - like NationsBank did earlier this year - and there's plenty more to

Marozzi in Manila

17th largest bank in the Phipesos (\$1.06bn).

With 44 and 76 branches respectively, Asian Bank industry." and PDCP bank would have one of the largest branch coincidence that the merger networks in the country. was informally announced analysis said.

which is 35 per cent owned by Metro Pacific, the local arm of Hong Kong-based First Pacific and one of the largest property companies in the Philippines, rose 36 per cent last week on 2bn pesos and for universal rumours of the merger. banks to 4.5bn pesos, is PDCP's shares closed expected to encourage slightly down yesterday at

unlisted, is expected to bene- about other possible mergfit from PDCP's strength in ers." said Mr William Daniel, personal banking and its slot on the local stock exchange. PDCP will gain from Asian banks are going to need to Bank's expertise in the cor- boost their capital base to

banks will formally merge in the first quarter of 1997. "This is not the first and

The Philippine stock by no means the last of a exchange yesterday con- number of mergers in the firmed the second merger in Philippine banking sector," the domestic banking sector said Mr Michael Johnson, a since it was opened to for- banking analyst at All Asia eign competition last year. Capital, in Manila. "We expect there will be a lot The merger, between Asian expect there will be a lot Bank and PDCP, creates the more consolidation as foreign competition hots up and lippines with assets of 28bn as domestic capital requirements are raised to strengthen the local banking

Analysts said it was no last week on the day that the The shares of PDCP, central bank decided to raise minimum capital requirements for commercial banks. The decision, which ments for commercial banks by more than 30 per cent to smaller banks to consolidate.

"There are a lot of market Asian Bank, which is rumours at the moment head of the BZW office in Manila. "Some of the smaller John Authers porate banking sector. The meet the new competition."

Interim loss at Lane Crawford

By Louise Lucas in Heng Kong

The cost of Lane Crawford's the island state, while the foray into Singapore was Hong Kong stores have been revealed yesterday when the criticised for selecting expen-Hong Kong department store sive but poor-selling group announced a net loss products. of HK\$90.8m (US\$11.74m) for the six months to September secretary of Lane Crawford. 30, after a profit of HK\$26.4m said he did not see retail for the same period last sales improving significantly

Lane Crawford, which is controlled by Wheelock, shut operating loss was HK\$57m. down its loss-making Singa- One analyst said: "These pore store in September. The results are very bad, particumove cost HK\$57.4m, while larly in light of the fact they the closure of the store's do have rental income. Express outlets in Hong Rental income was around Kong resulted in an excep- HK\$20m, and they have tional loss of HK\$12.6m.

closures on weak retail mar- the operating loss from the lly in Hong Kong, but analysts think this is only one factor. "I think their strategy was absolutely wrong, although it was made by a different year ago. The interim divimanagement," one Hong Kong-based analyst said.

The opening of the Singapore store came at a time of strong retail competition in

Mr Wilson Chan, company in the rest of the year.

Lane Crawford's first-half income from their securities Lane Crawford blamed the portfolio, so you can imagine

The loss per A-share for the six months to September 30 was HK\$0.803, compared with earnings of HK\$0.334 a dend is cut by 17.65 per cent, from HK\$0.20 to HK\$0.17.

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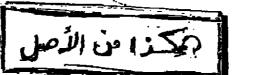
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COMPANIES AND FINANCE: THE AMERICAS

Jam tomorrow

Good times still round the corner for Mexico's retailers

al-Mart may not attracted by expectations of have chosen the high economic growth.

Wal-Mart, the biggest of it opened four new superstores in Mexico last week. Only days before, official retail sales figures for September showed a drop of 1.8 per cent on the 1995 figure which itself had fallen 25 per cent on September 1994. Not one of France's largest retailuntil 1998 are sales expected to recover their 1994 levels.

Yet within a few months, stores bearing the names of Kmart and Carrefour are also expected to open. "The big players have decided they cannot just wait while valuable land goes on the market and customers shape their preferences," says Ms Christine Aimar, an analyst at Deutsche Morgan Grenfell in Mexico City. "So they are

1990s, Mexican retailing was dominated by a handful of large domestic companies that had divided the market between them for years. But a growing population meant traditional small and midsize stores would be unable to keep pace, and they retailers, which were this year, Cifra's same-store

the US retailers, paired up with Cifra, Mexico's largest retailer, to establish Wal-Mart and Sam's Club Stores. Both Price Club/Costco.

the US membership warehouse chain, and Auchan, ers, set up joint ventures with Comercial Mexicana. the second-largest company in the sector. Carrefour, the French

retail group, joined up with

Gigante, the next biggest retailer, which also established alliances with Office Depot, Radio Shack and Fleming Companies. And Kmart, the struggling US discount store group, allied with Liverpool, which runs expanding again." two department stores aimed at upper income consumers. two department stores aimed The new joint ventures bought land and built stores at rates rarely seen before. In 1994 alone, for example,

Cifra expanded its floor space by almost half. Then came devaluation and a consumer crunch from which the sector has yet to turned to multinational recover. In the third quarter

equivalent period of 1995. while Commercial Mexidespite sharp discounting for about \$124m. and growth in tourist and border areas. Gigante's sales dropped 25 per cent in 1995 from the previous year.

However, many are sitting on properties that they bought in 1994; Cifra has between 40 and 50 sites. The competition is also thinking of expansion," says an executive at Cifra, which had nearly 80 projects on its books at the end of 1994 but opened just 12 stores in 1995. The buildings for the stores are already there and our ambition is to be the biggest national retailer in Mexico."

(ifra's partner, Wal-✓ money to consider expanding. Other alliances have been less happy; Gigante, which invested about \$150m in its marriage to Carrefour, says the venture has bindered it from refurbishing its whollyowned stores. "If we were separate, our financial strength would be greater,"

The company has also suffered from consolidating the cana's sales stayed flat Blanco chain, bought in 1993

> Other ventures face different problems. Liverpool's alliance with Kmart links two dissimilar retailers, as Liverpool's upper and middle class department stores. Liverpool and Fábricas de Francia, attract very different clients from K-Mart. Asked to explain the logic of the joint venture, into which each partner has ploughed \$100m, one Liverpool executive suggested it was a shame to pass up sites that could fit Kmart, but not Liverpool. The venture has

Cifra's venture with Wal-Mart divides 343 stores into Mart, has sufficient two groups: those that were operating before the joint venture, and those that opened after, which are 50-50 owned by Wal-Mart and Cifra. The split does compli-cate administration, and Cifra admits a simpler structure would be preferable. The depth of the recession

yet to break even.

concentrate on basic items. Gigante, whose gross margins fell 1.2 percentage points to 20.7 per cent in the first half of 1996, is focusing has diverted retailers from on increasing its revenues the rush to snap up locaper store: Mr Toussaint

reshaping its merchandise to

revenue per square metre -which fell from 7,500 pesos (\$950) in the first half of 1995 to 6,500 pesos in the first half of 1996 - by up to a quarter.

Clare Gascoigne and Daniel Dombey

CEI lifts stake in Cointel

By David Pilling in Buenos Aires

Citicorp Equity Investments is to pay \$590m for a 17.5 per cent stake in Cointel, the holding company that controls Telefónica de Argentina (Tasa), taking its holding to 49 per cent.

The purchase of ordinary class A shares from Banco acciones. Rio represented a payment of \$2.71 per Tasa share, taking into account Cointel's financial debt of \$400m, according to a report from Banco República.

This was roughly a 5 per cent premium above Friday's closing price of \$2.58.

The contract will be signed in December with payment to take place in February 1997. Cointel holds a 60 per cent stake in Tasa. Tasa is managed by Tele-

fónica de España, which has a 16 per cent stake in Cointel, said Mr Christopher Ecclestone, of brokers Inter-If Citicorp Equity Invest-

ments were planning a management coup, it would need 60 per cent of votes, which would involve the support of minority Cointel shareholders such as the Bank of New York, Bank of Tokyo and

local conglomerate Techint. "Clearly this will be an expensive adventure if it is only to show CEI's faith in Telefonica's managers," Mr

Ecclestone said. "I doubt

Mr Ecclestone said some

that is the goal."

analysts had questioned Telefónica's management fees, which they considered high. CEI might be able to reduce these by hiring in-house managers or passing the management contract on to a US company such as BellSouth or AT&T, both of which are believed market.

Agco eyes Fendt purchase

Agoo of the US, one of the world's four biggest makers of agricultural machinery, has started discussions about buying Fendt, Germany's last remaining independent tractor maker and the biggest supplier of tractors for the German market. Neither company would comment on the talks last night. However, Mr Robert Ratliff, Agco's chairman, has made no secret that Ageo is interested in buying Fendt as part of its effort to

mainly by growth outside North America, where the company has 40 per cent of its sales. Mr Ratliff has said he would be willing to spend up to \$1.5bn over the next few years on acquisitions to of buys since 1990. Its big-

\$5bn by early next century.

\$329m purchase of Massey Ferguson from Varity of the US, in 1994. In 1960 there were 15 makers, but high German

gest to date has been the

last year, and is interested wage costs have contributed in expanding this to about to their disappearance. Fendt, based in Marktoberdorf, Bavarla, has annual sales of about DM900m (\$585m) and makes ahout 7.000 tractors a year -60 per cent of them for sale in Germany, where it is market leader with a 20 per cent share of new tractor

> market share of 8 per cent. The acquisition would put Ageo ahead of its main global competitors in tractors - John Deere and Case of the US, and New Holland, of Italy - in the important German market.

sales. Agoo has a German

AMERICAS NEWS DIGEST

Woolworth to buy Eastbay for \$146m

Woolworth, the troubled US retailer that has been showing signs of financial recovery, is to buy the Nasdaq-quoted Easthay, a mail-order sports shoe retailer, for \$146m in cash. The acquisition contrasts with a string of disposals by Woolworth as it has sought to focus on a core of more profitable activities. Mr Roger Farah, Woolworth chairman and chief executive, said Eastbay complemented the group's athletic business, now the biggest and most profitable of its divisions. Woolworth operates about 3,500 sports shoe stores, mainly under the Foot Locker name.

Woolworth is paying \$24 a share for Eastbay, with the acquisition expected to close early next year. Eastbay's management will receive \$22 a share and up to \$1.75 a share more if performance targets are met. The company had net sales of \$117.6m in the year to last June. Eastbay's shares jumped \$4% to \$23% in early trading while Woolworth's were unchanged at \$24.

Richard Tomkins, New York

mal shares

Airline suspends payments

Canadian Airlines International, which is in the process of putting together a restructuring plan, has suspended payments to lenders and aircraft lessors on about two-thirds of its short-term obligations. The move affects about 70 institutions, and covers

payments of C\$170m (US\$126.8m) due over the next six months. The airline plans to renegotiate the payments. Canadian is also seeking concessions from trade unions, government and the Dallas-based AMR, parent company of American Airlines, which has a 33 per cent stake in Canadian. All but one of six unions representing the airline's 16,400 workers have agreed pay cuts averaging 5 per cent. The federal government and the provinces of Alberta and British Columbia have offered fuel tax rebates. Under the plan, AMR would reduce fees it charges Canadian for reservations, marketing and other Remard Simon, Toronto

Bristol-Myers in screening deal

US pharmaceuticals company Bristol-Myers Squibb has become the latest in the sector to buy in technology in order to screen large numbers of potential new drugs quickly. The New Jersey-based company has signed a research and licencing deal worth up to \$60m with Aurora Biosciences, a California biotechnology company.

BMS is buying rights to Aurora's fluorescent screening technology and will collaborate with Aurora to develop screening assays. The two will also work on Aurora's fast screening system, designed to screen 100,000 samples a day. Such technology has become an essential to the research efforts of large drugs companies. Two years ago, Glaxo Wellcome of the UK paid more than \$500m for California's Affymax, for its screening technology. To pay the full \$60m, BMS would have to exercise all options for further screens, research funding and

milestone payments. The deal allows Aurora to earn royalties on any products identified from these screens Daniel Green, London



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Ageo had sales of \$2.1bn

WOOLWICH

- Building Society -\$40,000,000 Series 47 Floating rate notes

due May 2000

6.48969% per annum fro 29 November 1996 to 28 on 28 February 1997 will amount to \$1,617.98 per

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SmithKiine Beecham PLC Floating Rate Unser Loan Stock

rest Rate: 6.1875% per annum est Period: 2nd December 1996 3rd March 1997

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NOTICE

The shareholders are advised that the following dividends have been declared payable to the shareholders on the register as at close of business on 28th November 1996 and the shares were traded ex-dividend on 29th November 1996.

AMOUNT PER SHARE Chinese Equity USD 0.09 USD 0.18 European Equity USD 0.40 Hong Kong Equity USD 0.018 Indian Equity USD 0.022 Int'l Managed Equity USD 0.11 Pan-European Equity

The dividend for each of the above-mentioned funds will be paid to shareholders on Thursday 12th December 1996. The dividend is payable to holders of bearer shares against

presentation of coupon 10 to: Banque Internationale à Luxembourg 2 boulevard Royal, L-2953 Luxembourg

Hongkong & Shanghai Banking Corporation 1 Queen's Road Central, Hong Kong By order of the Board of Directors

HSBC Global Investment Funds semest à Capital Variable arché-aux-flerbes, L-1728 Laxemi

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NOTICE

Shareholders are hereby informed that on 29 November 1996, the shareholders have in a Class Meeting approved the following increase of management fee.

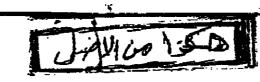
The management fee in respect of the US Dollar Bond Fund has been increased to 1.00% per annum on the net

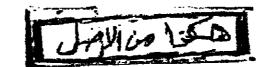
The increase of management fee shall become effective on January 1, 1997.

The above-mentioned change does not affect the rights of shareholders to redeem their shares without redemption charge or convert their shares into shares of another subfund of the Company.

The Board of Directors has further decided to change the calculation method of the sales charge. The sales charge will as from January 1, 1997 be 5.25% of the amount paid by investors (being 5.54% of the dealing price). This change does not affect existing shareholdings.

The Board of Directors





COMPANIES AND FINANCE: UK

Racal shares tumble 18% on warning

By Motoko Rich

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Racal Electronics angered investors yesterday when it warned that profits in the current financial year would be nearly a third lower than last, knocking 18 per cent off the value of the shares.

Shares in the defence and electronics group tumbled 50p to 225p as the group said it expected to report fullyear pre-tax profits of £50m (\$83.5m), against £70.4m last

The warning was an apparent volte face for the company, which told sharebolders in August it was on course to move operating profits "substantially ahead" and raise pre-tax profits even after a £20m restructuring charge.

There is a bit of egg on the face of the management," said one analyst. Brokers, who downgraded their forecasts in October after a series of analysts' meetings, again cut figures

the year to March 1998 slipped from £80m to £70m.

Mr David Elsbury, chief decided at its monthly meeting last Friday to issue the warning after determining it would not meet its revenue targets in the radio division. which sells defence and paramilitary radio equipment to governments in 140 countries.

He said turnover in the management or what they

for the current financial year division, which has average are telling us," said one. and for 1997-98. Forecasts for sales of about £150m a year, was likely to fall by £30m. However, 50 per cent mar- review of the radio division, gins in the division meant executive, said the board the effect on the bottom line said market research showed would be substantial, cutting

> Analysts said the group should have anticipated the shortfall earlier. "There are long lead times in the order radio staff. Mr Elsbury book and if the board only found out on Friday then it raises questions about the

> Mr Elsbury said the group was conducting a strategic which is a world leader. He the market was likely to con-£15m off profit expectations. tract from £2.4bn in sales

> > today to £1.9bn by 2000. The group would consider redundancies among its 1,300 would not rule out a disposal of the division.

Full-year profits would fall

which Mr Elsbury declined be provided with the group's interim results today, moved forward from an announcement originally scheduled for Thursday, Pre-tax profits of £21m are expected after a £10m charge for reorganising

the data products division. Mr Elsbury said the group expected profits to increase "substantially" in 1997-98 because of improved results

by a further £5m because of from data products. Siebe looks for savings in

'defect costs'

Siebe, one of Britain's largest engineering groups, is today expected to announce a cost cutting programme that aims to virtually wipe out product defects and save £50m (\$84.5m) a

The company is planning to become the UK's first industrial manufacturer to adopt a US-pioneered programme which could reduce 'defect costs" by more than 90 per cent.

Siebe claims it will become one of a handful of global corporations to use the "six sigma" system, a quality control programme adopted by a number of US groups.

The move coincides with today's announcement of Siebe's first half profits, which industry analysts expect to rise from £144.2m to £187m-£190m, following strong demand for its industrial controls and tempera-

By introducing "sigma six" - named after the statistical benchmarking symbol - some analysts believe Siebe could lift annual prof-The two-year programme,

ture appliances.

its by more than 15 per cent. involving a reassessment of the manufacturing processes at more than 140 of the group's factories, will cost about £20m to implement.

Mr Allen Yurko, chief executive, said the system would enhance Siebe's competitive edge by reducing product defects from about 5,000-per-million units produced to almost zero. Costs associated with such

defects currently represent about 4 per cent of Siebe's £2.6bn annual sales, equivalent to £104m a year.

Texas Instruments, one of the other companies to have adopted the system, yesterday described it as "an extremely powerful tool for quality control".

The US group, however, warned that it would not rely on "six sigma" alone to benchmark its performance

against other companies. When General Electric announced plans to introduce a similar system earlier this year, it committed \$200m to reducing defects from 35,000-per-million units

to about 4-per-million. Like GE. Siebe said it would retraining 200 senior production managers - nicknamed "black belts" - who would be responsible for spreading the new quality programme across the

group. The move follows trials of "six sigma" at four Siebe factories, where margins have reached 18 per cent, against an average of 15 per cent

LEX COMMENT Racal

An investment in Racal has traditionally been a bet on the management pulling enough rabbits out FISE Al-Share index of a hat to make up for a disappointing trading performance. Over the past decade, the demergers of Vodafone and Chubb have compensated richly for Racal's own poor showing. Yesterday's profits warning, which knocked 18 per cent off the shares, is a

reminder that the business has not lost its power to underperform. The main cause of the £20m profits shortfall is the military

radio division - a mature operation with high earnings visibility. This does not sit easily with Racal's sunny optimism just four months ago when it predicted a sub stantial increase in profits. The real worry, however, is that Sir Ernest Harrison, the chairman, has run out of rabbits: profits at the previously fast-growing network services business are under pressure; while a flotation of lottery operator Camelot, in which Racal has a stake, would be tricky given fears that an incoming Labour government could take away its franchise.

Unsurprisingly, Racal is again being spoken of as a bid target. It is easy to get to a sum-of-the-parts valuation of 300p or more compared with the current 225p share price. But Racal is such a disparate collection of companies that any bidder would have to break it up and painstakingly sell on the parts. Williams Holdings was prepared to do so when it bid in 1991. Whether anyone would be willing to do the same today is doubtful.

Premier Oil lifts Discovery offer

By Jane Martinson in London and Nikkl Tait

in Sydney Oil Search, the Australian

energy group, yesterday cleared the way for Premier Oil's takeover of Discovery Petroleum with the sale of its 10.1 per cent stake after the UK oil independent slightly upped its offer for the Australian oil and gas

29 per cent of Discovery following its purchase of the stake, said it was confident of taking control. Oil Search had been considered a likely bidder for Discovery.

A\$108m (\$86.8m). It won a recommendation from Discovery's board following weekend discussions in London between the two compa-

Premier launched a A\$91m – or 70 cents a share – bid for Discovery at the end of September, increasing its offer to 80 cents at the end of October.

Mr Steve Lowden, man-Premier, which now holds ager of Premier's international division, said the latest price was well within the range of net asset valuations. The increased price was worth £1m less than the previous 80 cents a share Premier increased its offer offer because of the strength from 80 cents to 81 cents a of sterling, he added.

S&N hit by Center Parcs

By Roderick Oram

Strong interim profits from Scottish & Newcastle's UK brewing and pubs were undermined by continuing weakness in its Center Parcs holiday complexes on the Continent.

Pre-tax profits rose 26 per cent to £195.1m (\$325.8m) in the 26 weeks to October 27, exceeding most forecasts and prompting a minor upgrade in full-year profit estimates.

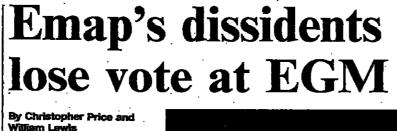
The shares rose 18p to But the upgrades were

largely a catch up with the better first half, rather than in anticipation of an improvement in the second. Analysts remained cautious about Center Parcs' slow recovery after an 11 per cent drop in operating profits to £38.9m on sales down 4 per cent to £164.6m.

S&N is investing some £50m over two years to enhance its continental compiexes, but profit growth is heavily dependent on a pick up in continental consumer spending.

First half occupancy rates were running at 83 per cent in Germany and the Benelux countries, and at 85 per cent in France. UK centres achieved 91 per cent, plus increases in tariffs and onsite spending.

RESULTS



Emap shareholders yesterday voted overwhelmingly to oust dissident directors Professor Ken Simmonds and Mr Joe Cooke from the board of the media and exhibitions

The vote was 10 to one against the two non-executives who have fought a hitter battle against the other 11 Emap directors over new articles of association approved by shareholders in

However, there was concern among some institutional shareholders over suggestions by Sir John Hoskyns, chairman, that the two rebels would not be "We do not need seven

non-executives," Sir John told the meeting. "We are about to start the process of recruiting, but these will be replacements for Richard Winfrey, deputy chairman, and myself who are to retire in the next 18 months." Shareholders said they

that two new non-executives would be appointed to replace Prof Simmonds and Mr Cooke.

John's comments at the

extraordinary meeting. Some

said they had been assured



Ousted - Ken Simmonds (left) and Joe Cooke

next year at a crucial time." one fund manager said yeswere confused about Sir terday, referring to the succession of Sir John and Mr Winfrey.

Cooke, who have 27 years of service on the Emap board between them, have argued against the introduction of the articles of association We have been told that

the non-execs will be there which make it easier for the board to remove directors. The move to oust them

was led by Sir John and Mr Robin Miller, chief executive, and was supported by Prof Simmonds and Mr the rest of the board, who argued that relations with the two had broken down irrevocably.

About 100 shareholders attended the meeting.

							***************************************		 Dividends 		
	Torside	er (2m)		2 (214) 2 (214)	9	S (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total test year
Acad 6 mits to Sept 30	72.5	(61.8)	4,65♥	(4.45)	14.2	(13)	3.16	Fab 3	275		8.4
Alleg 6 mits to Sept 29*	71,1	(54,3)	4.71	(3.6)	8.77	(7.3)	2.8	Jan 31	2.5	-	6.65
Ascot 6 miles to Sapt 30	32.7	(33.0)	1.24	(8.8♥)	4.81	(31.5)	-	-	-	-	ᇜ
8TG 6 mths to Sept 30★	12.1	(8.8)	0.17	(2.1L)	0.63†	(21.48L)	-	-	-	-	4
BTP 6 miths to Sept 30	200.1	(188.9)	23.7	(21)	9.91†	(9,07)	4.05	Feb 10	3.85	-	11.2
Columbus 6 miles to Jane 30-K	-10.5	(40.1)	0.957	(D.048L)	0.33	(0.18L)	0.1	Feb 25		-	-
Dee Valley Water 6 miles to Sept 30	5.93	(5.8.)	3	(2.91)	22.08	(19.59)	5.5	Jan 2	4.83	-	14.5
Eurodellar 6 miles to Sept 30	54.2	(48.7)	4.76	42.42	6.79	(3.63)	. 2	Feb 4	3.12	-	4,12
High-Point Yr to May 31	41.2	(418)	0.6334	(1.71.)	3.9	(8.7L j	旭	-	řá.	ait	0.5
IES do Yr to Sept 30	5.75	(32)	0.624	(0.616)	3.21	(3.7)	1	Apr 2	-	1.6	-
ONAL hatt 6 meths to Sept 30	21.6	[21.3]	0.375	(3.32L)	0.52	(4.6L)	ᅊ	•	78 8	-	0.75
Orliforms	45.2	(40,5)	9.63	(7.98)	14.3	(11.7)	5.5	Feb 13	5	-	15
Rowlingon & mits to Sept 30	7.86	(6.38)	1.46	(1.21)	7.83	(6.92	0.31	Jan 17	0.31	-	2.57
Soot & Newcastle 6 miles to Oct 27	1.665	(1,345)	195.1	(154.54)	24.3	(21)	7.21	Feb 7	6.55	-	19.43
Status	205.6	(173.4)	29.24	(25.8¥)	5.79	(4.93)	1.2	Apr 11	1	2.15	1.75
Tionley (Eliza) & coths to Sept 30	17.3	(11.7)	0,702	(0.467)	4.51	(3.6.)	2.1	Feb 3	2	-	- 5.8
Tops Estates 6 mits to Sapt 30		(9,6603		(0.803)	1.89	n.73)	0.705	Mar 28	0.672	-	2.436
Toy Options		(22.6)	3.66	(1.69)	12.33	(7.16)	2.5	Jam 31	1.73	3.5	1.73

s shown basic. Owderds shown not. Figures in brackets are for corresponding period. After exceptional charge. VAter exceptional cradit. *Comparatives 1. 10n increased capital. *Pro forms. *Y-Comparatives pro forms. □ Rental Income.

RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1996

The Board of Directors of Compagnie Financière Richemont AG announces the following results for the six month period ended 30 September 1996.

	Six months ended 30 Sept 1996	Sex months ended 30 Sept 1995	
Net Sales Revenue	£ 2 343.6 m	£ 2 037.7 m	+ 15.0%
Operating Profit	£ 466.2 m	£ 354.1 m	+ 31.7%
Profit Attributable to Unitholders	£ 143.3 m	£ 152.4 m	- 6.0%
Earnings per Unit	£ 24.96	£ 26.54	- 6.0%

The financial highlights shown above exclude the effects of goodwill amortisation from the results for both periods.

- Strong growth in operating profit reflected:
- a 12.3% increase in underlying tobacco operating profit as well as the full impact of the merger of Rothmans International with the tobacco businesses of Rembrandt Group in January 1996.
- · a maintained level of operating profit reported by Vendome Luxury Group.
- an increase of £ 20.1 million in Richemont's share of operating losses in respect of its media interests, held through NetFold.
- Profit antibutable to unitholders and earnings per unit, adjusted to exclude goodwill amorrisation from the results for both periods, decreased by 6.0% to £ 143.3 million and £ 24.96, respectively.
- The results for the period under review do not reflect any impact of the merger of NerHold's European operations with those of Canal+, which was agreed in principle in September 1996. As definitive agreements are currently being finalised and a number of regulatory and other approvals are required to be obtained, it is likely that the merger will only be completed at the end of the current financial year. The anticipated impact of the transaction on Richemont's earnings will therefore not be reflected in the results for the current year.

Copies of the interim report of Richemont may be obtained from: Compagnic Financiere Richemont AG Rigistrasse 2 6300 Zug Switzerland Telephone: +41 (0)41 710 33 22 Telefax: +41 (0)41 711 71 38

Richemont International Limited 15 Hill Street London W1X 7FB Telephone: +44 (01)71 499 2539 Telefax: +44 (0)171 491 0524

Gehe attacks UniChem on debt

the German pharmaceuticals distributor bidding £650m (\$1.09bn) for Lloyds Chemists of the UK, yesterday claimed its rival suitor, UniChem, was puting its own shareholders at risk with an offer which it said would dramatically increase debt ratios, writes Peggy Hollinger.

Mr Dieter Kämmerer Gehe's chief executive, said that if he were a UniChem shareholder "I would be scared to death". Gebe estimated that the enlarged Uni-Chem debt as a percentage of shareholders' funds could rise to almost 490 per cent. Gehe's claims came in the offer document posted to loyds shareholders yester-

EniChem yesterday rejected Gehe's statements. Interest cover would remain at more than five times, it said, and gearing would fall to 50 per cent by the end of

Both have until January 16 to revise their offers.

Britannia \$25,000,000

Floating rate notes due May 2000 For the period 29 November

1996 to 25 February 1997 the notes will bear interest at payable on the relecant nterest payment date 28 February 1997 will amount to \$1,627.95 per \$100,000 note

Agent: Morgan Guaranty Trust Company **JPMorgan**



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acted as financial advisor to

The Office of Passenger Rail Franchising

on the sale of CrossCountry Trains Limited to

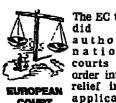
Rail Group Limited

Solutions for Business

O business assurance O business recovery and insolvency O corporate finance O management consulting 0 tax and human resource advice

This announcement appears as a matter of record only.

No relief in hardship case



courts to order interim COURT

Court of Justice has ruled. The case arose out of an application by the German trading company, T. Port reviewed its rulings on the GmbH & Co. KG, concerning import quotas for thirdcountry bananas. In 1993 the regulation introduced common arrangements for their importation which replaced national arrangements.

In accordance with these new rules. Port obtained licences from the German Federal Office for Agriculture and Food to import a certain quantity of thirdcountry bananas on the basis of quantities sold in the reference years 1989 to 1990. In 1994 Port pleaded that it was suffering hardship and requested additional licences on the grounds it had been able to the existence and scope of import only an unusually small quantity of bananas during the reference years.

Following an order of the German Federal Constitutional Court, the Higher Administrative Court of Hesse ordered that Port be granted additional licences on an interim basis and referred a series of questions to the European Court of

The German court asked first whether Article 16(3) or Article 30 of the regulation required the Commission to lay down rules for cases of hardship.

Have analysed the provisions of the regulation and existing case law, the European Court concluded that Article 16(3) did not allow the Commission to lay down rules for cases of hardship but that Article 30 did so authorise. Where difficulties were inherent in the transition from the national arrangements to the new regulation and were not caused by a lack of care on

The EC treaty the part of the traders connot cerned, the Commission was authorise required to lay down such national hardship rules.

Turning to the German order interim court's second question, the EUROPEAN relief in an European Court considered application whether the EC treaty concerning authorised national courts to trader hardship under the order provisional measures regulation on the organisa- in proceedings for the grant tion of the market in of interim relief to traders bananas, the European until the Commission had adopted an act to deal with

The European Court power of national courts to grant interim relief and reiterated that the interim legal protection which Community law ensured for individuals before national courts had to remain the same.

However, the situation raised by the German court was different as it did not concern the grant of interim measures in order to ensure interim protection of rights which individuals derived from the Community legal system. Rather it concerned the grant to traders of interim judicial protection in a situation where, by virtue of a Community regulation, traders' rights had to be established by a Commission measure which had not yet been adopted.

National courts had no jurisdiction to order interim measures pending action on the part of the Commission and judicial review of alleged failure to act could only be exercised by the Community judicature. It was for the relevant member state to request initiation of the procedures leading to a Commission measure. In a case involving hardship an applicant trader could approach the Commission directly and request it to adopt the measures required. If the Commission failed to act, the member state or trader could bring an action for failure to act before the European courts.

Case C-68/95: T. Port GmbH & Co. KG v Bundesanstalt für Landwirtschaft und Ernahrung ECJ (FC) 26

INTERNATIONAL PEOPLE

at Israel's Clal

man of Bezeq, Israel's state-owned telecommunications network, red tape and inviting competition accepted an offer to be chief executive of Clal, one of the country's argest industrial conglomerates

Disappointment because Kaul, 51, had transformed Bezeq from a sleepy bureaucratic giant into one of the world's most efficient networks since becoming chairman in 1990. By the end of this year, he will have succeeded in digitalising the entire network after hiving off its subsidiaries, opening up Bezeq to competition from international arriers and privatising 23 per cent of the company.

It was hoped that the soft-spoken Kaul would remain until next year to oversee plans by the government to sell off another stake in Bezeq and eventually prepare the ground for the deregulation of the domestic network.

Unlike Koor Industries, its rival, Clal has vet to restructure, concentrate on a core group of sectors and thereby tap its real potential. Its six divisions, ranging from investments to health resorts, together

had an aggregate turnover of \$5bn

plagued by problems, most notably in its printing and graphics division and in textiles

There was a mixture of Although Kaul's experience has disappointment and excitement been rooted in communications, last week when Isaac Kaul, chair-analysts believe the way he turned Although Kaul's experience has around Bezeq - breaking through will serve him well when he takes over Clal next April. Judy Dempsey, Jerusalem

MTV reshuffles

MTV, the video music channel, is reshuffling its senior management by appointing Frank Brown as president of MTV Asia in place of Peter Jamieson, who is moving to London as executive vice-president of MTV International.

The changes come at a time when MTV is preparing to face fiercer competition worldwide, as digital television comes on stream and new video music channels challenge it for viewers and advertising revenue. Brown, 37, has worked for MTV

since 1988, including stints as senior vice-president of advertising sales for MTV Europe and executive vice-president of MTV Asia. where he took charge of advertising and business development.

In his new role as president of

Kaul takes charge last year. But the group has been apore and will run three channels his move was planned well before - MTV Asia, MTV India and MTV hand, Chalt admits that the cre-Mandarin - with responsibility for ation of a giant new rival is "an programming and production as well as for commercial affairs.

Jamieson, 51, is relocating to MTV's London headquarters after eight years in Asia, where he orchestrated the relaunch of MTV Asia in 1995. The original MTV Asia was forced off air after a row with its carrier. Star TV. part of Rupert Murdoch's News Corporation which then introduced Channel [V], its own music channel. Alice Rowsthorn, London

Chait returns



reasons for the world's biggest temporary employment group setting up its European headquarters now. Not least of them is the merger announced in May between its two nearest rivals, Adia of Switzerland and France's Ecco, which could yet knock Manpower off its pedestal as MTV Asia, he will be based in Sing- global number one. Even though

added stimulus to bring a tighter focus to the European group".

There is a strong underlying logic, too. Globalisation is the current buzz-word in the employment sector, where the biggest corporate. clients increasingly demand services which cross national boundaries. Add in the growing liberalisation of European employment markets, and Manpower sees the potential for rapid growth in countries such as Germany and Italy.

The move is a return trip to Europe, since Chait - originally Manpower's legal adviser - spent 1989 and 1990 in the UK, helping it free of the debris after the collapse of the British employment group Blue Arrow. Joining the board in 1991, he rose to chief financial officer two years later, a function he continues to fulfil pending the appointment of a successor.

His new title as managing director of the group's international division gives him responsibility for a little over half of Manpower's near \$7bn global revenues: Terry Hueneke, who handles the Americas, has the rest. It also puts him among the select band of potential successors to 68-year-old Mitchell Fromstein as the group's chairman. Nim Caswell, London

Huntsman's push

Huntsman, America's largest private chemicals company, has appointed its first two European vice-presidents, signalling its determination to establish itself in the region. They are Colin Jones and Christian Caleca, who respectively become vice-president, managing director Europe and vice president, polymers Europe.

Jones joined Huntsman in 1990

as European financial director, and has been involved in each of the company's European acquisitions joint ventures and expansions. Caleca has been with the company since 1994 as managing director of the company's European polystyrene business.

The group also appointed three new European directors: Francis Jannequin as director chemicals Europe, Dick Shorney as director manufacturing Europe and Tim Melling as financial director Europe. The five men will make up an executive team for the region. The appointments are particularly significant given the group's recent reduction in the number of vice-president posts, from 60 to 20. "This really signals our intent to double the size of our business in Europe by 2000," said Jon Huntsman, chairman.

Jenny Luesby, London

GES

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ON THE MOVE

François De Lavalette. until recently president of Schweppes Europe, succeeds Enrico Sola, who is retiring, as UK-based president and chief operating officer of DEL MONTE Royale Foods. He will be based in the UK. reporting to Vivian Imerman, chairman and chief executive.

■ Tapio Hintikka, president of NOKIA General Communications Products and a member of the Finnish mobile phone group's executive board, is leaving to become managing director of Hackman Group from January 1.

retiring as chief accounting officer of AMERICAN BRANDS, the US consumer products group, at the end of the year, but will remain as senior vice-president. He is succeeded by Craig Omtvedt John Thompson joins the board and Joseph Griffin becomes assistant to the chairman.

BRICK COURT | TEXACO on November 30. CHAMBERS, BRUSSELS | ■ William Clark has been

appointed senior vice-president and chief financial officer of

ENTERTAINMENT CROUP He joins from Walt Disney Studios, where he was most recently senior vice-president, finance. ■ The Dutch banking and insurance group ING has

confirmed Mijdert Ververs as chairman: he has been acting chairman since the death of Johan Erbe in Thaddeus Beczak has resigned as a director of the BANK OF THE PHILIPPINE ISLANDS, the country's

BAY NETWORKS has ■ Robert Plancher is appointed Dave Shrigley, formerly Intel's

■ Thomas Matthews stepped down as a vice-president of

SEMICONDUCTOR to senior vice-president and chief operating officer. Stephen Skaggs rises to senior vice-president and chief financial officer. Ronald Cieslak rises to vice-president, planning, at GENERAL MOTORS EUROPE from December 1. ■ The Finnish construction group PARTEK has appointed Aker ASA's president and chief

third largest. He is replaced by Vicente Madrigal Warns.

vice-president of corporate marketing, as its executive vice-president of sales. marketing and service. ■ Keyy McDonald rises from deputy to chairman at BANK OF NEW ZEALAND. following the retirement of Bob Stannard. Hugh Rennie will fill the vacancy left by Sir Alan Hellaby's retirement ■ Steven Laub has been

promoted at LATTICE

become president as well as chairman and chief executive and has signed a new five-year contract. Kenneth McVev is to retire as director and president of the international division of ELAN CORPORATION, the drug delivery company, at the end of the year. ■ The US sports goods manufacturer LA GEAR has appointed Victor Trippetti as executive officer Björn-Rune chief financial officer and Gjelsten to the board. Tom senior vice-president. COLLIERS JARDINE, the Ruud is resigning following his appointment as chief real estate arm of Jardine executive of Norway's Pacific, has appointed David second largest bank, Govey as managing director of its Australia and New ■ ALLIEDSIGNAL, the Zealand wing. Peter Collins will succeed Govey as German-based speciality chemicals producer, has managing director of appointed Norbert Dieterich

as head of its Riede-de Haën south-east Asia. business unit. He was previously chief executive of ■ Rick Bachmann, president American Home Products' and chief operating officer of THE LOUISIANA LAND AND EXPLORATION German agricultural chemicals and pesticides business, Cyanamid Agrar. COMPANY, is taking early ■ ENRON, the Texas-based retirement before the end of natural gas and electric the year. Leighton Steward, chairman and chief company, has announced

executive, will reassume the

■ John Walker, president of

interface Europe, joins the

role of president.

Singapore and regional director at Keppel managing director of Keppel Group. ■ Geoff Kleeman joins chief finance officer.

board of INTERFACE, the Atlanta-based carpet tile manufacturer which has announced its intention to double its current £175m annual European turnover within four years. Juan Pablo Soriano succeeds Michael Buneman as director general of MOODY'S ESPANA. Buneman moves to a new developing markets co-ordinator at the US credit ratings group. Tong Chong Heong has returned to FAR EAST LEVINGSTON SHIPBUILDING, the Singapore-based oil rig construction specialist, as executive director. He was

previously managing Cairneross Shipyard in Brisbane, part of the sister WOOLWORTHS Australia as ■ Malcom Brown has been appointed group head of research at W.L. CARR, the Hong Kong-based stockbroking arm of Banque

Indosuez. He joins in

February from Hoare Govett

in London, where he is head

of UK equity research. Ram Tarneia and B. Vijayaraghavan have joined the board of FTC, the Indian tobacco and hotels conglomerate, as non-executive directors. Alex Kumar becomes president, international of REVLON's consumer products group, reporting to George Fellows, the US cosmetics group's chief operating officer. Chen Kuo-vung has resigned as president of Taiwan's CHINESE PETROLEUM CORP. following an explosion at the Taoyuan refinery. Glenn Camp rises to president of the mono pump division at DRESSER INDUSTRIES, and Paul Butzberger to executive vice-president of the oil tools

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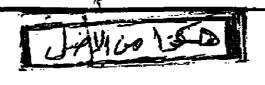
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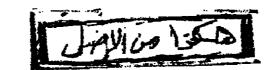
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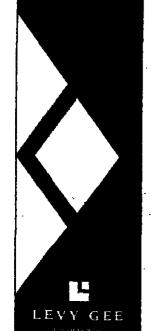
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The Minister of the State Treasury, acting on behalf of the State Treasury of the Republic of Poland, in cordance with Art. 23 of the Law on Privatization of State-Owned Enterprises of July 13, 1990 (Dz.U. No.51 Item 298 with further amendments) invites tender offers from Potential Investors interested in purchasing stakes of shares constituting at least 10% of share capital of the Road and Bridge Construction Export Enterprise "DROMEX" Joint-Stock Company seated in Warsaw, hereinafter referred to as "DROMEX" S.A. or "the Company".

rding to the Law of Commercialisation and Privatisation of State-Owned Enterprises of August 30, 1996 (Dz.U. No. 118, Item 561) entitled employees will be offered a stake up to 15% of shares in the share capital of "DROMEX" S.A. free of charge.

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Transaction manager: Ms. Monika Pielaszek Information on the Company profile will be submitted to Potential Investors by PIM upon signing up the appropriate "Letter of Confidentiality".

Preliminary offers, prepared in accordance with the guidelines for Potential Investors contained in the Information Memorandum should be submitted by January 17, 1997, 3.00 pm, Warsaw time.

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CONTRACTS & TENDERS

DEPARTMENT OF ECONOMIC DEVELOPMENT INTRODUCTION OF GAS OF THE NORTH WEST OF NORTHERN IRELAND AND COMPILATION OF CIRCULATION LIST

BRITISH VIRGIN

ISLANDS

TRUST COMPANY FOR SALE

TRUST COMPANY FOR SALE
Pennanity Corporate Services
Well established with continuous growth
record. Net profits IRO US\$400,000 pa.
Possibility of sale with or without offices
and personnel. Contact:
Michael Parker Enq.
Clyde & Co., 51 Eastcheap.
LONDON ECSM UP
Total CLY AND LONG OF US 10 CT 10

Tel: 0171 623 1244 Fax: 0171 623 5427

Recently the Department of Economic Development granted licence to British Gas Trading Ltd for the supply of gas: to Premier Transco Ltd for the conveyance of gas, and to Phoenix Natural Gas Ltd for the supply and conveyance of gas in the Greater Belfast area. (Copies of these licences can be obtained from the Director General of Gas for Northern Ireland, Brookmount Buildings, 42 Fountain Street, Belfast, BT1 5EE, on payment of a fee.) A feasibility study into possible North/South interconnection, extending supply south of the Greater Belfast area, is already underway

To facilitate the further development of the eas industry in Northern Ireland the Department now wishes to invite expressions of interest from companies and/or consortia in participation in a feasibility study into the possibility of introducing gas to the North West of Northern

The Department will consult with those parties who have submitt expressions of interest in a North West study with a view to stablishing the pature and form of their participation in the proposed feesibility study.

The results of any feasibility study will be published and participation in it will be strictly on the basis that such participation does not create or imply any light or expectation as respects any subsequent development of the gas industry or in relation to the granting of any

Written expressions of interest should be forwarded to the Department of Economic Development, Energy Division, Netherleigh, Massey Avenue, Belfast BT4 2JP to arrive no laser than 5.00 pm on Tuesday.

In addition, the Department invites interested companies/consortia to register for inclusion in a circulation list for future documenta including any Consultation Paper issued by the Director General, on options for the progressive development of the natural gas industry in currently unlicensed areas of Northern Ireland.

Interested companies/consortia wishing to be included in the circulation list should also write to the Energy Division of the Department of Economic Development.

INVITATION FOR **EXPRESSIONS OF INTEREST**

The Ministry of Defence, Royal Air Force Strike Command has a requirement for the supply of site energy for RAF Saxa Vord in Shetland. The main requirement is for the provision of power to the Technical Site, heat and power to the Domestic Site.

Additionally, the Authority is interested in solutions that can address the following: Stand-by power links to the Families Quarters. apprade to the thermal efficiency of Domestic Site buildings, and heat to Families Quarters from captured waste heat.

The existing power house facility and plant which supplies 415/240V 50Hz AC is 40 years old in a poor state of repair and will need to be demolished. The site would be available on long lease to any supplier who could make use of it.

Expressions of interest are invited for the provision of the above requirement on the basis of a Private Finance initiative project for a period of 25 years. Proposals which embrace this requirement within a wider context which may be to the Authority's advantage will also be considered. Potential tenderers will be required to register their interest in writing and to pre-qualify. An invitation to Negotiate for this work is planned to be issued in April 1997. Expressions of Interest should be made by 18 December 1996 to:-

CB/STC 3 Building 1512 RAF Daws Hill, Daws Hill Lane High Wycombe, Bucks HPI1 15H

Appear in the Floancial Times on BUSINESSES Timedaya, Pridays and Saturdays. For Switzer Information or to advertise it FOR SALE this section pieces contact Xad Loyolon on -44 0171 873 4874

TENDER ANNOUNCEMENT

HUNGALU Hungarian Aluminium Industrial Co.Ltd. [85, Margit krt, Budapest, 1024]

(hereinafter referred to as the "Contracting Party" or "Hungalu Rt.") invites bids in an open, one-round tender to sell a quota of its fully owned subsidiary, AJKA Aluminium Industrial Co. Ltd.

(hereinafter referred to as "Ajka Aluminium Ltd")

The registered capital of Ajka Aluminium Ltd.: Owner's equity of Ajka Aluminium Ltd. on 31.12.1995: HUF 1.278,774,000

Bids may be submitted by specifying the bid price for a quota with a rounded nominal value of HUF 1,591,040 thousand, representing 90 % of the registered capital of Ajka Aluminium Ltd.

A quota with a rounded nominal value of HUF 176,780 thousand, representing 10 % of the registered capital, shall be separated by Hungalu Rt. from the quota representing a 100 % stake, which shall, following the closing of the tender, pursuant to Act XXXIX. of 1995., be offered for sale at 50 % of the accepted bid price to the employees of Ajka Aluminium Ltd., who may exercise this purchase option within 60 days from the date of publication of this offer. In the event the employees do not, or do not wish to exercise fully the option to acquire ownership in Ajka Aluminium Ltd., bidder shall be obliged to undertake to purchase the remaining quota as well on the conditions specified in its bid.

The purchase price may be paid in cash only, neither deferred payment nor payment in instalments will be accepted by the Contracting Party. Bidders may not use the E-loan facility. Foreign bidders may submit bids in which they determine the bid price in a foreign currency accepted by the National Bank of Hungary as a convertible foreign currency. Such bids shall be accepted by Hungalu Rt. at the foreign exchange purchase rate as officially quoted by the Hungarian Credit Bank (MHB) on the day corresponding to the submission deadling

Participation in the tender is subject to purchasing, against signing a confidentiality agreement, for a purchase price of HUF 300,000 + VAT, or a corresponding convertible foreign currency amount calculated at the foreign currency buying rate quoted by the Hungarian Credit Bank (MHB) for the day of payment of the above purchase price, the detailed invitation to tender as well as the Hungarian and/or English language tender documents including the Information Memorandum prepared by Ajka Aluminium Ltd. containing the major economic data deemed material to the tender. The documents referred to in the information Memorandum are available in the Hungarian language.

The above HUF 300,000 + VAT amount, that is, altogether HUF 375,000 shall be payable in cash, or shall be transferred to the Hungalu Rt.'s account No. 10200971-20100690-00000000 kept by the Hungarian Credit Bank [Magyar Hitel Bank]. The tender documentation shall be available only against presentation of a cheque or transfer certificate evidencing payment of the

The tender documentation shall be available at the Privatisation Directorate of Hungalu Rt., in Room 421., at 85. Margit krt., Budapest, II.

from the 4th December, 1996, on working days between 9 a.m. and 2 p.m. Telephone: 36-1-175-48-19, Telefax: 36-1-175-58-02

Bidders shall, as an earnest of their bid, deposit, not later than the final date of submission of bids, a bid bond of HUF 20 million to the account No. 10200971-20100690-00000000 opened for this purpose by Hungalu Rt. with the Hungarian Credit Bank Ltd. (Magyar Hitel Bank Rt.). Bidders shall provide evidence of payment of such bid bond upon submission of their bid. Any fees or bank charges payable for the transfer of money shall be borne by the bidder effecting

Bids shall be submitted personally or delivered by a person holding a power of attorney, in the presence of a Notary Public, at the above address, between 9 a.m. and 11 a.m., on the 20th of January, 1996, in 5 Hungarian copies, in a sealed envelope which bears no name of the sender, with the original copy marked as "original". Foreign bidders may enclose an English translation to the Hungarian version of their bid, of which the latter shall be deemed as the governing version.

Envelopes shall bear the marking:

"Ajka Aluminium Tender"

Bids shall be evaluated on the basis of the conditions set forth in the tender invitation. The Contracting Party hereby reserves the right to declare the tender unsuccessful without any legal consequences.

Bidders shall recognise and accept that the winner of the tender shall, within 30 days from the date of notification of the award, enter into a purchase agreement with Hungalu RL, and shall, if necessary, extend the validity of its bid and the manurity of its payment securities.

Participation in the tender shall be subject to the bidder undertaking to maintain its bid for 120 days from the date of submission thereof.

Information on the tender and on major data and characteristics of Ajka Aluminium Ltd. is available at: HUNGALU RL. Dr. Nändor Sillinger, Director of Privatization, Telephone: (36-1)-175-65-28, telefax: (36-1)-175-58-02.

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On and after 4th December 1996 a copy of the Bill may be inspected and copies obtained at the price of £1 each at the offices of: Lioyde Bank Pic. RO: Box 117, Canons House, Canons Way, Brasol, 8599 718. Mems W. & J. Burners, W.S., 16 Hope Street, Charlone Square, Edinburgh EHZ 400. Mesos Dyson Bell Martin, 1 Deep Fanar Street, Mants Linklanco & Paints, Saringon House, 59-67 Gesham Steet, Lordon &CZV 7/A

Chiroction to the Bill may be made by depositing a Petition against it. If the Sill originates in the House of Commons, the latest date for depositing such a Position in the Protein Sill Office of that House will be 30th January 1997; it is cripinates in the House of Lords, the Intest date for depositing such a Petition to the office of the Cork of the Prefixments in that House will be 6th February 1997; February 1997; February 1997; February 1997 for the Parise Bill Office of the Physics Bill Office of the Parise Bill Office of the Bill Office of the Parise Bill Office of the Bill Office of the Bill Office Bi Dated 3rd December 1996

DYSON BELL MARTIN. London SW1H OCK MARKET ARREST

INTERNATIONAL CAPITAL MARKETS

important criterion for membership of

European monetary union. Under the

Maastricht treaty, Italy will need a

deficit of 3.0 per cent or less to qualify.
"I don't think a deficit of 3 per cent

per cent. Yields at the short end of the market also rose,

with the two-year bond drop-

ping by 1 to 100 to yield

US Treasuries withstand strong data

down 0.09 at 113.06.

GOVERNMENT BONDS

By John Authers in New York and Richard Adams in London

The US bond market yesterday withstood the release of economic data suggesting the economy was growing quicker than expected - and recorded minimal losses at midday after its

strong rally last week. The national purchasing managers' index rose to 52.7 for November from 50.2 in October, higher than market expectations, while the Commerce Department reported that construction spending rose 1.8 per cent in October. the figures were not as wor-There was also anecdotal rying as they first appeared. continued low inflation".

Italian bond futures shrug off concerns on size of budget deficit

Reports that the Italian budget deficit the for 1996 may rise as high as 7.5 per cent of gross domestic product did literate the form of gross domestic product did literate for the form of gross domestic product did literate for gross domestic pr tle to stop Italian government bond cash market was more subdued, with futures rising yesterday, writes Richthe benchmark 10-year BTP closing

With the December contract for BTP futures expiring tomorrow, trading on J.P. Morgan in Milan, expects the 1996 said. Then the government may be Liffe, the London futures exchange. was quiet. The December contract set- GDP, falling to 4.0 per cent in 1997.

of the peak sales season, had been the strongest for some

But analysts swiftly said

the Thanksgiving weekend, in the NAPM index was traditionally the beginning most likely due to a jump in the electronic equipment sector, which would not be

Treasury long bond initially when the yield fell to 6.34 fell by # on the news, but by midday it had regained most of its losses to be off only # repeated, while the data for the day at 101器, yielding 6.37 per cent. were consistent with "mod-

Zhanhai Refining & Chm(a)§

E AUSTRALIAN DOLLARS

5.62 per cent. This followed the market's strong rally in its shortened trading day last Friday, of lower interest rates saw

New international bond issues

Ms Ilaria Fornari, economist at is credible until 1998," Ms Fornari

future rise by 0.22, while its cash equivalent OAT was down 0.04 at 106.58. German bund futures

were hit by profit-taking, as traders cashed in gains made late last week. The December contract on Liffe lost 0.09 to settle at 102.47 in light trade as dealers waited for economic data to be released mid-week.

The soft manufacturing data in the UK failed to shake long gilt futures. Both the December and March contracts rose 4. with the December settling at 112 and March at 111骨.

The cash 10-year bench-In Europe, a fall in the mark gilt gained & to end at French jobless total and talk 101 & 1 Its yield fell two basis points, to 7.32 per cent.

yield spread of 15 to 16 basis

Meanwhile, yesterday saw

vertible bond for one of Chi-

na's leading refineries, Zhen-

hai Refining & Chemical,

whose H-shares are listed in

Hong Kong. A substantial

points over Treasuries.

Bank to clarify rules on credit derivatives

By George Graham, Banking Correspondent

The Bank of England is proposing a conservative regulatory framework for most forms of credit derivative - a new and still fildefined set of products that allows banks to pass on the risk that their customers might default on a loan.

Clarification of how regulators will treat credit derivatives is expected to help the growth of the fledgling market, which London investment banks expect to grow from \$20bn today to more than \$100bn by 2000.

"Some banks have been almost looking for a seal of approval, something that says: 'Here's where you put it on the form,' said one credit derivatives expert.

In their most basic form, known as credit default options, credit derivatives function very like an insurance policy.

Bank B pays Bank A a fee for an option covering a particular bond or loan; if the hond issuer or borrower defaults. Bank A must pav up the full value of the loan. The Bank of England's guidance on how it will treat credit derivatives is con-Sachs. Market talk was of a tained in a discussion paper issued today. It invites not only comments on the specific proposals, which build on current EU capital adethe launch of a \$200m conquacy rules, but also suggestions of "more radical solu-

tions which might require the supervisory capital framework to be changed". For the time being, however, the proposed treatment is conservative. The Bank is sceptical about whether banks yet know enough

tives behave to allow them to use risk models of the kind they apply to trading ordinary swaps and options. It welcomes comments on this point, however.

popean cent

The discussion paper proposes to treat these forms of credit derivatives in much the same way as bank guarantees or letters of credit: a bank which has bought a default option is swapping the credit risk of the original borrower for the presumably better credit risk of the bank which sold the option, but not eliminating it altogether. And the Bank says it can only recognise a default

option as hedging the credit risk if it runs for exactly the same period as the original Some of the more active

banks in the credit derivative market expressed concern, because the proposed treatment would require them to move credit default options from their trading book to their banking book. This could require them to hold a larger cushion of capital against these derivatives.

The Bank is more open to the idea of treating total return swaps, another category of credit derivative, the same way as other trading risks. This treatment makes it easier to hedge one risk with an offsetting derivative, even if it does not match pre-

The discussion paper voices a general warning about the need for careful monitoring to make sure any credit derivative safeguards against the risk it is supposed to cover.

* "Developing a supervisory approach to credit derivatives." Bank of England. Threadneedle Street, London EC2R 8AH, 0171-601-3705.

and area

Kazakhstan and Israel prepare debut deals

By Conner Middelmann

in London and Judy Dempsey in Jerusalem Kazakhstan officials were in London yesterday to pro-

mote the Asian republic's forthcoming bond issue. The visit was part of a tour of international capitals ahead of the launch of the bonds scheduled for early next week. The issue, expected to total up to \$200m of two to three-year bonds, is

being arranged by ABN

Amro Hoare Govett. Mr Grigoryi Marchenko, chairman of Kazakhstan's securities commission, said the country did not urgently need the funds, but was undertaking the issue mainly to raise its profile among international inves-

the international capital markets for Kazakh borrow-

He said the bonds should benefit from Kazakhstan's strong macroeconomic fundamentals: the first year of economic growth since 1989, forecast at 1 per cent for 1996: declining inflation, expected to stand at 20 per cent year-on-year by yearend and set to fall further in 1997; and the country's wealth of natural resources. He also highlighted the scarcity value of the bonds. "For many investors, this will be the only way of getting exposure to Kazakhstan," he said, unlike Russia.

where investors can buy domestic debt instruments and dollar-denominated Ministry of Finance bonds. Israel is also preparing its eurobond debut, expected this Thursday. The bond is

pean medium-term note programme - through which it can make several bond issues in different currencies under a single legal framework. The issue is seen as a test case of Israel's economic credibility and fiscal management once the annual \$2bn of US-backed loan guarantees expire next year. Standard & Poor's, the rat-

ing agency, yesterday assigned an A-minus long-term foreign currency rating to the forthcoming issue, expected to total \$200m-\$300m. It said the outlook on the rating was "stable", given the government's commitment to reducing the budget deficit from 4 to 4.5 per cent of gross domestic product this year to less than 3 per cent of GDP next year. However, it said the rating was constrained by a heavy government debt burden, currently 115 per cent of

M BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

■ NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LIFFE) Lira 200m 100ths of 100%

MINOTIONAL SPANISH BOND FUTURES (MEFF) Open Sett price Change High

Open Sett price Change

+0.14 +0.14

W US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

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■ NOTIONAL UK GILT FUTURES (LIFFE)* 250,000 32nds of 100%

Open Sett price Change High

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Open Sett price Change High Low Est. vol Open int.

High 96.56 96.06

96.32 95.94

691 435

interpolated vield. B Long 1st coupon rating was based on the government's proposed Shk4.9bn (\$1.5bn) of cuts in next year's budget, which are already facing opposition from within the conservative

City of Ostraved

the prime minister. Israel Electric Company, the state-owned electricity company, also plans to issue up to \$400m of international bonds, after an important decision to move into the debt market rather than the US equity market.

Low Est. vol. Open int.

111.75 56,892 61,430 111.35 2,791 9,461

Likud-led coalition headed

by Mr Benjamin Netanyhu,

Meanwhile, Spain is considering a jumbo D-Mark bond of up to DM2bn in the five or 10-year sector. How-ever, some dealers felt such a deal would be difficult to execute so close to year-end. "The D-Mark market has performed very well and people have taken the opportu-nity to clear their books

ahead of year-end - the next

few weeks are likely to see a

softer market," said a Frankfurt dealer. Spain's state-owned Instto issue \$500m of five-year after conversion.

amount of the issue is being taken up by Atlantic Richfield of the US, which already owns 9.9 per cent of the company, a stake that ituto de Crédito Oficial is set would increase to 20 per cent about the way credit default options and similar deriva-

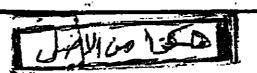
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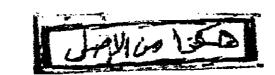
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	1 Up to 5 years (21)	120,91	-0.05	120.96	1,94	9.44	5 yrs	7.05	7.03	6.97	7.11	7.08	6,97	7.15	7.13	7.04
	2 5-15 years (18)	150.33	0,10	150.18	1.66	11.68	15 yrs	7.50	7.54	7.71	7,48	7.50	7.76	7.42	7.46	7.83
	3 Over 15 years (8)	172.29	0.42	171.58	3.12	11.63	20 vrs	7.57	7.63	7.79	7.51	7.55	7.82	7.46	7.51	7.88
	4 irredeemables (5)	196.88	0.90	185.13	1.31	13.47	tred.t	7.64	7.71	7.90				_		
	5 All stocks (53)	145.03	0.11	144,87	2.07	10.93										
		-		•		٠.			distion !		· •	· Ind	intion 10	·		
	index-linked						-			9 Yr. agu	,			Yr. ago		
	6 Up to 5 years (Z)	203.63	0.07	203.49	1.00	5.28	Up to 5 v	rs 3.16	3.12	2.73		2.44	2.45	1.58		
	7 Over 5 years (10)	197.40	0.14	197.13	1.38	4.71	Over 5 yr		3.46			5.26				
	8 Až stocks (12)	195.99	0.13	196.73	1.38	4,69										
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	© FTSE imamational Ltd 19 high since compliation: 133.	96. All right	a reserved. *	for 1998. G	overnment Se	curities hig	in since com	publisher; 12	7.4 (09/01/	35), low 4	9.18 (03/	01/75L FM	ad Interes	2		

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CURRENCIES AND MONEY

特特的特别

European central bankers talk dollar higher MARKETS REPORT The dollar touched a six-week high against the D-Mark yesterday, buoyed by continuing speculation that France and Germany would weaken their curren-

cies and by strong US economic data. The French President Jacques Chirac and the German Chancellor Helmut Kohl met this weekend to reject calls by French politicians and policymakers for a weaker franc against the D-Mark. The franc firmed against the

German currency yesterday. But Mr Jean-Claude Trichet, Bank of France governor, told the FT that a lower franc against the dollar was "another matter". Mr Hans Tietmeyer, Bundesbank president, said he too would have "no complaints" about a slightly higher dollar.

The dollar was also boosted by a far stronger than expected US National

Management index, and by strong US construction at DM1.542.

It closed only Y0.1 down dropped sharply in early economic recovery "appears to be becoming more solid".

Sterling rose on the strong belief that UK interest rates will go up this month, probably after the December 11 monetary policy meeting. The pound gained 1.5 pfennigs against the D-Mark to DM2.598 and half a cent against the dollar to \$1.685. The Swiss franc hit a 23-

- Prev. close --

Association of Purchasing month low against the dollar, closing at SFr1.313 after the Swiss National Bank spending figures. The dollar injected liquidity into money closed in London 0.4 pfen- markets, SNB officials have nigs up against the D-Mark recently welcomed a weaker

against the yen, having France and Germany want a stronger dollar. The trading after Mr Yasuo Mat- problem is how to achieve it. sushita, governor of the France has said it will ask Bank of Japan, said Japan's the G7 to raise the issue. But Mr Rob Hayward, economic advisor at Bank of America in London, doubted whether dollar and the market's the US would agree to strengthen its currency.

Some currency analysts

believe that the Bundesbank will cut interest rates soon, to sustain the German ecoboost the dollar. But Mr Hayward points out that German rates are already well below US levels. In rates are at record lows. Nor is it Bundesbank practice to cut interest rates in order to manage exchange rates -

Against the dollar (SFr per \$)

country's exchange rates. A stronger dollar could therefore prove wishful thinking, some strategists

One reason why the dollar rose yesterday was a comment by Mr Otmar Issing, Bundesbank chief economist. He said the arrival of a single European currency could cause a shift into dolparticularly not another lar deposits, as central banks

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DOLLAR SPOT

and investors waited for the Lynch's quarterly survey of holdings, thus hurting the own targets for currency dollar. However, the markets exposure. They might therelargely ignored the second comment, even though Mr Issing concluded: "The net effect of these various occurrencies cannot be determined in advance."

think the pound has peaked. Yesterday it briefly passed DM2.60 - the median forecast for sterling's peak against the D-Mark in last week's IDEA survey of trad-

A gloomy message also emerged from Merrill

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Nangary 267 197 - 287.340 158.590 - 158.540

Iran 5055.80 - 5052.60 3000.00 - 3000.00

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euro to prove its strength. global investors. The poll But Mr Issing also said that showed that fund managers the euro's launch could cut had raised their holdings of demand for foreign currency sterling well beyond their fore seek to sell pounds.

Mr Ian Granne, currencies

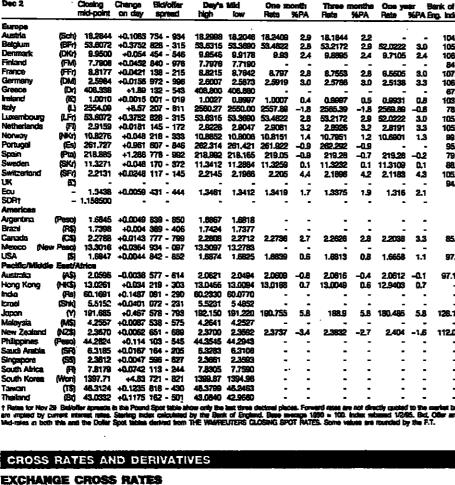
trader at Schroder in London, cited trading last Wednesday afternoon as an omen. The pound fell sharply then, even though Most currencles traders no negative news had emerged. "It collapsed because the whole world was long," Mr Granne said. "If most people have bought the pound already, then it can't go much higher." Sterling has appreciated 12 per cent

since August. Yet few traders expect it to drop before the UK next raises interest rates. IDEA's noll suggests sterling wil peak at the end of January.

update, ring FT Cityline on +44 990 209909

WORLD INTEREST RATES MONEY RATES # \$ LIBOR FT London Dutch Guilder French Franc Portuguese Esc.

ĭ	US Dollar				5.4	5½ - 5¾	됐 - 됐	5] - 53
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٠,	Asian \$Sing				5 - 33 2 - 33	312 - 33	312 - 33	4) - 43 31 ₂ - 31 ₆
	Short term re	esta are dal	for the US	Doller and	Yen, oth	ers: two day	rs' notice.	
	S THREE	MONTH	PIBOR FU	TURES (MATIFYPE	uris Interber	k offered m	be .
	1	Open	Sett price	Change	High	Low	Est. vol	Open Int
	Dec	95.56	96.52	_	96.58	96.52	10,358	32,824
	Mar	96.59	96.56	-	96.60	96.54	23,700	60,703
_) Jun	96.57	96.55	-	96.58	98.52	10,216	35,834
	THREE	HUNON	EURIONAL	RK FUTL	ARIES (LI	FFE)* DM1	m points of	100%
1		Open	Sett price	Change	High	Low	Est. vol	Open Int
	Dec	96.80	96.79	-0.02	96.81	96.78	22839	191814
-	Mar	96.86	96.86	-0.01	96.88	96.84	33380	208584
3	Jun	96.82	96.81	-0.02	96.84	96.79	34233	172181
0	Sep	96.68	96.68	-0.02	96.70	96.65	35424	137257
2	E ONE M	VIII EV	ROMARK	FUTURE	ES (LIFFE) DM3m;	coints of 10	0%
7	l	Open	Sett pnce	Change	High	Low	Est. vol	Open Int
9	Dec	96.75	96.73	-0.01	96.75	96.73	2	3564
6	Jan	96.88	96.88	-	96.88	96.85	250	2371
7	Feb	96.88	96.88	-	96.88	96.88	300	1870
- 6	Mar	96.87	96.86	-	96.87	96.86	51	1030
0	E THREE	MONTH	EUROLIR	A FUTUR	ES (LIFF	E)" L1000r	n points of	100%
D	l	Open	Sett price	Change	High	Low	Est. voi	Open ini
1	Dec	92.97	92.92	-0.07	92.97	92.90	7667	69160
5	Mar	93.65	93.58	-0.07	93.66	93.57	10134	78525
2	Jun	93.94	93.92	-0.04	93.97	93.90	2866	47036
6	Sep	94.03	94.03	-0.02	94.08	94.00	2194	28823
7	III THREE III	OKTH EU	RÓ SWIISŚ R	RANC FU	TURES (L	JFFE) SFr1m	points of 10	O%
-		Open	Sett price	Change	High	Low	Est. vol	Open int
-	Dec	97.95	97.90	-0.08	97.95	97.90	3488	25255
	Mar	98.00	97.94	-0.09	98.00	97.93	7114	33521
-	Jun	97.85	97.81	-0.08	97.86	97.80	1514	16140
: i	Sep	97.61	97.60	-0.06	97.65	97.58	562	6956
0	THREE!	HONTH	EUROYÊN	FUTUR	es (LIFF)	E) Y100m ;	coints of 10	0%
3		Open	Sett price	Change	High	Low	Est. voi	Open int
	Dec	99.49	99.49	+0.01	99.49	99.49	349	0
D	Mar	99.46	99.47	+0.02	99.46	99.46	20	ō
-	Just	99.37	99.37	+0.04	99.37	99.37	200	ō
:	THREE!	ножтн і	ECU FUTT	JRES (LI	ŦE) Ecu	Im points	of 100%	
5		Ореп	Sett price	Change	High	Low	Est. voi	Öpen int
-	Dec	95.88	95.86	-0.01	95.88	95.85	648	8199
-	Mar	95.92	95.92		95.83	95.90	807	8974
- 1	Jun	95.92	95.93	-	95.94	95.90	262	3757
- [Sep	95.88	95.88	-0.01	95.88	95.86	113	3239
٠ ا	* LIFFE future							
٦,	EUROLE	RA OPTR	ONS (LIFF	E) L1000r	n points	of 100%		
	Strike		CAL				PUTS -	
	Price	Dec	-	-	lun	Dec	Mar	Jun
,	9275	0.20			25	0.03	0.05	0.08
ן ע	9300	0.05			.03	0.13	0.08	0.11
	9325	0.01	0.47		.83	0.34	0.14	0.16
	Est. vol. total,	Cells 175	2 Puzs 554.	Previous d	lay's open	ant., Collec	25810 Puls	98765
- 1								



20.20 4852 10.88 283.0 12.28 298.8 4.169 100.7 10.82 281.4 0.424 10.25 3,714 89.75 10 241.5 4.138 100. 4.950 119.6 9.559 231.0 4.894 118.3 10.83 281.7 4.752 114.8 6.427 155.3 5.652 138.8 8.058 194.7

Dec Mar Jun

MEMBERS 295,269 0,793103

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All Open treerest figs. are for pre-

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Strike Price

0,650 0,655

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Strike Price







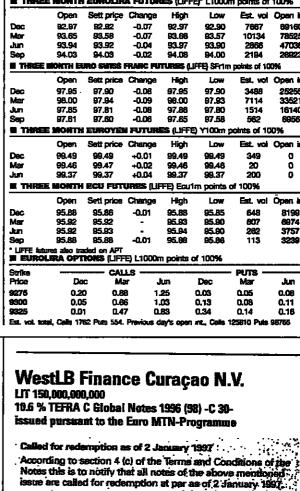
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Petroleum Argus

Weekly Petroleum Argus

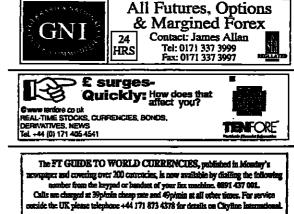
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	Switzerland (SFr) 24.23 4.496 3.985 1.174 0.452 1154	7.318
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COMMODITIES AND AGRICULTURE

NFU sets out | Barrick takes the heat out of Meikle cereal quality assurance plan

By Alison Maitland

Plans for the first UK-wide farm assurance scheme for grain were unveiled yesterday by the National Farmer's Union.

Under the scheme, consumers buying bread or downing a pint of beer should be able to find out if their purchases are being made with cereals produced and handled in accordance with food safety legislation and best farming practice.

The NFU said the need to guarantee the quality and safety of cereal crops had been driven by the "mad cow" crisis, concern over genetically modified foods.

and the supermarkets.

Tracing cereals through the production chain is more complex than for meat because grain from different farms is mixed to produce the volumes required by millers and other users. The same problem applies to

such as milk. Mr Peter Limb, chairman of the NFU cereal committee, said it would never be possible to trace a loaf back to an individual farm, but it might be possible to say the wheat had come from one of a number of farms in a region all producing to the

assurances to cereal users that the grain was grown with the minimum chemical inputs necessary, transported in clean lorries and kept in hygienic stores. Millers, supermarkets and brewers would then be able to tell their customers that certain

standards had been met. "In many cases, the standards are in place, but the records are not being kept." said Mr Limb, at a conference entitled 'Winning on World Markets', organised

The NFU, which plans for the scheme to be run by the grain industry and to be in place for next year's harvest. wants 70-80 per cent of UK cereal production covered within the first few years. But the plans were

attacked for relying initially on self-auditing by farmers. rather than independent verification of quality claims. Mr David Jack, chairman of Scottish Quality Cereals, a other commodity products, scheme covering about a quarter of Scottish cereal output, said: "I believe the trade won't buy it unless it's independently audited."

Mr David Richardson. chairman of Linking Environment and Farming (LEAF), which promotes minimal use of chemicals in agriculture, said the scheme should set environmental

Sometimes when a drill bites into the rock at the Meikle under-would die from the heat if ground mine in Nevada.

come streaming out. Hot springs injected the rock with gold between 7m and 14m years ago. In geological terms that was a recent phenomenon, so the rocks are still cooling down.

Touching the rock in some places is like touching a metal kettle just after it bas boiled. Ground water temperatures average 140°F (80°C).

However, those same hot springs deposited at least 6.6m troy ounces or 205 tonnes of gold in the Meikle deposit. There is an average of 0.68 ounces of gold in every tonne of ore, making it one of the highest grade mines in the US.

As mine manager Mr Rod Pye points out, Barrick Gold, the Canadian company which owns the Meikle and the nearby Betze-Post open pit mine, has to move only two tonnes of rock to produce an ounce of gold at Meikle, compared with 79 tonnes in the open pit.

When Meikle reaches full production at the end of the year, Barrick should be mining 2,000 tonnes of ore a day and the mine is expected to deliver an annual 400,000 ounces of gold, making it the biggest producing underground gold mine in the US. Preparing to get the gold out is not easy. Unlike South Africa's deep gold mines, Meikle does not get hotter the deeper you go. The heat

is constant. Whenever rock is broken, heat is released.

we had let nature take its steam and water vapour course," Mr Pye says. "But we can make winter weather in the mine even on the hottest summer day. We can lower the temperature from 100°F to 30°F. To develop its mine, Bar-

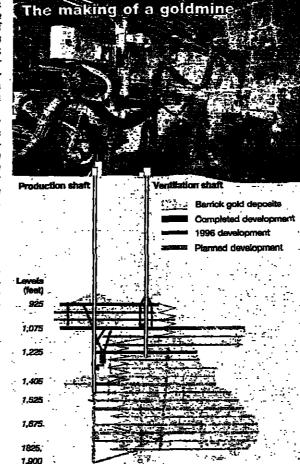
rick first had to lower the water level. This was accomplished in tandem with the mine at Betze-Post, where most of the ore was below the original water table. The water table was drawn down, through pumping, ending at 600ft (182m) below the pit floor. This also lowered the water table in the Meikle deposit.

For the next step, Barrick borrowed technology used in South Africa's deep mines. It has spent \$19m of the total \$180m needed to develop Meikle on installing the biggest mine refrigeration system in North America.

It can pump about 600,000 cuft (17,000 cum) or almost 18 tonnes of air a minute at 40°F through the mine. This produces a comfortable average temperature of just over 81°F throughout the mine.

untried technology in Meikle. Nothing unique," Mr Pve says. "We faced enough risks anyway. For example, we did not know what the impact of the heat would be before we started developing the mine. So we looked around the world at other mines to see what was best

Equipment was purchased to suit the ore body and peo-ple were hired for their suit-



ability to work on the deposit

Leading the Barrick team was Mr Louis Dionne, the vice-president of Canadian operations, chosen because of his experience in Canada.

entered through tunnels

where most mines are under

ground and accessed

through vertical shafts,

unlike most gold mines in

the US that are open pit or

started in March 1994. By December last year Barrick had reached the present depth of 1,480ft. The ventilation shaft goes to a depth of 1,320ft and was finished in

Naming mines can be tricky but Barrick had no hesitation about its new project, once it became clear it was going to be a big. long-life, low-cost - about \$125 an ounce - producer.

Meikle is named after Mr Brian Meikle, Barrick's senior vice-president of development until his retirement. It was he who helped to persuade Barrick to buy the Goldstrike property on Nevada's Carlin Trend, which now contains Betze-Post and Meikle.

The two mines produce about 2m ounces of gold a year, nearly one-third of all the gold mined in Nevada and about one-fifth of the gold mined in the US.

Goldstrike's riches have helped make Barrick the third-largest gold producer in the world - the property already has 30m ounces of gold in its reserves.

Mr Eric Lauher, chief exploration geologist, remembers the excitement in 1988 and 1989 when Barrick's drill rigs were hitting 1m ounces of gold each

Even so, he says, the Meikle deposit was nearly missed. The target area had been scheduled to have 15 holes drilled in it in those two years. Not until the thirteenth hole did Barrick hit the Meikle ore.

Kenneth Gooding

Rio Algom to raise output

By Bernard Simon in Toronto

Canada's Rio Algom plans to boost output at its Cerro Colorado copper mine in northern Chile by almost 70 per cent. at a cost of

The project is due for completion by mid-1998, raising annual refined copper pro duction to 220m lbs in 1999, from 130m lbs now.

Reserves at the expanded rate will be sufficient for about 20 years of produc tion, and the expansion will lower average cash costs to 48 cents a pound from 53 cents, in 1996 dollar terms.

Cerro Colorado, which came on stream in mid-1994. completed a 50 per cent expansion late last year. The mine, located 130km inland in the Atacama desert, produces cathode copper using a nioneering bacterial and chemical leaching process which is followed by solvent

extraction The mine's operating profit reached C\$37.4m (US\$27.8m) in the first half of this year, from revenues of C\$90.8m.

Separately, Cominco, the Vancouver-based metals group, said it planned to expand zinc mining projects in Alaska and Peru using the proceeds from the sale of its stake in Aur Resources. the Canadian copper pro-

It raised about C\$35m from the sale of less than 10

per cent of Aur's shares. Cominco, which accoun for about 10 per cent of world zinc output and 6 per cent of lead, is in the process of expanding its big Red Dog mine in Alaska.

It is also expected to enlarge its 82 per centowned Cajamarquilla zinc refinery in Peru to an annual capacity of about 230,000 tonnes.

可能直接機能基本

Wave of selling lifts hopes of less turmoil in copper tomorrow

33 1,682 58 2,122

101 23

MARKETS REPORT

By Kenneth Gooding and Robert Corzine

On the London Metal Exchange vesterday a wave of selling forced down copper prices, raising hopes that market turmoil forecast for

COMMODITIES PRICES

tomorrow – when dealers must declare whether they want to exercise options - is less likely.

market remained critically short of physical copper and extremely volatile. There was still a chance the price would jump in hectic

Copper for delivery in three

Nevertheless, traders said the mium for cooper for immediate delivery compared with threemonth metal eased from \$245 a

45 cents an ounce at \$371.05.

SOFTS

MI COCOA LIFFE (E/to

Oil prices rallied in late London trading after a weak opening, on claims that Iraq has signed its first contracts for the sale of crude oil under the United

The price of benchmark Brent Blend for January delivery jumped to around 23.20 a barrel

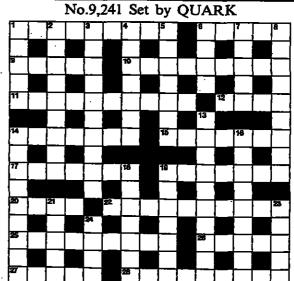
on Monday evening, almost 40 cents up on Friday's close. Refined products also benefited from steady or firmer prices. Crude and refined product

orices on the Nymex also rose. although activity was modest on the first trading day after the long Thanksgiving weekend.

JOTTER PAD

The game of Skill, Judgement and Nerv-Telephone 07000 782080 Market: The total number of coisodes of "Cheers" (Screed 10 ecisodes) erdays enswer: 627

CROSSWORD



1, 6 This is it (9.5)

9 Game birds brought to 10 Cross when account is in for suit repaired? (9) 11 Giving details of former beating (10) 12 Part of a buffet established

in outdoor function (4) 14 investment in London, say 15 TUC fund could be no longer valid (7)
17 The chemical symbols for a

salt being retrieved (7)
19 A police body after worker gets help internally (7) 20 Food from the east, possi-22 Put one's foot down (but not insistent) (10)

25 Main point? (9) 26 One tune played in get-tois understood (5)

gether (5) 27 One featuring in diplomacy

up (7) 6 Roof blown off public gallery? (4) 7 Animal, sullen, not right (5) 8 Drill at court in south 13 A link could be, unofficially (3,3,4)14 I often pour forth after din-

strength (5)

16 Fruit in NE in crate becoming damaged (9) 18 We hear a holiday tour falls due (7)

19 Lady in latter part of life becomes mean (7) 21 Something to drink some kept on ice (5)

23 Editor to take in employ-ees, that's what he'll do (5) around the north? (4)

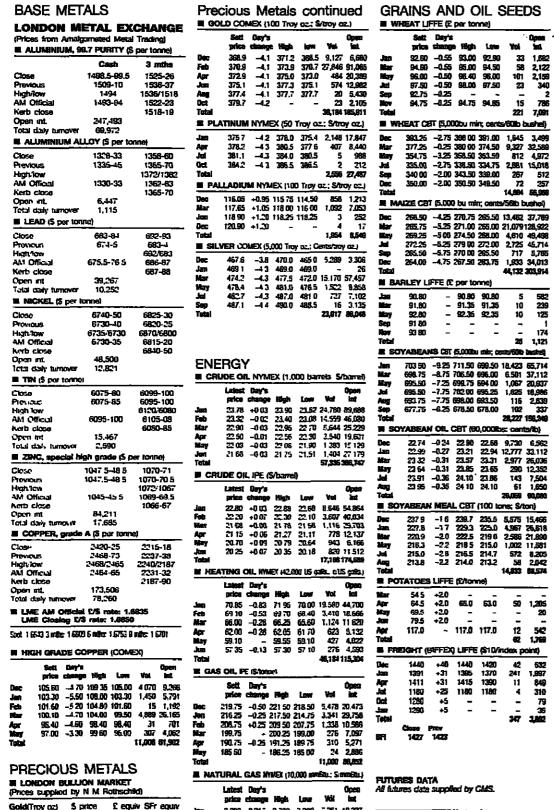
1 Lie about one's moral

3 Risk I must run at the

plant (10) 4 in trouble I fled, a non-be-

5 Scholarly king's office built

Solution to Saturday's prize puzzle on Saturday December Solution to yesterday's prize puzzle on Monday December



Gold(Troy az) 5 price £ equiv SFr equiv Close 37070-371.00 370.10-370.40 370.50 219.790 484.985 370.75 229.056 485.275 Previous close 371.30-371.60 Loco Ldn Moon Gold Lending Rates (Va USS)

473.30

479.00 289.05 298.15 484.90 496.80 **Gold Coles** £ equiv 220-221 375,55-378 00

The downward pressure was helped by suggestions that LME stocks will show another rise of between 2.000 and 4.000 tonnes when the exchange reveals the latest statistics this morning.

-4.1 371.2 388.5 9.127 6.680 -4.1 373.9 376.7 27,846 91,065 -4.1 375.0 373.0 484 20,389 -4.1 377.3 375.1 574 12,982 -4.1 377.7 377.7 20 5,430 -4.2 - 23 2,105

407 8,440 5 988 2 212

1,522 8,858 727 7,102 16 3,135

375.7 -4.2 378.0 375.4 2.148 17.847 378.2 -4.3 380.5 377.6 407 8.440 381.1 -4.3 384.0 380.5 5 988

116.05 +0.95 115.75 114.50 858 1.213 117.65 +1.05 118.00 116.00 1,092 7.053

118 90 +1.20 118.25 118.25 3 252 120.90 +1.20 - 4 17

22 03 -0 03 27 06 21.90 1 383 15 129

219.75 -0.50 22150 218.50 5,478 20.473 216.25 -0.25 217.50 214.75 3.341 29.758 200.75 +0.25 209.50 207.75 1.338 10.568 199.75 -0.25 199.50 207.75 7.037 190.75 -0.25 191.25 189.00 276 7.037 190.75 -0.25 191.25 189.75 310 5,271 185.50 - 186.25 185.00 24 2.886 100 80.887

3.280 -0.217 3.380 3.280 7,261 40,227

2,910 -0,146 2,970 2,900 1,957 21,170

2615 -0.089 2650 2600 1.153 13.763 2305 -0.056 2.320 2.300 442 7.419 2.225 -0.040 2.225 2.200 421 6.531

2185 -0.050 2190 2180 333 4.894

64.50 +0.20 64.80 64.25 3.156 10.312 64.60 +0.33 64.60 64.20 1,199 6.858 65.05 -0.10 66.05 65.70 425 3.881

-0.35 65.40 65.40 - 64.85 64.85

NYMEX (42,000 US gains ; c/US gails.)

options activity.

months ended \$55 a tonne below Friday's close, at \$2,187. The pre-

GRAINS AND OIL SEEDS

92.60 -0.55 93.00 92.90 94.60 -0.55 95.00 94.50 96.00 -0.50 96.40 96.00

97.50 -0.50 98.00 97.50

 Dec
 393.25
 -2.75
 396.00
 391.00
 1,645
 3,499

 Mar
 377.25
 -0.25
 380.00
 374.50
 9,327
 32.588

 May
 354.75
 -3.25
 358.50
 353.50
 812
 4,972

 Jul
 335.00
 -2.75
 338.50
 334.75
 2,581
 15,018

 Sep
 340.00
 -2.00
 343.50
 339.00
 297
 512

 Dec
 350.00
 -2.00
 350.50
 349.50
 72
 257

 Total
 14,894
 56,908

MAJZE CBT (5.000 bu min; cents/56to bushe)

Dec 268.50 -4.25 270.75 265.50 13.482 37.769

Ner 265.75 -5.25 271.00 265.00 21,079128,922

Nery 269.25 -5.00 274.50 288.00 4,610 49.493

Jul 272.25 -5.25 279 00 270.00 2,725 45,714

Sup 265.50 -5.75 279 00 270.00 2,725 45,714

Sup 265.50 -5.75 279 00 265.50 717 5,785

Dec 264.00 -4.75 267.50 263.75 1,933 34,013

Total 44,132 303,914

90.80 - 90.80 90.80 91.80 - 91.35 91.35

703 50 -9 25 711.50 699.50 18.423 65.714

705 90 -922 71.50 999.50 18.423 18.714 1999.50 18.72 19.93 1

2274 -024 2296 2256 9,730 6.562 2399 -0.27 23,21 22.94 12,777 33,112 2332 -0.31 23.57 23.31 2,977 25,036 2364 -0.31 23.85 23.65 230 12,332 23,91 -0.36 24,10 23.86 433 7,504 23,95 -0.35 24,10 24,10 61 1,650 23,095 90,000

W SOYABEAN CAL CET (80,000lbs: cents/lb)

SOYABEAN MEAL CBT (100 tons; S/ton)

Dec 237.9 -16 239.7 235.5 5.575 15.466
Jan 227.8 -17 229.3 225.0 4.967 26.518
Biar 220.9 -2.0 222.5 219.0 2.586 21.800
Jul 215.0 -2.8 216.5 216.7 10.02 11.501
Jul 215.0 -2.8 216.5 214.7 572 8.205
Aug 213.8 -2.2 214.0 213.2 58 2.042
Total 14.833 88.574

545 +20 - - - - - - - 645 +20 65.0 63.0 50 1,205 69.5 +2.0 - - 20 79.5 +2.0 - - - 20

POTATOES LIFFE (Elfonne)

57 35 -0.13 57 30 57 10 276 4.593 S FREIGHT (ENFFEX) LIFFE (\$10/index point)

Dec Jan Apr Jal Oct

FUTURES DATA

All futures data supplied by CMS.

Tea
There was strong general demand this wask reports the Tea Broker's Association, Landed coloury Assams met amproved competition with prices often 2-4p/kg, dearer. Plainer types remained firm, Brighter East Africans gained several pence while coloury mediums sold well and frequently appreciated 2-3p. Offshore good demand. Better liquoring Kenyas and Zmhahwes ackanood but others were barake.

babwes advanced but others were barely steady. Quocitions: landed best available

46,184 115,304

11,000 88,852

M BARLEY LIFFE (E per tonne)

■ WHEAT LIFFE (£ per tonne)

tonne but was still high at \$185. Selling by investment funds pushed platinum to a three-year low of \$373.75 at the afternoon "fix" in London. Gold closed down

Nations oil-for-food plan.

1348 -23 1384 1345 13 200 1400 -16 1408 1394 6,275 41,747 1421 -15 1426 1414 683 10,151 1438 -14 1443 1435 127 7,316

+1 1342 1329 2,084 18,595 -6 1303 1283 1,554 13,411 -9 1285 1266 633 5,872 -8 1285 1285 123 894 -17 1280 1285 35 802

5,872 894 802

1265 -9 1265 1266 533 1 1265 -8 1265 1265 123 1 1265 -8 1265 1255 123 1 1265 -17 1280 1265 25 1 1265 -17 1332 1325 50

106.05 -1.70 107.40 104.50 2,323 16,853 103.70 -1.60 105.00 102.50 371 5,336

304.7 +0.8 305.2 303.5 1,199 15,845 304 4 +0.4 305.0 303.5 101 4,814 305.3 -0-4 305.5 305.3 61 2,408 299.9 -1.7 301.7 301.0 144 1,583 299.9 -2.8 302.5 302.4 - 551 303.1 -15 - - 373 1,458 25,575

SUGAR "11" CSCE (112,000/bs; cents/fbs)

COFFEE 'C' CSCE (37.500/bs; cents/fbs)

102.65 -1.00 103.70 101.75 101.25 -1.25 103.00 100.50 99.65 -1.85 101.50 99.60

COFFEE (ICO) (US cents/pound)

WHITE SUGAR LIFFE (\$400 mel

MEAT AND LIVESTOCK ■ LIVE CATTLE CME (40,000lbs; cents/lbs 67.150 ±0.125 67.400 66.600 4.195 24.447 84.225 +0.550 64.300 63.400 2,462 26,149 65.275 +0.300 65.300 64.725 963 18,835 63 800 +0.225 63.625 63.175 496 8,053 ■ COCOA CSCE (10 torries; \$/tonnes)

59.375 +0.225 69.550 58.875 1.502 10.454 59373 14226 08300 084873 1,502 10,404 78,775 1428 78,200 73,850 1305 12,386 73,850 140,100 76,500 75,925 146 4,959 78,500 140,100 76,500 75,925 146 4,298 78,500 140,100 76,500 75,925 146 4,298

PORK BELLES CME (40,000tos; cents/lbs) 81.375 +0.275 81.850 79.700 1.651 4.341

LONDON TRADED OPTIONS

COFFEE LIFFE

LONDON SPOT MARKETS M CRUDE Off. FOB (per barrel) \$21.40-1.50w \$23.54-3.56 \$23.21-3.23 Brent Bland (dated) \$23.54-3.58 +0.376
Brant Bland (Jan) \$23.21-3.23 +0.345
W.T.I. \$24.30-4.35w +0.395
III OIL PRODUCTS INVESTRATING delivery CF (based) \$222-224

10.66 - 10.71 10.63 4,828 78,539 10.74 40.01 10.76 10.77 893 30,559 10.67 +0.01 10.70 10.50 1,077 21,153 10.70 - 10.73 10.70 211 12.919 10.70 -0.01 10.73 10.71 60 3,865 10.70 -0.01 10.73 10.73 5 626 7,066 143,191 COTTON NYCE (50,000lbs; cents/lbs) 75.25 +0.45 75.25 73.90 666 850 76.49 +0.42 76.54 75.42 7,043 26.172 Premium Gasoline Heavy Fuel Oil Naphtha Jet fuel 5252-254 77.25 +0.05 77.40 77.05 822 7.402 F ORANGE JUICE NYCE (15,000/bs; conto/bs) 95.40 -1.75 97.90 95.10 1,236 13,846 98.05 -1.45 101.05 93.00 1,272 8,095 Petroleum Argus. Tel. Lond EL OTHER San (0171) SS9 8792 102.05 -1.15 103.60 102.20 46 2.703 104.80 -0.85 104.50 104.50 3 832

Gold (per troy oz). Silver (per troy oz). Platinum (per troy oz.) \$373.75 118.0c Leed (US prod.) Tin (Kuala Lumpur) 45.00c 14,99r Tin (New York) Cattle (Ive weight) 111.03p Sheep (five weight) Pigs (five weight)† 83.10o Lon. day sugar (raw) Lon. day sugar (wre) Barley (Eng. feed) Maize (US No3 Yellow) Wheat (US Derk North 79.25a 79.25p 318.5x

Rubber (Jan) W Rubber (Feb) W Rubber (KL RSS No1) Coconut Oil (Phills)
Paim Oil (Meley.)
S
Copra (Phills)
Soyobeans (US)
Cotton Outlook'A' Index
Wooltops (64s Super)

VOLUME DATA Open anterest and Vokume data shown for contracts traded on COMEX, NYMEX, CET, NYCE, CME, CSCE and IPE Crude Oil are one day in arrears, Volume 8. Open interest totals are for all tracked months. INDICES M Reuters (Base: 18/9/31 = 100)

Dec 2 Nov 29 month ago year ago 1863.2 1865.5 1852.8 2147.8 M CRB Futures (Base: 1967 = 100) Nov 28 Nov 27 month ago year ago 243,36 244,85 # GSCI Spot (Base: 1970 = 100)

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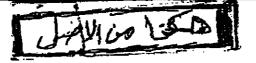
e Rio Algorito to raise output in Chile

FT Cityline Unit Trust Prices are available over the telephone, Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Offshore Funds

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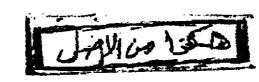
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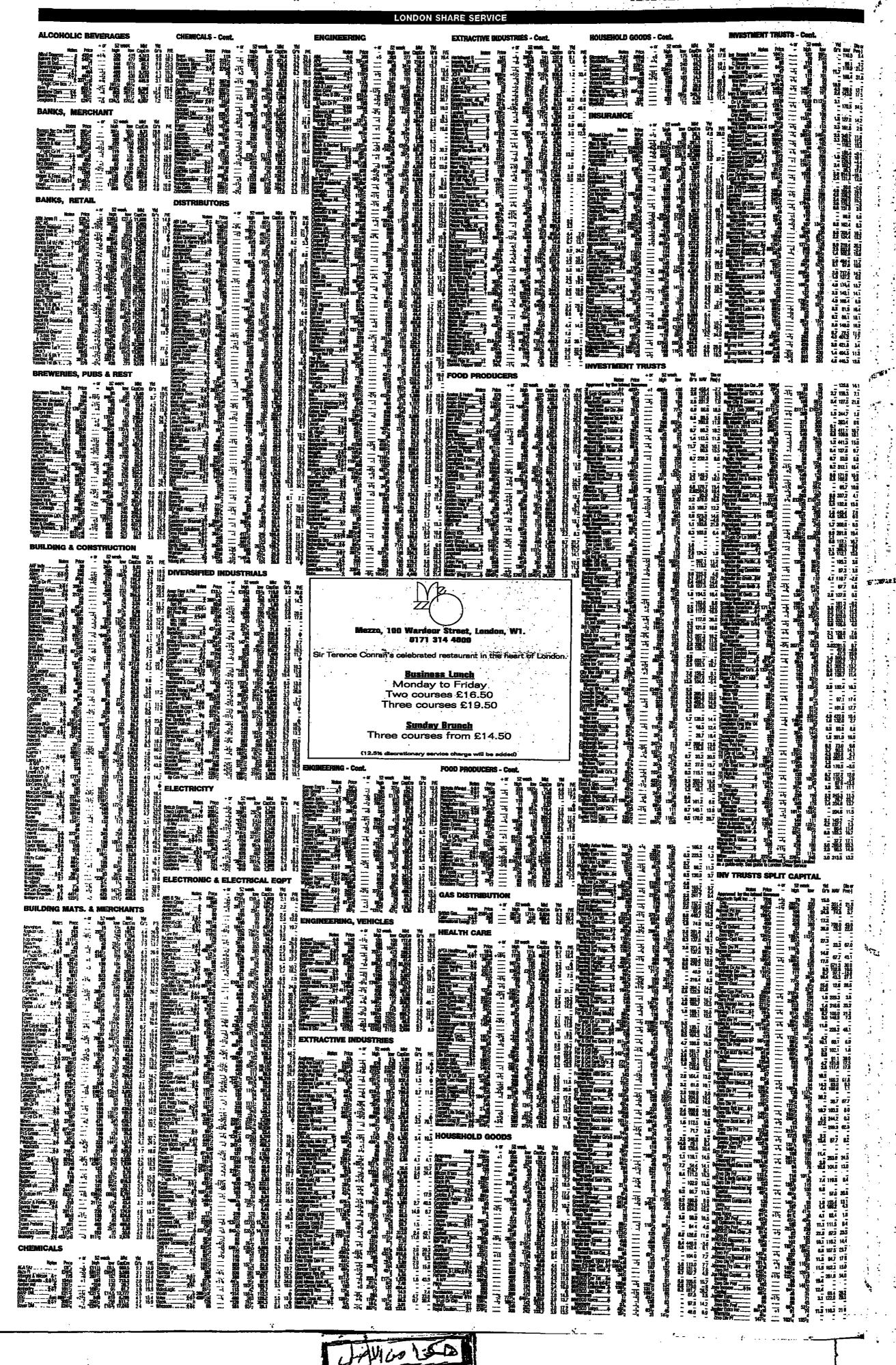
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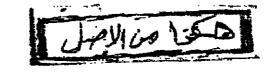


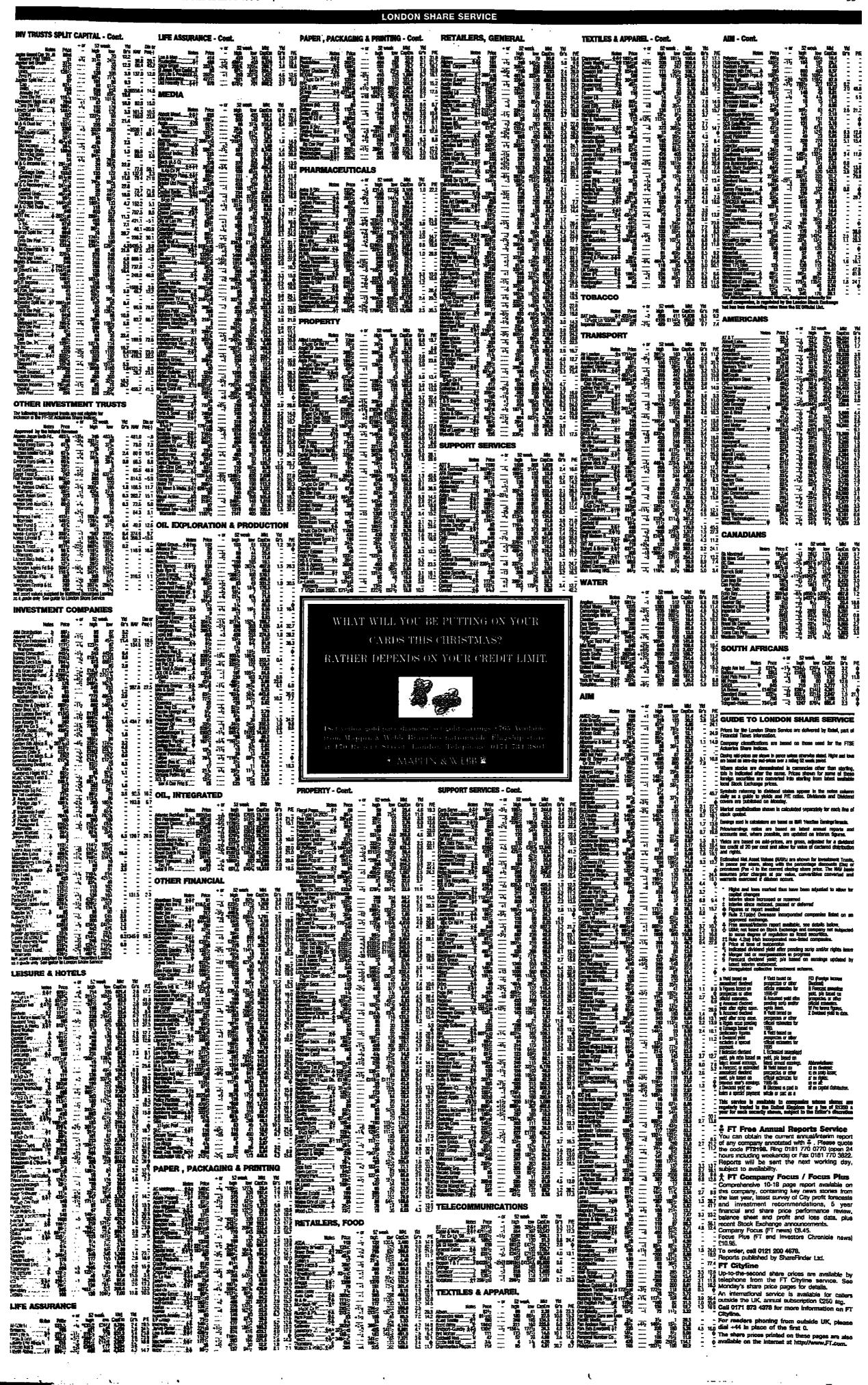
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LONDON STOCK EXCHANGE

Shares still manacled by sterling's strength

MARKETS REPORT By Stave Thompson,

UK Stock Market Editor

A fresh burst of strength in sterling, much of which derived from a growing conviction that UK interest rates will be lifted soon, proved an effective deterrent to buyers of UK equities.

There was further unease after Abbey National hoisted its mortgage rates by a quarter of a perntage point, a move expected to be followed by other lenders.

Share prices, which looked vulnerable from the outset, came under further pressure when Wall Street opened lower, with age sliding more than 40 points

By the close, the FTSE 100 index had recouped some of its earlier losses but nevertheless was 19.5 lower at 4.038.5.

The second tier index, the FTSE 250, held up relatively well. as good gains in the utilities sector, especially the regional electricity stocks, helped offset the damage wrought by a surprise profits warning from Racal Electronics. The 250 index settled 13.7 off at 4,414.8, while the SmallCap index eased 1.6 to 2.160.0.

A weaker-than-expected purchasing managers index for November only partly alleviated

sure to continue until the Decem- of last week, looked almost cer- eral industrial stocks in the ber 11 monetary policy meeting between Mr Kenneth Clarke, the chancellor and Mr Eddie George, governor of the Bank of England. a lowly 553.8m shares.

Dealers insisted, however, that the fall in equity prices owed more to a defensive mark-down strength "continues to cast a by marketmakers rather than to sizeable shadow over prospects any weight of selling pressure. It was also pointed out that the gilt-equity yield ratio fell below two on Friday; equities are generally regarded as looking cheap

relative to gilts when the ratio slips below that level. Turnover in London's equity market, which fell below the tain to extend that trend to a FTSE 350, 90 have underperthird consecutive session. At the formed in the last month." from count, turnover came out at

BZW pointed out that sterling's shares slump 18 per cent. The for the market. We would fear that analysts' forecasts still have to catch up with what sterling has done so far. Year end roundups with companies will probably be the catalyst for another round of downerades.

industrial sectors have borne the

without being over-exposed."

and downgraded Reuters

Roldings and Mirror Group

Carlton fell 4 to 498p

although there was some

support from Panmure Gor-

buy ahead of figures tomor-

row. Reuters dipped 6 to

716%p and Mirror fell 3% to

227/ip. Emap, which is Nat-

West's sole buy recommen-

4 to 1376%p after one Sunday

newspaper revisited the

speculation that MCA of the

US is interested in making

Leisure and drinks group

Scottish & Newcastle was

the best performer in the

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Meanwhile, EMI improved

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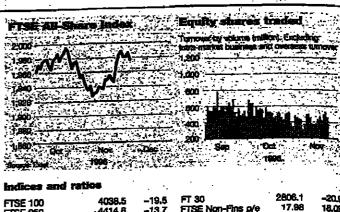
says NatWest.

the Dow Jones Industrial Aver- the interest rate fears, which are business on Thursday and Friday pointing out that "of the 102 gen-

The day's company news was largely positive, apart from the The UK equity strategy team at Racal warning, which saw the had news from Racal also triggered something of a sell-off in other electronics stocks.

Scottish & Newcastle was the best Footsie performer, responding to an excellent set of interim figures accompanied by news of a good start to the second half.

Abbey Life and Lloyds TSB BZW added that the general were among the biggest Footsie winners as the market warmed to film-mark in terms of customer brunt of sterling's strength, the prospect of higher margins.



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est performing Breweries: Pubs & Property Water	+1.3 +0.7 +0.6	Worst performing 1 Electronic & Elect 2 Extractive Industri 3 Engineering: Vehic 4 Insurance	Equip 95 166	

Racal warns on profits

By Joel Kibazo and Peter John

News of a profits warning from Racal Electronics, just three days before it was set to announce interim figures, hit the market like a bombshell and sent the company's shares olunging.

Analysts had expected the electronics and defence group to unveil improved half-time profits of around £36m on Thursday. Instead, Racal said it expected first half profits to be £21m, down from £31.9m at the same stage a year earlier. Racal blamed a reduction in order intakes in its Radio Group division.

The group is bringing its results forward to today as well as an analysts' meeting due to be held on Thursday, although one market specialist said, "the analysts' meeting is irrelevant. What we want to see is how Racal per-

forms from now on." Shares in the group tumbled as dealers rushed to sell the stock and, at the day's low. they were down 55 at

Bargain hunting and a feeling in some quarters that the retreat had been overdone helped the stock crawl off the lows in the afternoon. However, the shares remained the worst performers in the FTSE 250 index. and closed 7 higher at 419½p.

having fallen more than 18 per cent. They closed 50 off at 225p, with volume of 7.8m making it the most heavily traded stock in the FTSE

Mr Mike Styles at Credit Lyonnals Laing said the retreat was overdone: "There is great value in Racal at these levels "

Strong signs that the mortgage price war is over. combined with a weighty broker recommendation, gave a boost to the big quoted mortgage lenders.

The decision by Abbey National to increase its key lending rates by a quarter of a time when demand for

mortgages is rocketing. So analysts believe downside from competitive pressure is limited. Ms Kathryn Newton of UBS said: "Abbey has had a torrid time this year but we feel all the bad news on mortgages and mortgage pricing is already in the price."

UBS also argued that data stretching back to the late 1980s showed that the banking sector in general, and Abbey in particular, had lagged the Halifax UK house price index by one year and had just begun to respond to the latest housing recovery. Also, in response to Abbey's latest move, the broker vesterday included the stock in its Euro-15, the list of its principal high profile

out Europe. The shares improved 12½ to 709p. The mortgage news also boosted Lloyds TSB, which touched an intra-day peak

recommendations through-

believe the rating is now becoming demanding.

one of market's highly-rated sector teams produced Carlton Communications research arguing that the good times might be over. NatWest Securities says that, while the sector has outperformed the broad market by 55 per cent over the five years, to become the UK's fourth largest equity sector, prospects for growth are slowing.

And, with the launch of Channel 5, the start of digital multi-channel television and the prospect of what a percentage point comes at NatWest calls "media fratricide" on the horizon, there could be an unsettling revo-

an offer. "It's going to be an exciting year... new products, corporate squabbles, bid battles, demergers and the FTSE 100 after it revealed ongoing pursuit of control.

	Dec 2	Nov 29	Nov 28	Nov 27	Nov 26	Yr ego	"High	"Low
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Ord. div. yield	4.04	4.02	4,02	4.02	4,01	4.04	4.22	3.76
P/E ratio net	17,06	17.16	17.18	17,16	17.21	15.91	17.46	15.80
P/E ratio rdi	16.90	17.00	17.01	17.00	17.05	15.73	17.30	15.71
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FT 30 F	FT 30 hourly changes												
Open	9.00	10.00	11.00	12.00	18,00	14.00	15.00	16.00	,				
2822.9	2815.0	2817.2	2816.9	2812.5	2813.6	2612.9	2806.1	2804.	7				
			Dec	2 No	w 29	Nov 28	Nov	27	u				

	Dec 2	Nov 29	Nov 28	Nov 27_	Nov 26	Yr ago
SEAO bargains	36,228	35,610	33,584	37,770	44,190	31,037
Equity turnover (2m)†	-	972.5	971.4	1167.5	1278.6	1534.7
Equity bargains†	_	23,008	22,149	24,117	29,325	40,006
Shares traded (mil):	_	436.7	475.1	533.0	501,8	636.6
Excluding intra-market bu	ainess and	oversess tu	mover.			

FTSE AIM O FTSE Internator	1038.20	1038.00 1	035,20 10	v 27 Nov 2 36.40 1037. pd. "For 1996	50 [–] –	*High 1140.49	985.7

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Rises and falls* Total Rises Total Falls	482 718	52 Week bighs and Total Highs Total Lows

even though some specialists However, for the investor, it interim figures at the top may well be easiest to watch end of market expectations. The shares put on 22 to 661p and helped boost several other stocks in the sector. They included Bass, which reports interims tomorrow. Shares in the group hardened 10% to 794p, while

Whitbread improved 5 to

771½p. With the quarterly meeting to decide the new constituents of the FTSE indices only a week away, brokers are beginning to look seriously at the "runners and

Positions have largely been taken over the potential FTSE 100 stocks. Pilkington, which was 118th by capitalisation at the close of trading last week - and thus poised to drop out of the Footsie - actually recovered 31/4 to 152p. The shares were helped by vague hopes of a rate cut in Germany, where Pilkington has significant

However, institutional investors are still adjusting weightings at the lower end of the FTSE 250, where the principal entry candidates are Biocompatibles, Manchester United and PizzaExpress. Biocompatibles, the most likely candidate, ran into muted profit-taking and

ended 11/2 off at 737p. But Manchester United gained 15 to 573p and PizzaExpress 3½ to 531p. Meanwhile, UBS has taken

a longer term view and examined some of the smaller growth stocks which could move in the mid cap index in the near future. In research published yesterday, the broker cites Capita. the support services group. and Mayflower, the specialist engineer. Capita gained 3 to 469%p while Mayflower was firmer at 141½p. Southern Electric moved

up 19½ to 721p in a strong

sistent bid speculation. AIM stock ClubPartners received approaches which

fell 6 to 7%p on news it had may result in an offer at a discount to the market price. Bodycote International rose 20 to 7271/ap after a "buy" recommendation in the weekend press.

H Young Holdings, the marketing and distribution company, fell 61/2 to 125p. The group said it planned to buy a bicycle specialist for £6.86m and make a placing and one-for-three rights issue at 116p a share.

Semple Cochrane, the engineering services group, came to the market at a healthy premium to its placing price of 180p a share and closed unchanged at 218%p.

FU	FUTURES AND OPTIONS													
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PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge, particularly in the fields of industrial policy, third world development and the environment.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break.

> In this, the sixth year of the prize, the theme is: "Home Truths from Abroad": A policy idea from outside the UK for the next British Prime Minister. The 1997 prize will be worth not less than £3,000.

Applicants, aged over 21, of any nationality, should submit a typed entry of up to 800 words in English, together with a brief c.v. and a proposal outlining how the award would be used to explore the theme further. Please keep David Thomas's interests in mind when writing both the entry and the proposal.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 5 1997

APPLICATIONS TO: ROBIN PAULEY, MANAGING EDITOR THE FINANCIAL TIMES (Dept DTP) NUMBER ONE SOUTHWARK BRIDGE LONDON SE1 9HL

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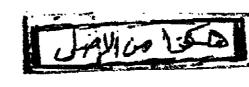
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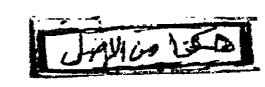
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FINANCIAL TIMES TUESDAY DECEMBER 3 1996 *	39
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Grand Duchy of Luxembourg. Please call +32 2 548 95 50 for more information. Financial Times. World Business Newspaper.	Darb Stage 020 17 74 £14 £1 ₂ £1 ₄ £1 ₄ L1 ₅ Kedy Srz 0.88 13 £83 26 ² £25 ² 25 ² £1 ₄ ±1 ₂ Pool Ope 0.28 £6 £21 £5 ² £41 ²
	Designation 1982 1984

European car makers

VW shares fell another

DM25.75 or 4.2 per cent to

DM593 in spite of news of a

capital spending increase

over the next five years and

the naming of a number of

new top executives, includ-

ing a replacement for Mr

Mr John Lawson, automo-

tive industry analyst at Salo-

mon Brothers, said that the

capital investment plans

were a "business as usual"

declaration from VW, which

was bidding strongly for

increased market share both

at home and abroad, but that

the prospect of a legal battle

with General Motors was

casting a cloud over other-

wise good prospects.

Y10.000 to Y2.7m.

health, particularly medium-

such as Sata Construction.

In Osaka, the OSE average

continued to gain, with Hen

ingly seen as an asset.

Chinese stocks, were largely

SHENZHEN B shares soared

which fell Y25 to Y495.

ume of 53.3m shares.

US leaders retreat on profit-taking

US blue chips retreated slightly from their recent highs in early trading but smaller capitalisation stocks posted gains, led by the technology sector, writes John Authers in New York.

The Dow Jones Industrial Average of 30 large stocks slipped back below the 6,500 mark, standing at 6,482.57 at the end of the morning, down 39.13 for the day, having fallen lower. The broader Standard & Poors 500 also fell. down 3.78 to 753.24. Some of this was due to profit-taking after last week's abnormally high activity.

However the Nasdaq, which covers generally smaller companies and has an increasingly heavy technology weighting, gained very slightly, and was up 0.75 at 1,293.36.

Several indicators, including the latest National Association of Purchasing Management index, construction spending figures, and anecdotal evidence of heavy spending in the Thanksglving weekend sales, suggested that the economy was growing slightly faster than fore-

But these figures were not worrying enough to stimulate significant selling, with analysts saying that they were consistent with non-in-

flationary growth. There was little corporate news to push the market in the aftermath of the Thanksgiving holiday, and there were few wide moves. The biggest exception was Amer-

gained \$3% to \$39% by midday, a gain which dealers attributed to a positive research note from Lehman

AOL has been one of the most closely watched on the market for several months. It still has more subscribers than any other on-line or internet service, but the market has been concerned by the possibility that it will start to lose its new subscribers to the growing competition from direct internet service providers. The speculation was that the company. in the middle of a heavy pro motional campaign, had managed a strong gain in

subscribers for November. IBM also regained its recent strength, up \$2% at Other technology stocks to enjoy a strong day included Iomega, up \$% to ments, up \$1% AT \$65%.

TORONTO followed Wall Street lower, ending the morning session with the 300 composite index off more than half a percentage point. At noon, the index was down 39.30 at 5,977,37.

Stock declines advances by about three-totwo with 11 of the index's 14 sub-groups deep into negative territory. Gold shares were 1.8 per cent down and banking was off 1.1 per cent.

Among blue-chips, Barrick Gold fell 60 cents to C\$39.90, Royal Bank of Canada retreated 70 cents to C\$49.15 and Toronto-Dominion Bank ended C\$1 lower at C\$35.

Alcan Aluminium dipped 10 cents to C\$47.90 and Canaica Online, the largest US dian Pacific was 5 cents

Caracas shows signs of life

time on Friday. CARACAS described as very thin. At showed signs of life. At midsession, the IBC index had racked up a gain of 20.49 to 6,168.63 to underpin talk of a progress, the Bovespa index year-end rally.

MEXICO CITY continued to move higher but the pace bank which surged almost 25 was pedestrian. The retail per cent on Friday, was little sector attracted buyers but changed at 6.00 reais.

NATIONAL AND

Having steadfastly marked overall volumes were

was up 0.54 at 3,291.15. SAO PAULO made modest adding 143 to 66,647 at midession. Banespa, the state

% change % cha												
_	~ (shange in loc	ed currency	t	terfog †	In US S						
	1 Week	4 Weeks	1 Year	Start of 1996	Start of 1996	Start of 1996						
Austria	+1.85	+4.37	+16.96	+14.43	-1.57	+6.5						
Belgium	+1.23	+4.50	+22.89	+16.54	+0.03	+8.2						
Denmark	+1.69	+4.46	+28.15	+24.71	+8.43	+17.3						
Finland	-0.40	+10.86	+13.12	+33.93	+16.56	+26.1						
France	+2.52	+7.41	+26.86	+26.41	+9.37	+18.3						
Gеттапу	+2.42	+5.03	+24.89	+23.04	+5.66	+14.5						
Ireland	+0.92	-1.18	+21.32	+19.82	+16.12	+25.6						
Raly	-1.14	+8.72	+15.41	+6,74	+3.30	+11.8						
Natherlands	+2.10	+7.73	+32.58	+28.95	+10.74	+19,8						
Nerway	+0.67	+6.06	+25.99	+23.76	+12.61	+21.8						
Spain	+3.00	+8.95	+33.71	+29.27	+11.89	+21.1						
Sweden	+1.17	+7.72	+33.58	+34,55	+22.74	+32.8						
Switzerland	+0.35	+3 82	+19.81	+17.02	-4,47	+3.4						
ŲK	+0.95	+2.37	+10.89	+9.78	+9.78	+18.8						
EUROPE	+1.36	+4.85	+19.88	+18.05	+7.84	+16.7						
Austraka	+0.43	+2.54	+9.92	+7.62	+8.86	+17.8						
Hong kong	+1.44	+8.85	+37.86	+31.00	+21.03	+31.0						
Japan	-O.4B	+0.79	+7.11	-0.70	-16.84	-10.0						
Malaysia	+0.56	+4.24	+30.68	+23.43	+14.56	+23.9						
New Zealand	-0.46	+0 20	+6.82	+6.23	+6.84	+15.6						
Singapera	-1.12	+8 42	+7.93	+0.51	-6.34	+1.3						
Canada	+1.77	+8.32	+31.82	+30.57	+22.09	+32.1						
USA	+1 16	+7.53	+23.63	+22.50	+13.18	+22.5						
Mosico	+0.10	+1,17	+19.83	+17.45	+5.91	+14.6						
South Africa	+0.06	-4.55	₁10.83	+7.00	-21.80	-15.3						
WORLD INDEX	+0.86	+5.20	+19.18	+15.75	+4.24	+12.8						

midsession, the IPC index

dealers to unwind long posilargest telecommunications tions as the Nikkei average carrier into separate units including long-distance serfell below the 21,000 level. More than 160 issues marked vices and regional providers. new lows for the year, writes But the issue ended Y1,000 lower at Y811,000 after hit-The 225 index dropped ting an intra-day high of 345.67 or 1.6 per cent to Y819,000. Other telecoms 20,674.69, closing at its day's also declined, with DDI down Y10,000 to Y805,000

low after a high of 21,067.68. Volume thinned to an estimated 224m shares against Friday's 292m. Declines led advances by 856 to 225, with 171 unchanged. A sharp decline in index

unwind long positions in stock index futures to cash fell 238.67 to 21,141.80 in volin on surging bond prices. The Topix index of all first-section stocks shed 20.61 to 1,542.19 and the capi-

was up 4.03 at 1453.13. Blue chip losers included Toyota, which fell Y80 to Y3,030, and TDK, off Y80 to Y7.260. Sony declined Y60 to Y7,230, Honda Y70 to Y3,290

Blue chip pharmaceuticals, however, resisted the downward trend. Among pharmaceutical issues to hit new highs for the year, Takeda Chemical Industries added Y40 to Y2,270 and Sankyo Y50 to Y3,100.

10.5 per cent to a 1996 closing high in heavy trading. growing investor interest in The B index, formally Weak bullion slows Jo'burg

Shares in Johannesburg moved lower with a soft bullion price and disappointing trade figures keeping sentiment on a tight rein. The overall index ended off 4.7 at 6,709.2. Industrials dipped 4.7 to 7.992.8 and golds 0.7 to

Vaal Reefs fell R1 to R320 and Kloof lost 45 cents to R37.35. Among industrials. South African Breweries gained 75 cents to R117 and Remgro, helped by solid interim results, put on 70 cents to R42. Amic came off

	- 1.525.4	K1.25 to K168.50.
FT/S&P ACTUARIES WORLD INDICES		
Tim FT.SSP Actuation World Indices are owned by FTSE International Limited,	Goldman, Sachs & Co. and Standard &	& Poor's. The Indices are compiled

				Y NOVE	MBER 2	9 1998					NOVELI	BER 25	1996	DOL	LAR IN	DIEX
Figures in parentieses	US	Day's	Pound			Local	Local	Gross	US	Pound			Local	_		Year
	Doll.er redex	Cyrango	Storling	Yen	DM Index	Currency Index	% chg	Div. Yield	Dellar Index	Sterling index	Yên Index	DM Index	Currency 5			
	HUUN	_	WELLUT	II ILJON	BRAIN	and a	On Cay	TIGIC	H-CO-1	FRUITA	AHUGA	HAMA	Index	High	LOW.	(approx)
	73 91	0.5	197.55	161.07	178.93	182.85	0.1	4,17	222.76	195,54				223.91	184.92	187-28
	85 94	0.2	164.05	133.76	148.59	148.52	0.6	1.93	185.52	163.68		147.72		195.04	168.38	170.11
	26 42	0.4	199.77	162.88	180.9		8.0	3.77	225.57	199.02		179.61			197.59	
	79 94	00	158.76	129.44	143.79	342 14	0.0	1.79	179.93	158.75	129.24				131.21	
Canada (110)		0.0	173.06	141.10	156.75	191.42	0.0	1.88	196.24	173.14		158.26	191.48		144.35	147.59
	I38 89	06	399 GO	243.78	270.81	271 45	9.0	1.70	336.97	297.31		268.32			280.08	280.08
Finland (34)		0.7	209.23	159.78	188.60	228.33	7,1	2.20	234.34	206.75	168.32		225.94		171.73	
Franco (SC)		0.6	187 37	152.77	169.71	173.98	1.1	2.81	211,18	186.32	151.68		172.16	212.41	167.70	177.13
	67.56	08	165.48	134 92	149.88	149.88	1.1	1.62	185.16	164,24		148.23			150.82	
	O7.89	9.0	779 ID	305 35	105 96	504 17	9 0	3.07	504.76		362.5 6			512.26	368.27	388.27
Indonésa (21)		0.5	131 12	158.27	175.82	316.51	0.2	1.62	219.68	193.82		174.92		-	-	_
Indiand (16)	L'1 14	0.5	283.33	231.01	256.62	269.14	0.5	3.30	319.58	281 96	229.54	254,47	267.70	321.14	249.80	249.90
ער	.82.40	0.7	72.70	59 <i>2</i> 7	65 85	93.22	0.9	2 <i>2</i> 3	81.84	72.20	58.78	65.16	92.37	84.53	87.22	67.72
	39.44	-0.6	123 03	100.31	111.43	100.31	-0.4	0.77	140.22	123,71		111.65		164,68	137.62	145.68
Marysin (107)	XII.51	-06	520 70	432.09	480.68	585.53	-0.6	1.07	605.24	533.99	434.72	481.93	588.81	607.65	457,54	457.54
Meuso 27)	87.33	0.4	1047 56	854.10	948.82	10248 39	06	1.08	1182.25	1043.08	849,17	941.37	10188.97 1	325.65	936,49	1047.62
Notherland (191		0.9	289.40	235.14	261.22	257.30	1.3	2.87	323.93	285.80	232.67	257.93	254.03	328.12	263 <i>.22</i>	264.28
New Zealand (15)	.92.11	0.3	81.27	C8.26	73.61	68.72	-0.1	4.01	91.83	81.02	65.96	73.12	68.77	94.35	75.94	79.34
Nanway (35)	81.90	0.6	248.72	202,78	225.27	245.47	0.9	2.06	280.16	247.18	201,23	223.05	243.27	283.54	222.24	226.85
Philosopes (CC)		1.5	174.72	142.51	158.32	259.52	1.5	0.61	195,18	172.20	140.19	155.41	255,60	-		_
Sampere (43)	12,81	-0.7	364,21	296 95	329.88	266.80	-0.6	1.01	415.57	356.65	298.49	330.90	268.46	465.21	371.28	379.81
South Ainca -14)3		-0.7	287 74	234.60	260.62	328.51	0.0	2.38	328.48	289.80	235.93	261,54	328.63	437.76	314.20	370.30
Span (37)		0.7	176.51	145.91	159.87	196.27	1.1	3 04	198.59	175.21	142.84	168.13	194.16	200.08	157.68	158.28
Sauden (48)		1.0	365 80	298.25	331.32	412.00	1.2	2.07	410.53	362.20	294.87	326.88	407.26		294.19	319.84
Syntaerland (37)		-0.2	215.28	175.52	194.99	197.01	0.4	1.50	244.46	215.68	175.59	194.65			219,29	227.92
Thailand (45)1		0.0	101.94	83.12	92.33	114.53	0.1	3 00	115.50	101.90	82.96	91.97	114.46		112.17	157.01
Under Kingdom (213) 2		02	241.68	197.05	218.90	241.68	0.2	3.95	273.36	241.18	196.34	217.66			222.43	225.60
USA (G23)		0.2		221 41	245.96	307.79	0.2	1.95	307.08	270.93			307.08		243.34	248.97
USA (023)	01.13		271 30	22 1 41	140	307.73		1.00	301.00	210.00		2	307.06	301.18	24004	240.87
Amoticas (794)2	81.50	0.2	248.3G	202.50	.24.95	238.67	0.2	1.93	280.89	247.85	201.75	223.66	236.15	281.50	222.53	228.95
Europe 17201 2		8.4	206 85	168.65	167.35	200 57	0.7	2.89	233.42	205.95	167.68	185.87	199.20	234.56	194.31	196.33
Norde (137)		08	311.68	254.12	282.30	307.39	1.1	2.03	350.27	309.04	251.59	278.91	304.14	355.21	261.13	285,17
Pacific Basin (876)1		-04	139.19	113,49	126.07	114,34	-0.3	1.24	158.35	139.71	113.73	126.08			153.86	158.03
Euro-Pacific (1596) 1		0.1	167.29	136.39	151.52	146.85	0.2	2.09	189.52	167.21	136,12	150.90			172.73	172.73
North America (739)		02	265.70	216 63	240.65	300.17	0.2	1.94	300.50						237.55	242.70
Europe Ex. UK (507) 2		0.6	183.91	143 84	166 57	175 38	1.0	2.27	207.25	182.85	148.85	165.02			174.81	175.28
Pacific Ev. Japan (396) 3		0.2	279.00	227 47	252.70	271 07	0.1	2.76	315,48			251.20			253.17	253.17
World Ex. US (1811) 1		0.0	169.20	137.95	153.25	152.24	0.2	2.08	191.71	169.14		152.65		193.47		173.84
World Ex. UK (2221) 2		0.1	197 58	161.09	178.96	192.33	0.2	1,81	223.69	197.36		178.11			194.14	194,14
World Ex. Japan (1964) 2		0.3	242.53		219.66	258.38	0.2	2.31	274.11	241.84	196.89				224.49	225.35
SIGIL CT. JUDIN (1864) Z					-:		-	2.01	21-11			- :				لتدنت
The World Index (2434) 3	28.23		201.36			196.91	0.2	2.02		201.12				226.97		

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More new highs, but carmakers displease

Carmakers, currencies and a Share orices compared volatile US equity market gave bourses a day of dismay in some quarters and happy affluence in others. Among automotive indus-

try leaders, Volkswagen took another tumble on the ongoing legal dispute with General Motors of the US, following Friday's resignation of Mr José Ignacio López, the group's former purchasinng manager and a former CM employee; Renault, also weak, reacted to a drop in French car sales for November; and Volvo failed to respond to a 35 per cent jump in Swedish registra-

Friday's However. strength on Wall Street, combined with another climb in the dollar, gave broad markets a good start. Seven reached new all-time highs although the Dow, by the late American morning, had recovered only a part of its early, near-50 point drop, FRANKFURT peaked again, but only just. The Dax

Turnover fell from DM13.8bn to DM9.2bn but. within that, business in VW moved up from DM897m to

index traded in a narrow

range and in thin volume.

closing 4.62 higher at

put on DM16 at DM653.05 on an upbeat view of 1996-97 prospects. Bankgesellschaft Berlin, which hit a 1996 low last Friday after a one-off provision for credit risks. recovered DM3.30 or 13.5 per cent to DM27.80 as BHF Bank moved from "hold" to "buy" on the stock.

demand in France.

November fell 21.7 per cent. Traders had been braced for bad news but the November expected.

Sentiment was aided by talk of export growth following another bad day for the franc, but this was not enough to stop a significant wave of selling. The shares ended FFr4.10 lower at FFr119.90.

have Renault's exposure to the loss-making truck market, proved more resilient, dipping FFr4 to FFr688. Michelin, the tyremaker, actually gained ground, improving FFr3.50 to

Up FFr31 on Friday, Saint

Nourly changes

PARIS edged ahead in spite of a sharp fall for the index heavyweight, Renault, which lost more than 3 per cent on news of weak car

French car registrations in outturn was worse than

Peugeot, which does not

Louis added a further FF15 to FFr1.330 on the sale of a Elsewhere, key cyclicals 34.5 per cent stake in Panzarose on the dollar. Degussa

FTSE Actuaries Share Indices THE EUROPEAN SERIES 10.30 11.00 12.00 13.50 14.00 15.00 Close F75E Europeack 100 1877.49 1879.91 1880.70 1880.15 1880.81 1880.85 1877.18 1877.55 Nov 27 Nov 26 Key 25 1845.94 1900.73

1850.81

190 - 1982-53; 200 - 1929-75 Lowbuy 100 - 1977.10 205 - 1922-40. † Parilei Sint with 1000 (20/10/33), Highling 100 © FTSE tunnational Lindbal 1000. All red

FFr424.60 ahead of tomorrow's press conference.

Salomon, the sports equip-FFr22.40 to FFr437.60 after dull interim earnings and a forecast of no real improvement for the full year. Trailing for much of the

session, the CAC 40 finally closed at a new high for the year of 2,318.63, up 2.97. Other all time highs included:

STOCKHOLM, where the Affärsvärlden general index rose just 2.1 to 2.314.4. Strength in the drugs company, Astra, and a 2.1 per cent gain in the forestry sector offset weakness in Ericsson. SKr1.50 lower at SKr205.50, and in Volvo. SKr1 lower at SKr146.50 although Sweden's official statistics bureau said that the country's new car registrations rose by 35 per cent

one, the buyer, eased FFr4 to • BRUSSELS, which also Fr765. got there by a whisker with Total put on FFr6.90 to the Bel-20 index 0.50 better at 1,887.74. Here, the investment company, Cobepa, was the star performer with a ment maker, tumbled climb of BFr70 or 6 per cent to BFr1,230 after press interviews about its recent restructuring, and a poten-tially profitable aftermath; • MADRID, whose electri-

cal utilities gave the market a platform on sensitivity to lower interest rates. Iberdrola rising Pta40 to Pta1,535 and Union Fenosa Pta24 to Ptal.000 as the general index closed 1.54 higher at 405.72 in turnover of some Pta70bn; · HELSINKI, another forestry sector beneficiary. The Hex index, covering the broad market, was up a percentage point, 24.93 better at 2,430.88. Forestries, extending a trend which began in Sweden last Friday, closed

OSLO, which featured a 5.5 per cent gain in the met-

als producer. Elkem, to NKr105.50 following upward adjustments in several analysts' recommendations, and which saw Norsk Hydro NKr4.50 higher at NKr326 as the total index peaked 10.10 higher at 939.69:

• ISTANBUL, at a sixth consecutive record high of 92 134.21, up 375.30. .

AMSTERDAM traded narrowly for most of the day with investors sidelined as they watched developments in the dollar and on Wall Street. The AEX index ended off 3.82 at 627.24.

Internationals reflected the mixed overall trend. KLM added 20 cents to Fl 44.70. Philips came off 80cents to F168.90.

Beter Bed, the bedding retailer, made a steady debut, moving up to F130.60 from a flotation price of

ZURICH reacted to the weekend restructuring in the Swiss utility sector with Electrowatt down SFr37 or 7 per cent at SFr486 and Motor Columbus by SF1210 or 7.7 per cent at SFr2,520, following disappointment that the two had not been merged into a bigger energy group. The SMI index fell 28.5 to 3.874.0.

another 1.6 per cent to the Written and edited by Willia

sks grow market pands

Tokyo off 1.6% as long positions are unwound domestically oriented A The 100-share index fell 21.83

Profit-taking in international blue chips prompted TOKYO Gwen Robinson.

futures sparked a flurry of sized general contractors selling in the afternoon, as arbitrageurs moved to

tal weighted Nikkel 300 was don, the ISE/Nikkei 50 index HK\$7.38bn. Property stocks

and Matsushita Electric Industrial Y60 to Y1,910.

NTT was active amid

restricted to foreign shareand Telecommunications holders, closed 14.97 higher Ministry is close to finalising at 157.68, up 78 per cent its plan to split the country's since November 14, as turnover climbed from HK\$349m to HK\$564.2m. Hopes that the Chinese

government would lift the shareholding restrictions remained the spur. However, one broker said that. because of the small size of the B market, some shares were being manipulated: Changan Automobile soared and Japan Telecom by HK\$1.04 or 27.7 per cent to Construction companies HK\$4.80 in 16.2m shares due continued to suffer from conto speculative demand by cerns about their financial institutions.

SHANGHAI took heart, with the B share index climbing 2.693 or 5 per cent to a year's high of 56.114. The switch here was that the

share index surged 108.009 or or 1.5 per cent to 1,484.50.

9.9 per cent to 1,194.090 - TAIPEI extended Satur-9.9 per cent to 1,194.090 due, said brokers, to an inflow of funds from Shen-

BOMBAY gave up early gains to finish with the BSE index down 39.07 or 1.35 per cent at 2.851.43. New regulations on short selling, which take effect this week, were said to have sparked the shakeout. Traders were hard hit,

partly by worries about a prolonged economic slowdown, Baiai Auto fell Rs51.10 to Rs793 and Telco Rs22.50 to

KARACHI ended sharply down on what dealers described as heavy positionsquaring by small investors.

day's 0.9 per cent recovery

another 156.75 or 2.3 per cent at 6,982.81. Buying focused on stocks related to the Formosa group, the big conglomerate. Nan Ya Plastics advanced by the daily 7 per cent limit to T\$69. Formosa Taffeta and Formosa Plastics were both

with the weighted index up

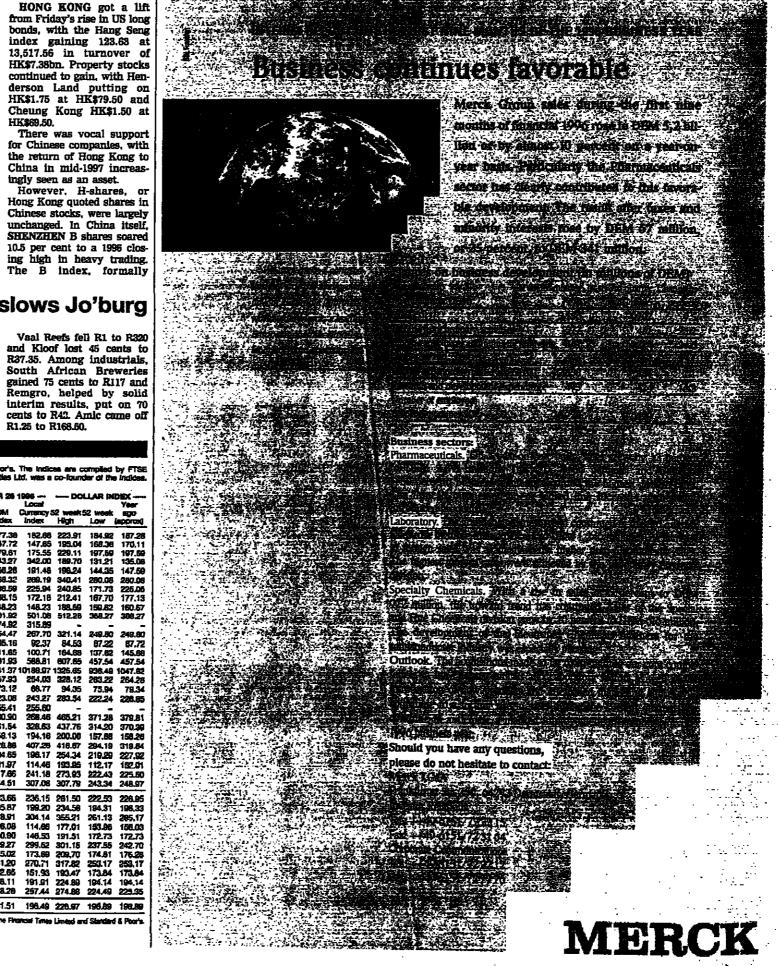
RANCKOK closed lower in thin trade following the postpanement of the November inflation data. The SET index declined for the third consecutive trading day, easing 5.34 to 920.63.

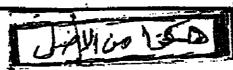
limit up at T\$33.70 and T\$73

was given as the official reason for the delay to November inflation figures, initially scheduled for release yester-WRLLINGTON closed

higher on lower money market rates and hopes that a new coalition government could shortly be agreed. The 40 capital index closed up 19.47 or 0.83 per cent at 2,367.89. NZ Telecom added 4 cents to NZ\$7.45 with 4.8m of its 5.8m shares traded.

DHAKA sank below 8,000 as it followed Sunday's 1.7 per cent fall with a drop of 8 per cent. The DSE index closed another 91.26 lower at 2.921.7 in turnover of Tk43m. on stop-loss, small investor





unwound

INTERNATIONAL PROJECT FINANCE

In the past three years the scale and number of infrastructure projects worldwide have increased sharply. Richard Lapper reports

Risks grow as market expands

Deregulation, privatisation and rapid economic growth in the developing world are driving activity in the international project finance market to new heights. Banks are lending in the US and Latin America money for an increasing range of power, transport and infrastructure projects on a so-called nonrecourse basis, which means that in the event of a default, they have no claims other than on the assets of the project itself.

At the same time, project developers and sponsors are becoming less dependent on the syndicated loans and export finance facilities which once underpinned the market, and are turning to a much broader range of local and international banking and capital markets for financing.

Recent growth has been sharp. "In the past three years the scale and number of infrastructure projects worldwide have doubled each year." says Geoff Haley, partner and head of infrastructure at SJ Berwin, the London law firm. According to IFR Project Finance International, a specialist publication, the value of loans and bonds raised for projects and not backed by official guarantees rose by 53 per cent to \$27.1bn in 1995, compared to \$17.7hp in 1994.

The main driving force for these developments has come from Asia, where very rapid economic growth is putting the existing power and transport infrastructure under intense strain. IFR's figures show that in 1995 the value of project deals in Asia,

more than 100 per cent to \$9.30n. with more than \$2bn of loans for Indonesia and more than \$1bn in the Philippines.

Elsewhere, the value of deals rose from \$2.9bn to \$7.6bn. with Colombia another popular developing coun-

market. Watkins, head of profinance Japan's Sanwa Bank in London, points to "significant additional activity" in the power and telecoms sector this year in Asia especially in Indonesia and Thailand. The pace has also been picking up in the UK where, under the terms of the government's priprivate funds have been raised to finance transport developments and social infrastructure such as prisons and hospitals.

New capital has come in part from the syndicated loan market. With competition compressing margins on conventional lending business, a growing number of hanks has been attracted by the somewhat fatter margins available from project financing. On some facilities, as many as 100 are participating. Developers have also been turning to the bond markets to raise

investors have

been keen to secure the higher

yields available from project

finance bonds. A genuine cross-

border market for project finance

deals has yet to emerge - there

have been no attempts yet to

raise project finance though

eurobonds. But borrowers are

making selective use of the big-

ger national markets. In the UK,

for example, sponsors turned to

the bond market for funds for a

Worldwide, interest rates are



non-US issuers bonds on the US

investors have some experience in financing domestic US power projects. Borrowers from Asia and Latin America have issued bonds in the 144a market in the US for so-called qualified institutional investors. For example, earlier this year the company building the new El Dorado airport in Bogota, Colombia, raised

Standard & Poor's, the international credit rating agency, said in July that the portfolio of rated debt raised to fund projects has grown from \$11.5bn in July 1995 number of deals, most recently to \$16bn in June this year, with

\$116m with a 15-year bond

secured against revenues from

range of borrowers has come to the private debt market. This August, for example, the Chinese coastal city of Zhuhai raised \$200m through a private placement backed by revenues from a municipal highway.

Investors have also backed a number of funds set up to provide equity financing for selected pro-

An important related change is that the public sector, in the form of the government-owned export credit agencies and the multilateral banks, have begun to play a more flexible role. Over the past two to three years ECAs have begun to provide backing to nonrecourse financed projects, often through the provision of political risk insurance. The multilaterals. particularly the World Bank and

International Finance Corporation, its private sector

than five years. "Ten years ago it was basically the syndicated loan market and sometimes export credit played a role," says Kevin Files, head of project finance at HSBC Investment Bank in London. "Now, for every large deal a wide range of options is considered. The decision-making process has changed from fitting the project to the bank market, to seeing which of the range of financing

pared to consider cover for more

With more capital available developers and their financial backers are able to consider much bigger financings. The size of individual projects has been steadily rising with power, mining and transport projects fre-

markets is suitable for the pro-

says that because there is more capacity in the market "you can do bigger deals. We would be comfortable with handling a financing of several billion dollars provided we thought we could access a broad range of lenders and investors".

The broader range of financing means that risk is spread more widely, but project sponsors and their backers argue that they are also becoming better at managing risks. Pointing to the emergence of facilities management businesses, advisers say the private sector is now more capable of assessing and identifying risks. "In the past a lot of these risks were hidden in the public sector." argues Mr Haley at SJ Berwin. "Now risks can be properly assessed and priced."

"We are finding that more and more of our work involves identifying risks and advising on their allocation rather than on producing plain vanilla documentation," adds Peter Gray, project partner at Linklaters and Paine another London law firm.

However, this increased sophistication could well be put to the test as the market continues to grow. For one thing, rates on project finance loans are falling, partly in line with broader market trends, and conditions are becoming easier for some borrowers. Yet, at the same time risks are growing in some areas.

In a recent report Standard & Poor's warned that the declining cost of power, as a result of electricity deregulation and technological change, is testing the commercial viability of some projects. "Projects which made sense based on flat or slowly rising price assumptions are coming under rising pressure as power costs decline for both capacity and energy," says William Chew, analyst at S&P.

Sovereign risks are as big as ever. This is illustrated by last year's controversy surrounding the \$2bn-plus Dhabol power project in India, which was halted by the Bharatiya Janata party-Shiv Sena government of Maharashtra well into the first phase of construction. But even in the developed markets regulatory or legal changes can present operators and banks with problems. In the US, for example, contracts signed by developers have come under legal challenge in the courts. As Mr Chew points out: "Political risk is not confined to emerging



2 INTERNATIONAL PROJECT FINANCE

Private Finance Initiative in the UK: by Mark Suzman

Enthusiasm begins to mount

Political strife over the viability of PFI has slowly turned to consensus

Once dismissed as little more than creative accounting. Britain's Private Finance Initiative is starting to attract a growing number of true believers.

The four-year-old scheme under which private sector companies are expected to design, build, finance and operate public sector proiects - has already become the primary means of funding new capital projects from roads to prisons.

As PFI has progressed, political strife over its viability has slowly turned to consensus. Despite initial scepticism the opposition Labour party has now broadly embraced the idea, although it prefers the term "public-private partnerships".

Also, civil servants and private sector contractors alike are becoming steadily more enthusiastic as the

tion. The International Monetary Fund has broadly endorsed the programme, and ministers are now confident that, like privatisation in the 1980s, PFI will eventually become the global

Reflecting this, the government is already trying to expand PFI into areas such as hospitals and schools. It has so far agreed contracts worth more than £6bn and is aiming for £14bn in PFI deals by the end of the 1998/ 9 financial year.

But does it really work? Kenneth Clarke, the chancellor, insists that PFI promotes efficiency and stimulates investment flows, beining develop areas where full-scale privatisation is either inappropriate or not feasible, but the case is still unproven.

Because the government's cost of capital is always cheaper than the private sector's, critics of PFI say the concept is nonsense. To these sceptics, the initiative is driven primarily by the need to take capital spending off the balance sheet and thereby reduce the governfirst projects come to frui- ment's budget deficit with- potential of "silting up"

out having to attack current programmes.

The underlying assumption of PFI is that efficiency gains generated by private sector construction and management will more than offset the extra cost of capital involved. Because the projects involve a significant transfer of risk from public to private sector, they also shelter the government from unforeseen mishaps such as the risk of pro-

tester action on roads. The most important difference between PFI and traditional capital spending is that most of the money goes on service payments for the lifetime of the contract, rather than construction. The Treasury estimates

that the 1,000-odd potential PFI programmes so far identified by the Private Finance Panel, a government-funded ginger group promoting the scheme, have a combined capital value of £25bn. By contrast, the net present value of their cumulative service costs is between £40-

That fact has led to additional concern about the

bidders millions in legal and future spending - if government departments are other fees, often with no increasingly committed to hefty annual service payments for extended contract periods, it will soon start to limit severely their discretionary spending in other

And even those who insist the theory behind PFI is sound admit that in practice it has proved more difficult than expected to get it up and running. As a recent report on the

scheme by an all-party committee of parliamentarians pointed out, if the benefits of PFI are so apparent "it is difficult to explain the slow progress of the Initiative so far or why there is a clear presumption in favour of PFI as a means of procure-One of the biggest prob-

lems has been the convoluted bureaucracy involved in getting projects approved. To satisfy itself that a PFT deal does indeed provide "value for money" the Treasury insists that bids should include full costings against a public sector comparator.

reward. As a result, some big companies have now refused to bid for any deals worth less than £30m. Responding to this con-

cern earlier this year the Confederation of British Industry published a detailed criticism of the PFI process. As a result, the Treasury has now attempted to streamline the bidding process while developing a series of new guidelines to simplify matters. Those have been broadly

welcomed by contractors, but difficulties remain, particularly in costing risk. In the health sector, for example, although around 25 projects to build new hospitals worth £20m or more have preferred bidders, and five more have managed Treasury approval, no contract has yet been signed. in part, the problems have been attributable to the

complicated structure of the UK's National Health Service which has raised bank concerns about the security of their loans in the event of This has frequently led to the dissolution of a hospital time of the 25-30-year conlong delays while costing trust. But an equally diffi- tracts required to pay off cessful hospital contracts

finance, is one example.

cheapen finance costs.

times when project sponsors

offer guarantees during the

power purchase contracts

are available but the implicit

will usually be given by

financially stretched state-

with a government counter

guarantee. Payment is usu-

ally in US dollars. If a cur-

rency collapses, the pay-

of producing power reduces

globally, assets financed on

outdated power purchase

"stranded" and local entities

ments would soar.



cult problem has been try- the projects ing to predict patient usage and other risks for the life-

Although the government is confident it is just a matter of time before some suc-

are signed, analysts are worried that the problems show PFI is fundamentally inappropriate for some sectors. For example, schools or university residences migh(prove too small and difficult to negotiate to justify the expense of sorting out blds and contracts.

sepreneuri

There are also growing concerns that the construction sector and its partners lack the human and financial capacity to deal with the vast range of projects available. Lawyers warn that there has been a noticeable deterioration in the quality of bids for new projects because consortia are unwilling to spend the necessary money. Also, as more and more capital is tied up in existing projects, less money is available for new

To help correct this, the government has recently given permission for equity stakes in PFI projects to be sold on. That should allow cash-poor contractors to recycle capital while potentially creating a new investment class of "infrastructure-owning companies". But all that will be some

time in the future - and is dependent on the first wave of projects maturing successfully from construction phase to full operation.

Banks: by Rod Morrison

Switch to high risk areas

The demand for finance is huge but there are few experienced financiers

Margins on bank lending to corporations are wafer thin and in the need to achieve higher returns, many banks have switched into the high risk areas such as project finance. This has come at a time when the demand for project and infrastructure finance across the globe has

A heady cocktail, indeed, Will there be winners and losers in the scramble into project finance, as in any normal market, or will the bath, as the banking market has done in other sectors? The calculation can be

mushroomed.

split into the following interlinked areas; pricing, loan be meaningful. structures and the assump-

margins on loans. In some cases, the reductions are dramatic. A straightforward arranged for Humber Power in the UK in 1994 and 1996. Margins tumbled.

On the first loan, the rates were 125 basis points over Libor pre-completion, 120 basis points post-completion of construction with a commitment fee of 50 basis points. On the second loan, the margins dropped to 105 basis points pre-completion, 80 basis points post-completion with commitment fees of between 25 to 37.5 basis points. The two deals are different: the first involves building a 750MW gas-fired sector as a whole take a and the second involves refinancing that loan and funding a further 510MW unit. But there are enough simi-

■ Pricing. The growing Some of the UK Private ness create bureaucracy. more easily, can put the contracts might become competition in the bank Finance Initiative deals One loan to a UK cable com- entity into default. Previous

mandates has led to an inev- returns. On the prison deals. itable reduction in lending banks are receiving 140 basis points for taking the risk of the prison simply being available to take prisoners. illustration is two loans. Once a market is established, margins fall as banks become comfortable with a

> The impact is simply on profitability of assets. But lending competition is not simply confined to the banking market. The bond market is growing in importance. Bonds provide longer-term finance, 25 years or over, which is critical to the equity return of a project developer. ■ Structures. Increasing

bank competition has

allowed project developers to reduce the amount of covenants imposed on them in the loan documentation. In so far as this has reduced the legalistic nature of projlarities for a comparison to ect financing, it is a good thing. Restrictive bank cove-This is not to say margins nants governing every nave fallen across the board. aspect of a developer's busi-

covenants within two weeks of drawdown However, there comes a

point where the strength of the structure becomes a valid concern. In the UK cable sector, cash flow multiples governing the amount of money which can be drawn down have increased from four to seven while the size of the riskier bridge finance, used while an operator remains cash flow negative, has increased to up to 25 per cent of a project loan and beyond. The strength of many of these loans will never be tested because the sector has consolidated into a few important operators.

Banks will always insist on a first charge over an asset but in the recent debt deal backing the Colt Telecoms network, banks were asked to lend to the same entity as the sub-ordinated bond holders. The banks still have first charge over the assets but the bond holders. who can trade their debt market for project lending show some very healthy pany was in breach of its deals had the bond holders would be tempted to negoti-

lending to a different entity ate a cheaper deal. within the project structure. In the developed markets, Assumption of risk. banks are now being asked Banks are constantly heing to take price risk. asked to assume a different

Until now, banks have profile of risks as lending taken market risks on natucompetition grows and the ral resources and industrial projects. The key is that a infrastructure markets themselves change. The select number of banks have power market, which has become comfortable with the huge demands for project risk and the markets are free and cannot be influenced by Banks have always taken a few operators. The only construction risk. There are sector where market risk regularly causes problems is road and rail infrastructure.

construction period to There is no reason then why banks should not take Country risk has become a market risk in power in significant factor. In emergdeveloped countries as long ing markets, long-term as the electricity trading market itself has developed. Indeed, not simply relying risks are huge. The contracts on nurchase contracts can impose a useful discipline. Perhaps a bigger worry is owned companies perhaps if the demand for finance is huge but the supply of experienced project financiers is limited. This is easy on the syndications department of the loan-arranging banks in Alternatively, as the cost

> term, particularly as more and more finance.

> the short term, but very

risky in general in the long

Multilaterals and ECAs

Powerful sources of support

ECA or multilateral facilities afford crucial protection against political uncertainties

Stand-alone private project financing may well, in some circumstances, be the most appropriate funding mechanism for infrastructure and other schemes in the industrialised countries. But when it comes to developing countries, commercial banks and private investors still find themselves dependent, to a greater or lesser extent, on two powerful sources of official support - national export credit agencies (ECAs) and the multilateral

development banks. Using ECA or multilateral cial protection against the Designed to cover a political uncertainties facing holders of equity and debt in markets where governments may be unstable, prone to changing legislation or lack-

ing foreign exchange. *Commercial risks can be assessed and accepted by banks, but where sovereign risks exist the guarantees provided by ECAs are an indispensable form of protection." says Robert Scallon. export finance director. structured finance, at BZW, which is due to provide the first UK-backed export credit

for Uzbekistan. In an increasing number of casés ECAs and multilaterals combine in the structuring of a project.

Access to official support has a "multiplier" effect on the availability of commercial lending capacity for non-OECD countries. The Berne Union - the international ECA "club" - estimates that financing and guarantee facilities extended by members in 1995 were worth about \$400bn, much of this for large capital projects. According to Martin Cope-

land, manager at Deutsche Morgan Grenfell, "ECA support is absolutely critical in countries for which there are no substantial credit limits available at banks" A combination of ECA and

multilateral facilities have

provided crucial support for

the growing number of bigticket private projects making use of limited recourse financings, especially in Asia. These involve techniques dependent on reliable cash flows from long-term commercial contracts that are usually underpinned by indirect government guarantees. A typical example is the raising of \$339m in offshore commercial debt for a 586MW independent power generation scheme at Uch, in Pakistan, where the co-arrangers, ABN Amro and DMG, structured lending with backing from the World Bank and its private sector arm, the International Finance Corporation (IFC), and the Export-Import Bank

of the US (Exim Bank). The ECAs' growing ability to handle complex projects was underlined by the first large non-recourse power financing in the Philippines, the \$1.4bn Sual power project, covered by the UK's Export Credits Guarantee Department (ECGD), the French insurer Coface, Eximbank and the IFC.

"This represented the largest non-recourse financing in the Philippines involving more than one ECA, but was wrapped up in around nine months, demonstrating the effectiveness of the new project financing teams at the agencies," says Richard Cole director, project and export finance team, at HSBC Investment Bank. HSBC lead-arranged commercial financing worth almost \$446m with ECGD taking a significant lead by providing 100 per cent political risk cover during the pre-

completion stage. The World announced a significant shift into project finance when it revamped and expanded existing facilities into a guarantee programme that has mobilised more than facilities may add time and \$1bn to date, leveraging a

expense. But they give cru-further \$9bn in co-financing. vate scheme's political risks - for example, where debts are not serviced because of government interference or changes in laws - the guarantees leave private financing sources to assume risk, such as contractual prob-

lems or dividend shortfalls. At Uch, it was the shelter of a \$75m partial risk guarantee that gave commercial lenders the comfort to extend the maturity of their lending under the IFC's B-loan to 15 years. This compared favourably with the maximum 12-veer financing tenor secured in 1994 for the long-awaited 1,292MW power project at Hub River, also in Pakistan. The World Bank guarantees for both Hub and Uch covered three key areas for the concessionaires fuel supply, power purchase agreements and foreign exchange commitments. Not all project developers are happy at the service provided. Criticism over protracted implementation times and excessive red tape has recently been voiced by such leading edge US developers at Enron Corporation and CMS Energy. In response, bank officials argue that the guarantee programme is gathering pace. Whereas Hub took six years to put together. "the time taken for completion at

Bank director for co-financing and project finance. The Asian Development Bank and other regional multilaterals have sanctioned the use of guarantees against contractual and political risks.

Uch was one-third of this.

says Rama Chopra, World

The European Bank for Reconstruction and Development has a guarantee programme, although it has tended to use its preferred creditor status to attract banks into projects.

Other sources of support are also increasing. The World Bank's Multilateral Investment Guarantee Agency (Miga) has grown steadily as private investors have increased their exposure to non-OECD markets. But there remains a lack of capacity to meet the demand for support for private capacity in the market.

Alan Spence and Kevin Godier

Equity investment: by Andrew Taylor Investors spoilt for choice

Private sector debt and equity sunk into infrastructure have increased

A "For sale" notice seems to be hanging over much of the world's infrastructure as governments, regional and local authorities seek private investment to pay for a new generation of power stations, roads, sewerage, water and telecommunica tions systems.

International banks, operating companies and equity investors appear to be spoilt for choice as they consider a welter of ambitious investment and privatisation proposals.

The reality may be that grandiose plans still heavily outweigh schemes which stand a credible chance of being financed, built and operated profitably, but progress is being made.

The volume of private sector debt and equity sunk

increased sharply in the mid-1990s as governments have grasped that the demands for better communications, power and water cannot be met solely from the public purse.

Total financing of new prirate infrastructure projects in developing countries is estimated to have doubled from \$17bn to more than \$35bn between 1993 and 1995 according to the International Finance Corporation, the private investment

arm of the World Bank. A further \$10.1bn of infra structure assets were sold in 1994 as a result of privatisa tion of 75 companies in 30 countries says IFC. The shift in investment

from the public to the private purse is providing new opportunities. These include: **■** International operators such as Enron, the US power

group, which owns 50.1 per cent of East Java Power Corp which last month signed a 20-year power purchase agreement with esia's state-owned electricity company, Perusahaan Listrik Negara. Domestic equity partners which might be operating partners or local investors. Pasuruan Power Company is Enron's Indonesian partner for the \$508m East Java

■ International construction companies and equipment suppliers seeking to win new orders as well as taking a stake in the completed investment. UK construction group John Laing paid £6m in 1993 to take a 2% per cent stake in Y.T.L Power as well as building two power stations costing £650m for the Malaysian pri-

vate operator. Siemens of Germany and Zurich-based Asea Brown have led the way among power station equipme suppliers, taking strategic stakes in private consortia which have won concessions

to sell power in developing countries. John Watkins, the London-based head of project finance at Sanwa Bank. said: "Operators, construction companies and equipment suppliers are obvious tors. The international financial sector also is show ing increased interest in this

Tailor-made infrastructure funds have been established by the likes of AIG, the US insurance group, to invest in private projects. Barlier this year, Allied

Phillip Capital Management a Kuala Lumpur-based toint venture between Allied Irish Bank and Phillip, a local stockbroker, announced it planned to seek \$200m for Malavsia's first listed infrastructure fund. AIG and GE are expected

to be important sponsors of a \$1bn Latin American Infrastructure Fund planned to invest in privatisations as well as green field projects. Hong Kong-based Hopewell Holdings, owned by Gordon Wu, was a pioneer investing in a string of south-east Asian transport

and power projects. Hopewell's power tates ests were subsequently floated off in a separate company, Consolidated Electric Power Asia (Cepa), for

which Southern Company, the Atlanta based power group, recently agreed to pay \$2.7bn for an 80 per cent stake. Under the terms of the deal Hopewell will reduce holdings in Cepa from 60 per cent to between

12 and 20 per cent. Cheung Kong Infrastructure, another Hong Kongbased company investing in Chinese privately-financed infrastructure projects, was versubscribed more than 20 times when it was floated off from the Cheung Kong Group earlier this year.

Sanwa Bank says that the growing range of equity investors, including newstyle infrastructure funds. indicates that this sector of the investment market is starting to mature.

The level of equity demand by lenders to infrastructure projects, however, varies considerably accor ing to the level of political and financial risk private sector operators are expected to assume.

Equity in premium pro-jects in low risk countries could be as low as 20 per cent, but would be kigher elsewhere, says Sanwa. In some cases, public sector finance might be used to

bolster the economics of projects and ensure a viable return for private sector Since 1966, the Interna-tional Finance Corporation

has agreed to provide support of \$8.1bn for 148 projects costing \$28.6bn in 40 developing countries. Of the total development cost, 61 per cent was provided by debt and 89 per cent came from equity investors. Foreign sponsors provided a third of the equity, local sponsors a quarter with the balance coming from internal cash generation.

The IFC says local equity can come from privatised companies or from existing private sector com such as RPG in India and Socma in Argentina which have diversified into infrastructure provision. International operators

and lenders feel more comfortable if there are local groups among equity investors, says the IFC. It stresses that private operators tend to be more efficient than former state-owned monopolies. The range and scope of equity investors in privately financed infrastructure projects seems likely to increase.

rather than any reason

■ Capital markets: by Conner Middelmann

financing catches on

Capital market borrowing is gaining popularity as a way of raising project finance

Bond issues and private placements are becoming an increasingly popular way of raising project finance - a commodity traditionally provided by commercial bank and multilateral agency lenders.

However, the much heralded issuance boom has not materialised and bonds make up just a fraction of This is partly because of rience with these types of bond without any credit porate and sovereign debt

of the limitations inherent in capital market borrowing. There is clearly substan-

tial scope for bond financing. but it should be seen as complementary to bank lending rather than as a replacement," says Robert Rees, director capital markets at BZW.

Recent bond financings in the UK have included a £165m issue of 25-year bonds for Road Management Con-solidated, backed by a guarantee from US monoline insurer AMBAC, and a £165m issue of 24-year bonds for the City Greenwich Lewioverall project financing, sham Rail Link, an extension of London's Docklands many investors lack of expe- Light Railway - the first PFI est in them as yields on cor-

ing has been more widely used in the US, and is also spreading slowly to the emerging markets.

There are some significant advantages to capital market financine. First, and depending on

location and contractual structure, bond issues can have maturities of up to 30 vears, whereas banks tend to lend for periods only up to 15 to 18 years, Indeed, many institutional investors such as life insurance companies or pension funds are keen on instruments that match their long-dated liabilities. Many institutions have been showing greater inter-

the last 18 months. In their hunt for extra yield, their credit-awareness increased, observers say. "In the past, European

investors haven't been as credit oriented as their US counterparts - they have been deriving most of their returns from currency and interest-rate plays while buying double- and triple-Arated bonds," says Tom Connell, head of European utility and infrastructure ratings at Standard & Poor's. But the investment industry is getting more competitive and fund managers are under greater performance pressure, so they are increasingly looking at lower-rated credits for extra yield."

Another advantage for tors do not need all the borrowers is that bond financings have more streamlined covenant packages that give eater room for manoeuvre to the borrower than bank due to shifts in sentiment

The flipside of this is that, if any problems arise at any point during the life of the project, or the borrower needs extra money, banks may be more supportive than bond investors. "Being much closer to the

project, banks tend to be both flexible and supportive because they know the only way they can sort out the problem is to help the borrower - it's an active partnership," says Rob Halliday, director of project advisory at NatWest Markets, There are some other dis-

struction periods, contrac- nell.

money up-front. Moreover, markets can be very unpredictable and borrowing windows can slam shut very quickly - often

related to the project. "In project finance, the deliverability of financing is key - if you rely on a successful bond issue as a best case scenario, that's a fairly risky strategy," warns one banker.

Nevertheless, many bankers feel that, over the long term, the attractions of bond financing will increasingly assert themselves. "Many of these projects are bog-standard utility investments that are crying out to be funded by maturities reflecting the economic lives of the advantages to bond finance. In projects with long conassets," says S&P's Mr Con-

Europe: by Andrew Taylor

Entrepreneurial skills needed

Progress may be uneven but privately-financed infrastructure

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looks here to stay The entrepreneurial skills that built and financed 17th century canals and bridges in France and railways in 19th century Britain are needed again as Europe

investment to modernise its transport, energy, telecommunication and water Central and regional governments in western Europe lack the funds to finance

seeks to tap private sector

large-scale capital investment and maintain essential services and social security payments. Efforts to satisfy the crite-

ria for economic and monetary union under the Maastricht treaty can only restrict further the availability of public funds to pay for new infrastructure

In central and eastern Europe, economies emerging from state control also lack the strength to re-invest in infrastructure suffering from decades of neglect and bad

The private sector provides an alternative source of finance but can prove difficult to tap given the conflicting needs of the state to provide low cost universal services and of business to at Solvay & Cie's Rosignano generate an acceptable financial return.

Britain through the privatisation of its power, water, way systems is providing a

Stephen Uhlig, director of Deutsche Morgan Grenfell, which has provided project finance for several privatelyfinanced European infrastructure projects, says: "It has been easier to attract tion projects, where there is an established world market for private sector capital investment, than for roads and railways.

"Financial and political imperatives can conflict on transport projects making them much more difficult to European power and tele- reimburse lenders if it fails.

tors it seems are happier to the E-Plus banking syndicate in to rescue privately-firisk capital in power stations which sell energy under predetermined agreements to in Italy, which last year the state, or direct to international manufacturing com-

The risk of volatile demand and tariff movements are reduced and returns look more attractive when payments are made in hard currency by an established tied international

Deutsche was a co-arranger this spring of a L731.8bn syndicated loan for a 350MW gas-fired combined cycle power station at Rosignano in Tuscany. The plant

Global lead arranger loans by sector (1995) Oil and gas nciustrial 490 1.137 Mining.

will provide about 1 per cent of Italy's electricity production generating some 400 tonnes of steam per hour which will be used to increase soda ash production plant.

Tractebel the private Belgian power producer is taking most of the equity stake in the project through Powerfin, its 60 per cent-owned

Liberalisation of European mobile telephone networks has also attracted a growing number of investors willing to provide project finance. Deutsche earlier this year

arranged a DM2.7bn funding private investment for for E-Plus Mobilfunk, Gerenergy and telecommunica- many's third largest digital mobile phone network in which German industrial groups Veba and Thyssen each own 30.18 per cent, Bell South 22.5 per cent and Vodaphone 17.2 per cent.

Sanwa Bank has also provided project finance for

fund by the private sector." communications developand was part of the L1,800bn financing of Mobile Omnitel started competing with the state-controlled Telecom Italia Mobile.

John Watkins, head of project at Sanwa's London office, says: "There are almost no European countries where there is not at least one private sector mobile phone company. Private investment in the power sector, outside of the UK, is most advanced in southern European countries like Spain. Portugual and Italy. The state by comparison is entrenched in the French power sector

liberalisation in Germany." Sanwa was among a number banks which this autumn provided £500m for a combined cycle gas power project at Tapada in Portugual to be operated under a 30-year concession by Powergen, the UK operator.

although there are a few

signs of some possible future

It also was part of a syndicate of banks providing project finance for the Ptal2bn Elco Gas integrated coal gasification power station in central Spain in which the investors are National Power of the UK. RWE of Germany, EDF of France and KNE and Iberdrola of Spain.

Transport projects are much more difficult to finance. Many Europeans are unaccustomed to being charged to use a road. Politicians remain reluctant to court unpopularity by introducing road tolls.

Countries where motorway tolls are levied have been unable to levy charges which would generate an acceptable return to lenders and investors.

Toll tariffs are established under government price controlling powers in France. The country was forced to renationalise three out of four private finance operators following the oil price rise in the early 1970s. Cofiroute, the only survivor. operates under a guarantee that the government will

Banks and equity inves- ments. It was a member of similarly was forced to step nanced motorway operators. European railways, even more than roads, remain part of an entrenched state financing and operating

structure. The UK, which already has privatised much of the old British Rail network, is a front runner in this sector. Public money also has been made available to augment private investment for the much needed £3bn Channel Tunnel Rail Link

Federal Trust, a Londonbased think tank, which this autumn published a report. Private Partnerships and Public Networks in Europe, argues that many of the ambitious road and rail schemes planned under the European Commissions Trans European Networks (Tens) programme will need some form of public finance if they are to be viable.

It recommends the establishment of a European Infrastructure Agency to coordinate the efforts of the European Commission, European Investment Bank the European Bank for Reconstruction and Development (EBRD) and other member government agencies to support private sector initiatives and reduce costly planning delays.

EBRD played an important role in the financing by the private sector of the upgrading of the M1/M15 motorway link between Budapest, Vienna and Bratislava. Deutsche Bank advised the government on the financing for eastern Europe's first prirate sector tolled motorway.

British experiments with Design Build Finance Operate (DBFO)roads, whereby the state pays a shadow toll on the number of vehicles using a stretch of motorway. is also exciting interest in a number of continental European countries.

Finland is currently considering a DBFO format for a 60km privately-financed road between Helsinki and Lahti. Portugual and Spain also are pondering DBFO solutions.

Progress may be uneven but privately-financed infrastructure looks here to stay. Petropower project in Chile

deals than before Project finance opportunities in Latin America are expanding rapidly, but the number of completed projects is growing much more slowly. The reason is largely that the region is still considered riskier than most other parts of the world.

constraints, the

market is willing

to accept bigger

E Latin America: by Stephen Fidier

Only Chile and Colombia are still considered investment grade risks by the main US rating agencies. Outside these two countries. the possibility of finding finance from the international capital markets is limited and most projects must rely on banks, which can afford to be selective.

"People don't forget that Latin America was the home of the two past crises in the emerging markets; the debt problems of the 1980s and last year's Mexico crisis. It means investors see larger risk in Latin America than in Asia, which shows up in differences in pricing," says Oscar Manero, executive director of SBC Warburg in

Nonetheless, yields on the more popular projects in Latin America have declined significantly in recent years with Chile taking the lead. Project finance paper from this country is so scarce that although single-A rated, debt can be raised at levels approaching a better double-A credit in the US, he

The general view of the area means that long-term debt is still a rarity. However, says Kathy Tucker, managing director in charge of project finance in Latin America at Chase Manhattan in New York: "The trend in Latin America has been to accept increasingly longer tenor and new benchmarks are constantly being set."

This has meant, for example, 10-year debt part financed the El Abra copper mining project in Chile last year, and an 18-year tenor was agreed on debt for the

Ocensa oil pipeline project included 10-year debt. "Prior to these, seven years was about the limit," she says.

The absence of regional capital markets to fund the local currency portions of projects is also a constraint. Only Chile again, with its well developed pension funds, has the ability to do this. On the other hand, says Richard Edwards, head of global project finance and advisory at Chase Manhattan, "equity is generally easier to locate than debt".

The Mexico crisis and the failure of some privatelyfunded projects there - in

United States .

United Kingder

encouraged bankers to fight of any project they see as or projects where potential consumers have a "free" alternative. The peso devaluation also provided a timely reminder of currency risks.

"We are not going to build

many bridges any more."

ican toll roads and of other

said one banker. Many banks have also put water and sewerage projects off limits for the same reasons. Fortunately, every bank's definition of what consti-

tutes a "social" project is slightly different. The lessons of Mexico have allowed

particular toll roads - have Global lead arranger loans by country (1995)

<u></u>	\$m	Country	\$
	4,306	Canada	-19
1	3,780	Hungary	18
1	2.000	France	17
			16
	1,097	Poland	12
 -	954.	Polarid Seudi Arabbi	10
		1 pf. of the same	9
	720	Venezuele	. 9
	532	Turkey	. 5
	. 510.	CNR0	. 5
	358	South Africa	3
	.210	FAISSIE	3
		Costa Rica	-2
	267	Norway	1
	263	Chana	· 1

Source: IFR Project Finance Into

made banks more selective, too, about the type of business they are willing to finance. With Latin America's infrastructure needs estimated by the World Bank at something like \$60bn a year, this suggests that the public sector - in the guise either of national governments, export credit

lending agencies such as the World Bank, its International Finance Corporation subsidiary, and the Inter-American Development Bank - will still be needed in many infrastructure projects, for example to cover the political risk of projects. While private financiers

agencies or the multilateral

generally praise the multilateral agencies for their willingness to consider new approaches, there is still frustration at the bureaucratic processes which slow down project approvals.

Chile, for example, to structure road finance which does satisfy project lenders.

"You have an important group of deals in infrastructure and transportation that is becoming possible: airport expansions in Chile, deals in Colombia, Ecuador and Mexico; power deals all across the region and some attractive opportunities in Brazil, for example, in the privatisation of the 'B' band of cellular telephones," says Mr Manero, of SBC Warburg. In Venezuela, where the

government has reverted to a more market-oriented economic policy, there is also interest in financing the opening of the oil industry. Some \$76n-\$10bn of new projects are expected in the next five to seven years. Meanwhile, in Peru, banks led by Chase are looking into

the financing of the Aguatia

power plant. If successful,

this would be an important

project financings has Aguatia is a so-called merchant plant that would not shy, even more than before, supply electricity under contract but instead would feed having a "social" dimension the grid at the prevailing market price. "Not even in the US have you been able to structure a financing of merchant plants." said Mr Manero. But if a way can be found, it would have important implications for other countries such as Chile, Colombia and Argentina, where "spot" markets in electricity are being developed.

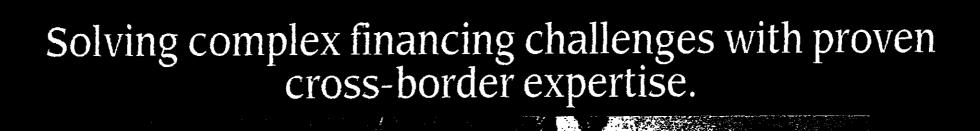
A long-awaited Mexican power financing - Samalathis year, after a four-year delay, though only with an extensive public sector contribution, including from the US Exim Bank. Mexico continues to be a frustrating

market for bankers. Meanwhile, other more traditional areas for project in importance. The liberalisation of mining codes across the region to encourage private sector investment has brought a rapid expansion in

mining investment In all these areas, the attitude of governments remains crucial. The difficulty of financing the Samalayuca power plant was multiplied by the fact that the feedstock was being supplied by a monopolistic stateowned company. Pemex. and the electricity being bought by a monopsonistic stateowned company, the electric-

ity monopoly CFE. In Brazil, where state and undertaking an important utility privatisation effort. bankers remain cautious because of a lack of clarity in the regulatory environment in which the new privately-operated companies will operate.

Despite such constraints, the market is willing to accept bigger deals. And although the popularity of the region is still partly linked to the current plentiful supply of liquidity in the industrialised world, most bankers expect interest in project finance in Latin America to survive the next rise in US interest rates.



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